

# Coventry and Warwickshire CAMHS Redesign

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# Coventry and Warwickshire CAMHS Redesign

1. Re-cap: what we set out to achieve, and why
2. What has happened so far
3. Procurement process
4. In the meantime

# What we set out to do, and why



## Systemic issues in CAMHS

- Fragmented Commissioning
  - Six commissioning bodies
- Disjointed services
  - Investment fixed between tiers
  - Pathways and transitions
- Issues across the system
  - Waiting times
  - Relationships with partners

# What we set out to do, and why

## CAMHS Redesign

1. Redesign the CAMHS system across Coventry and Warwickshire from tiers 1-3
2. Develop options for joint commissioning

# What we set out to do, and why

- CAMHS redesign Project Board
  - Coventry and Warwickshire CCGs and LA's
  - Also Public Health, Schools, Parents, NHSE
- Principles
  - Co-production
  - Outcomes based specification

# Co-production

- Led by Young Minds
- Ran from Nov 2014 – June 2015
- Workshops and surveys held with:
  - children and young people
  - Parents and carers
  - Referring agencies (e.g. schools)
  - Providers
- Over 700 people engaged
- Developed draft outcomes framework and key themes

# Outcomes Framework

- Co-production of Draft Outcomes Framework with:
  - Six headline outcomes
  - Key features for the new service
- Associate Development Solutions:
  - Produced Detailed Outcomes Framework
  - Young person wrote child friendly outcomes
- Additional survey to refine: 140 responses

# New CAMHS system

## Themes

- Increased emphasis on prevention and early intervention
- Focus on building resilience
- Integrated working, especially with schools
- Systemic work with families and child's network
- Increasing age from 18 to 25
- Tierless service
- Support for complex and vulnerable children



# Options Appraisal

Brought together work completed to date

- Case for change
- Co-production and outcomes framework
- Market testing
- Indicative financial envelope
- Commissioning options

# Options Appraisal

## Recommendations:

- a) **Outcomes Framework:** to adopt the Detailed CAMHS Outcomes Framework;
- b) **Outcomes based specification:** to develop an outcomes based specification for the future CAMHS model;
- c) **Payment mechanism:** for the Board to continue to pursue a capitated payment mechanism as the preferred payment mechanism;
- d) **0-25 provision:** to commission a CAMHS *system* that meets the needs of people from birth up to the age of 25;
- e) **Contract mechanisms:** For Providers to adopt either a Lead Provider or Alliance contract mechanism to deliver the redesigned CAMHS system;
- f) **Lead commissioner:** to establish two lead commissioning bodies (one for the Coventry city boundary, and one for the Warwickshire County boundary) with a Joint Working Agreement between them and a CAMHS Joint Commissioning Board to provide oversight;
- g) **Process Route:** To enter into a competitive dialogue process to procure the redesigned CAMHS contract in accordance with the Public Contracts Regulations 2015.

# Current Activity

- Finalising joint commissioning agreements (Section 75)
- Undertaking Competitive Dialogue Process:
  - Stakeholder Group
  - Technical Panel

# Procurement timeline

Pre Procurement Market Engagement/Applicant Days	26 <sup>th</sup> Sep 2016
Deadline for receipt of completed PQQ's	26 <sup>th</sup> Oct 2016
Invitation to Participate in dialogue	14 Nov 2016*
1st round of dialogue meetings	5 <sup>th</sup> to 9 <sup>th</sup> Dec2016*
Issue amended documents and Invitation to Continue Dialogue	3 <sup>rd</sup> Jan2016*
2nd round of dialogue meetings	23 <sup>rd</sup> to 27 <sup>th</sup> Jan2016*
Issue amended documents and Invitation to Submit Final Tender	13 <sup>th</sup> Feb 2016*
Clarification meetings (if required)	27 <sup>th</sup> to 31 <sup>st</sup> Mar 2017*
Contract award confirmed	16 <sup>th</sup> Jun 2017*
Contract commences	1 <sup>st</sup> Aug 2017*

# In the meantime: CAMHS Transformation Funds

- Five year national funding announced with publication of *Future in Mind* in March 2015
- Guidance and local funding announced in August 2015
- Deadline for submissions: Sept 2015
- Funding released October 2015.

# Local Transformation Funding

- Allocated to CCGs on a pro-rata basis:
  - South Warwickshire CCG: £484,000
  - Coventry and Rugby CCG: £878,000
  - Warwickshire North CCG: £366,000
  - Overall: £1,728,000

(per annum for five years)

# Local Priorities

*Years 1 and 2 priorities:*

1. Specialist CAMHS waiting times
2. ASD diagnosis waiting times
3. Crisis support for acute hospitals
4. Eating Disorders

Funding in future years will support the transformation to the new contract.

# CAMHS Waiting Times

## Proposal headlines:

- Aim to reduce follow up waiting times to within 12 weeks.
- 17 week trajectory to reduce waiting times

## Current position:

- Some posts recruited to, still recruiting to remaining posts.



# ASD diagnosis waiting times

## Proposal headlines:

- Aim to reduce follow up waiting times to within 12 weeks.
- 52 week trajectory to reduce waiting times

## Current position:

- Most posts recruited to
- Additional funding being sought to increase trajectory and reduce waiting times faster

# Crisis support for acute hospitals

Proposal headlines:

- Existing service running since 2015
- Operates across UHCW and Warwickshire Hospital
- Has reduced self harm admissions and time spent in Wards
- All young people seen within 48 hours (usually within 24)

# Eating Disorder service

## Proposal headlines:

- Enhanced community eating disorder service to reduce admissions into in-patient units (or reduce length of stay)
- Waiting times to be within four weeks

## Current position:

- Half of posts recruited to, recruitment ongoing for rest of team

# Key points:

1. CAMHS Redesign Process has developed co-produced Outcomes Framework
2. Competitive Dialogue Process is underway to identify lead provider for single contract
3. New contract to commence on 1<sup>st</sup> August
4. National Transformation funding being used in the interim to reduce waiting times

# Any questions?

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