

Cabinet

14 November 2013

Quarter 2 - 2013/14 Organisational Health Report: Finance, Performance & Risk (April – September 2013)

Recommendations

It is recommended that Cabinet:

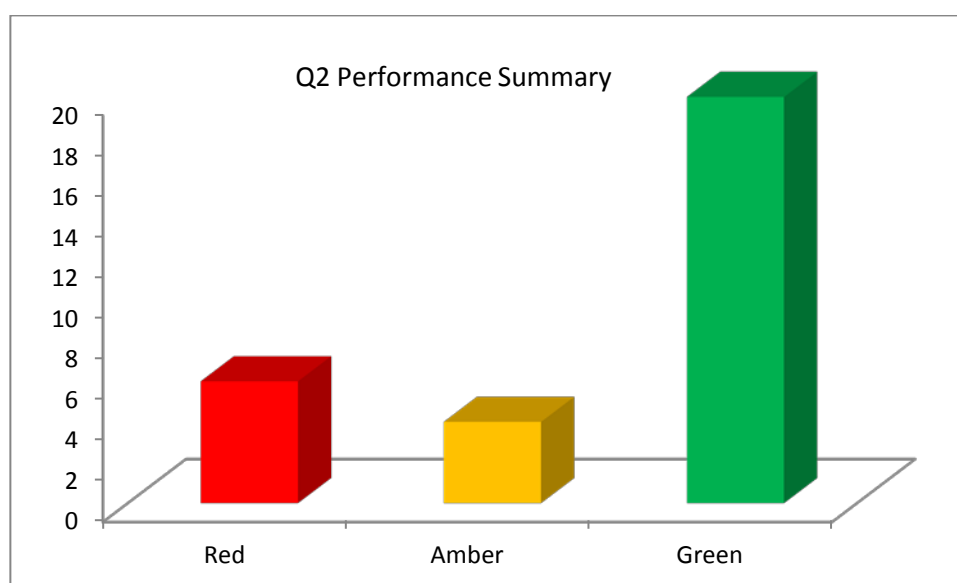
- 1) Review and comment on the Quarter 2 (April – September) 2013/14 performance against targets set. (Appendix T)
- 2) Review and comment on Quarter 2 (April – September) 2013/14 performance against the Going for Growth targets set (Appendix U)
- 3) Note the Quarter 2 (April – September) revenue outturn position, performance against the delivery of the 2013/14 savings plan and the forecast reserves at year-end.
- 4) Approve the net transfer to reserves totalling £1.970 million
- 5) Note the revised capital payments totals and the revised financing of the 2013/14 capital programme as detailed in Table 3 and detailed in Appendices A to S.
- 6) Note the management of significant risks as outlined in Section 7.
- 7) Review and comment on the detailed messages highlighted by Corporate Board in Section 8.
- 8) Note the impact of the 2013/14 forecast financial performance on the delivery of the Medium Term Financial Plans as outlined in Section 10.

1. Key Issues

- 1.1. The following report provides Members with a joint picture of how the organisation has performed in terms of: delivering on our key performance measures; the financial management of our resources and in managing and responding to significant risks (i.e. strategic and business unit risks which still have a residual 'red' rating following mitigation) at the end of Quarter 2 (April-September) 2013/14.

2. Performance – Quarter 2 High Level Summary

- 2.1. The Quarter 2 (April – September) 2013/14 Performance Summary (**Appendix T**) provides Members with a summary of progress against the delivery of our Corporate Ambitions.
- 2.2. As at the end of September, we are able to report progress against 30 of the 54 measures. Of the 54 measures 3 are staff survey indicators, which are not due to be reported against in 2013/14, leaving 21 we are currently unable to report against for Quarter 2. Performance of the 30 measures is as detailed in the graph below with 20 (67%) being forecast to be on target.



2.3. Quarter 2 2013/14 Performance Highlights

The table below presents Quarter 2 performance information by each Ambition in the Corporate Business Plan. Further details about the individual measures under the relevant Ambitions are provided within Section 3 of Appendix T.

Ambition	Red	Amber	Green	Subtotal	NYA	Not collected this year	Grand Total
1: Community & Customers	0	0	1	1	3	0	4
2: Safety & Protection	3	3	5	11	2	0	13
3: Care & Independence	1	0	5	6	4	0	10
4: Enterprise, Transport & Tourism	0	0	4	4	4	0	8
5: Environment & Housing	2	1	0	3	0	0	3
6: Schools & Education	0	0	2	2	3	0	5
7: Organisation	0	0	3	3	5	3	11
Total	6	4	20	30	21	3	54

- 2.4. Six measures are currently being forecast to miss the target set and they are:
- Number of children who are subject of a child protection plan
 - Number of children who are both looked after and subject of a child protection plan
 - Number of fire related injuries per 100,000 population
 - Admissions to residential care homes per 100,000 population
 - The % CO² reductions delivered through Corporate Projects
 - The number of extra care housing units available for use by customers eligible for WCC Adult Social Care

3. Going for Growth

- 3.1. The Quarter 2 (April – September) 2013/14 Going for Growth Summary (**Appendix U**) provides Members with a summary of progress against the delivery of our Going for Growth agenda.

4. Financial Monitoring – High Level Summary

- 4.1. Table 1 provides a one page summary of the financial performance of each service compared to the previously approved plans. At the end of Quarter 2 the projected revenue outturn position for the authority is an underspend of £2.223 million. However, this includes a forecast overspend on Dedicated Schools Grant (DSG) funded services of £3.067 million. There is insufficient funding in DSG reserves to meet this overspend if it materialises at the end of the financial year. Any gap would have to be met from corporate resources. The implications of this are picked up in more detail in Section 10.
- 4.2. The projected outturn position for the authority (where it has direct control over the use and allocation of resources) is an underspend of £5.290 million. Any projected underspends by services form a contribution to their reserves. This money is then available to support spending in future years and to assist in any delays in the delivery of the savings plan. The key messages in relation to the revenue budget are highlighted in Section 5.

Table 1: Summary of the Forecast 2013/14 Outturn Financial Performance as at Quarter 2					
	Col. 2	Col. 3	Col. 4	Col. 5	
	Group/ Service	Revenue (Under)/ Over Spend £'000	Savings Delivered (Above)/ Below Target £'000	Capital Programme	
				2013/14 Variation in Spend £'000	Variation to total capital Programme £'000
	People Group				
	Safeguarding*	974	0	0	0
	Social Care and Support	917	1,997	0	0
	Business Manager* (Decommissioned)	0	0	-	-
	Strategic Commissioning*	(2,882)	59	-	-
	Early Intervention and Family Support*	(112)	436	0	0
	Learning and Achievement*	5,952	876	(900)	(17)
	Resources Group				
	Customer Service	(728)	0	(77)	0
	Finance	(168)	0	-	-
	Human Resources & OD	(1,041)	0	-	-
	Information Assets	(83)	0	0	0
	Law and Governance	(86)	0	-	-
	Physical Assets	0	0	(97)	243
	Service Improvement & Change Management	(51)	0	-	-
	Communities Group				
	Sustainable Communities	(512)	(184)	132	134
	Localities and Community Safety	(1,678)	0	0	0
	Transport and Highways	(765)	0	1,595	6,315
	Public Health	0	-	-	-
	Fire and Rescue	(1,555)	0	(68)	2,891
	Other Services*	(405)	-	-	-
	Total	(2,223)	3,184	585	9,566

Note: * indicates services where the revenue outturn is partly funded by DSG. Column 3 shows the total revenue variation for each service. The breakdown of the corresponding budget is given in Appendices A to S. Column 4 shows the financial variation from the target savings set for 2013/14. This is included in Column 3 too, as part of the overall revenue budgetary performance of the service. Column 5 shows the variation in capital payments in 2013/14 compared to the budget and changes to the total cost of schemes over the life of the programme (again further details are given in Appendices A to S).

4.3. A service-by-service breakdown of the variations compared to the budget including where this is funded from DSG, the reasons for the variations and the management action now being taken as a result, is shown in **Appendices A to S**. These appendices are available electronically on the committee administration system and a paper copy has also been placed in each of the Group rooms.

4.4. The 2013/14 budget included a savings target of £58.215 million as the last year of the current Medium Term Financial Plan. Currently savings of £41.387 million have already been delivered and a further £13.644 million is forecast to be delivered by the end of the financial year. Overall, therefore, there is a forecast £3.184 million under achievement in the delivery of the savings plan by the end of 2013/14. The detail of the delivery of the savings plan on a service by service basis is also shown in Appendices A to S. The impact of any underachievement of savings is highlighted in Section 9 where the impact of the financial information presented in this report on reserves is considered.

- 4.5. At Quarter 1, Council approved £101.734 million of estimated capital payments in 2013/14. The latest forecast for capital payment in 2013/14 is £102.319 million. The difference is due to the re-phasing of project spend from 2013/14 into later years being more than offset by the inclusion of new expenditure on the M40 J12 project that was approved by Council on the 26th September 2013. The key messages in relation to the capital budget and its financing are highlighted in Section 6.

5. Revenue Spending

- 5.1. A number of budget virements between Business Units as well as processing transfers from reserves agreed by Cabinet in June 2013 means the revised budget is £9,887 million higher than that set by Council in February 2013. The effect of these adjustments is shown in Table 2. This increase in the budget relates to one-off issues and does not affect the level of savings to be generated in future years. The remainder of the section highlights the key areas of under/overspending.

Table 2: 2013/14 Revenue Budget – Summary of Agreed and Projected Changes						
Group/ Service	Budget as at 01/07/2013 £'000	Agreed Changes £'000	Revised Budget £'000	Variation		
				£'000	%	
People Group						
Safeguarding	38,535	(22)	38,513	974	2.5	
Social Care & Support	109,315	103	109,418	917	0.8	
Business Manager (Decommissioned)	6,664	(6,664)	0	0	0.0	
Strategic Commissioning	16,446	8,564	25,010	(2,882)	-11.5	
Early Intervention and Family Support	4,037	(3)	4,034	(112)	-2.8	
Learning and Achievement	92,352	546	92,898	5,952	6.4	
Resources Group						
Customer Service	10,110	67	10,177	(728)	-7.2	
Finance	4,793	(119)	4,674	(168)	-3.6	
Human Resources & OD	6,401	(7)	6,394	(1,041)	-16.3	
Information Assets	6,880	54	6,934	(83)	-1.2	
Law and Governance	1,093	(2)	1,091	(86)	-7.9	
Physical Assets	13,297	140	13,437	0	0.0	
Service Improvement and Change Management	2,413	(12)	2,401	(51)	-2.1	
Communities Group						
Sustainable Communities	24,623	(421)	24,202	(512)	-2.1	
Localities and Community Safety	9,854	78	9,932	(1,678)	-16.9	
Transport and Highways	27,952	(164)	27,788	(765)	-2.8	
Public Health	21,838	183	22,021	0	0.0	
Fire and Rescue	21,655	(3)	21,652	(1,555)	-7.2	
Other Services	(197,883)	7,569	(190,314)	(405)	-0.2	
Total	220,375	9,887	230,262	(2,223)	-1.0	

5.2. The most significant areas of variation are in relation:

Safeguarding – This overspend has increased since quarter 1 due to an additional 24 looked after children.

Social Care & Support – This overspend has also increased since quarter 1 due to further pressure on residential and nursing budgets together with higher costs of alternative day care.

Strategic Commissioning – This underspend is a result of savings from decommissioning of the Business Manager Business Unit. In addition there has been some slippage on the use of funds taken from reserves to fund service changes.

Learning and Achievement – The overspend for this Business Unit is mainly attributable to budget pressures within Special Education Needs. The High Needs Task and Finish Group continues to investigate measures to address these budgetary pressures.

Customer Service – The Warwickshire Local Welfare Scheme is predicting to underspend. This is the first year we have run this scheme and work is still required to develop a long term approach to the management and distribution of this grant which is aimed at crisis situations. There are also underspends within the Registration Service due to increased income and delays in customer service projects.

Human Resources & Organisational Development – This underspend relates to funding for apprenticeships now not being required until future years.

Sustainable Communities – A reduction in waste going to landfill and composting sites has led to this underspend together with increased income from Business Centres due to higher occupancy levels.

Localities & Community Safety – There are a range of underspends across the services provided by the Business Unit, most notably unspent funding on Priority Families and Flood Management Schemes, reduced payments to partners who have not met performance on drug and alcohol targets and non-commitment of expenditure to fund future savings plans.

Transport and Highways– Three areas have contributed to this underspend; speed awareness workshops, income from utility companies and fewer bus pass renewals than anticipated.

Public Health – Whilst this Business Unit is predicting to spend to budget, it should be noted that the service is still understanding how the ring-fenced grant aligns with the services transferred as, in some cases, Public Health was only a small part of broader health functions.

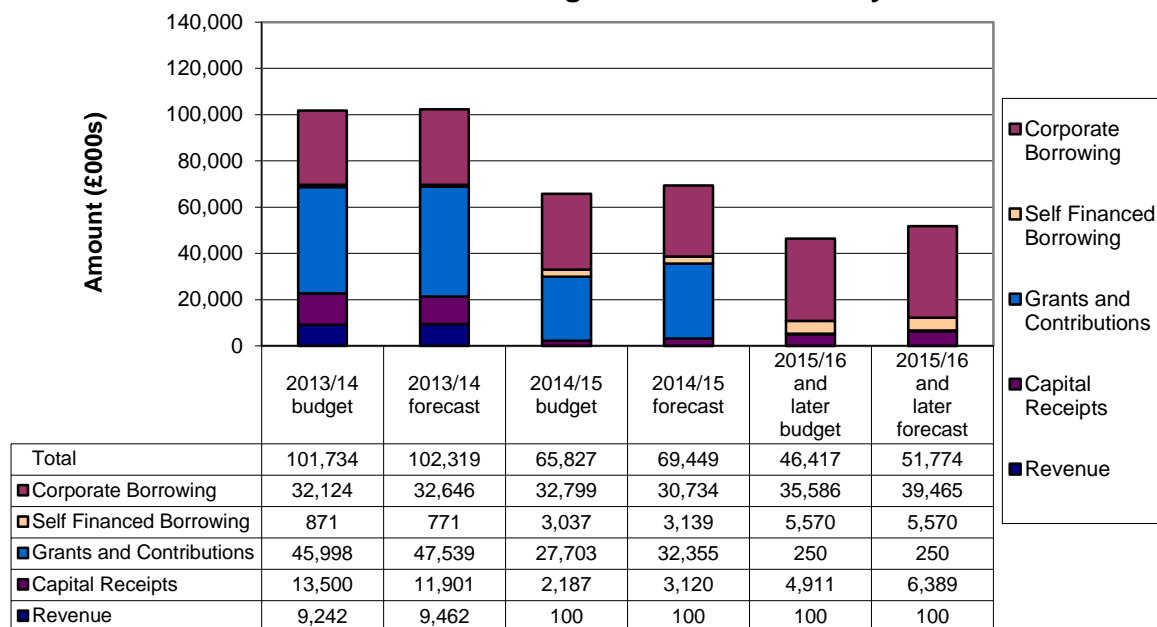
Fire and Rescue – This underspend is due to funding for the Fire Control Project being included in this year's budget whereas expenditure is planned over both this and next financial year.

6. Capital Budget Update

- 6.1. The capital budget provides for spending on assets which have a life of more than a year. At the start of the financial year the approved value of capital payments in 2013/14 was £99.115 million and a further £101.379 million over the medium term. In September 2013 Council approved a number of new schemes. Additionally, prior to Quarter 2 the expenditure relating to the relocation of Leamington fire station and the new training centre was being forecast at a net cost of £9.3 million. This project is now being correctly forecast at its true gross cost of £12.3 million. A corresponding increase in forecasted income from capital receipts of £3 million means that although the Fire and Rescue Service are showing an increase in forecasted capital expenditure of £3 million, this is a technical change only and has no effect of borrowing. These changes result in an increase in capital payments of £9.566 million over the life of the capital programme; however as explained above, only £6.566 of this is a true increase from the quarter 1 position.
- 6.2. The main reasons for the £9.566 million increase are:
- A £3 million increase in the forecasted expenditure for the relocation of Leamington fire station and the new training centre.
 - An additional £5.8 million grant funded expenditure for the M40 J12 project which was approved by Council on the 26th September 2013.
 - A £0.518 million increase in Transport projects to be fully funded from developer contributions
 - An additional £0.250 million relating to a replacement farmhouse at Hopkins Farm, as approved by Cabinet on the 13th December 2012.
- 6.3. Financial Regulations require Cabinet to approve changes to schemes where the figures have a variance of more than 10% or are greater than £25,000 on any individual scheme. These schemes are included in all tables and figures within this report and are identified in the appendices, with reasons for the variations provided.
- 6.4. As well as approving the revised spending in the capital programme, Cabinet must also ensure it has sufficient funding available to meet its capital payments in each financial year.
- 6.5. Table 3 shows how the capital expenditure shown in Appendices A to S is to be financed. These figures include the remaining unallocated borrowing agreed in the February 2013 budget of £13.484 million over the medium term. The effect of the capital spending forecasts shown in this report will result in an overall increase in the capital programme of £9.566 million. This increase is primarily made up of the following movements to financing:
- An increase of £3 million in capital receipts from the sale of the current site of Leamington fire station.
 - A £0.220 million increase in revenue contributions to capital.
 - An increase of £6.194 million in grants and contributions. This increase is caused in the main by £5.8 million grant funded spend on the M40 J12 improvement and additional developer funded Transport projects.

- 6.6. The overall level of borrowing remains within the envelope approved in February. Therefore there is no impact on the MTFP. Any re-phasing of the revenue impact of the capital programme as a result in the changed profile of spending will be picked up as part of the 2014/15 budget process.

Table 3 Estimated Financing to 2015/16 and later years



7. Corporate Risk – High Level Summary

- 7.1. The Council has in place a Corporate Risk Management Strategy which details a corporate approach to risk management including consistent measures for likelihood and impact. It is regularly reviewed to ensure it continues to meet good practice and remains relevant.
- 7.2. Risk management is applied at all levels of service delivery both strategic and operational (business units, contracts and projects).
- 7.3. The corporate strategic risk register details those risks that could have an effect on the successful achievement of our long term strategic ambitions/aims. These risks are reviewed and agreed by Corporate Board and then subsequently taken to Audit and Standards Committee for consideration.
- 7.4. The table below lists the corporate strategic risks. The difference between gross and net risk levels indicates that actions are in place to manage these risks. Net red risks (R) are significant risks that need immediate management action, whilst net amber risks (A), although usually accepted, may need some additional mitigation.

Risk Description	Gross Risk Level	Net Risk Level
Failure to effectively transform WCC to reflect the political and economic environment	12 (R)	8(A)
Failure to deliver the agreed savings targets and balance the Council's budget	9(A)	9(A)
Failure to maintain an efficient regulatory framework	12(R)	8(A)
Ineffective and unsuccessful partnerships across Warwickshire and sub-regionally	9(A)	6(A)
Consequences of the Atherstone Fire tragedy on the organisation	16(R)	8(A)
Fail to meet the needs, demands and expectations of the community	9(A)	4(A)
Children and Young people and vulnerable adults suffer injury or death and questions will be raised as to whether the LA & its partners could have intervened to avoid it happening.	16(R)	12(R)
Market Failure – Commercial or contractual failure of private or independent care providers leads to disruption to care provision and impact on service users and carers	16(R)	9(A)

- 7.5. Excluding one risk that has been escalated to the Strategic Risk Register, there is currently one other net red business unit risk.

Risk Description	Gross Risk Level	Net Risk Level
Children and Young people and vulnerable adults suffer injury or death and questions will be raised as to whether the LA & its partners could have intervened to avoid it happening. <i>(also included on the Corporate Strategic Risk Register)</i>	16(R)	12(R)
Industrial action by operational firefighters, service control staff or support staff	16(R)	12(R)

- 7.6. Net red business unit risks are identified and assessed by Heads of Service as significant risks, which may have a serious financial, reputational and/or service delivery impact on the Council and the achievement of its objectives if not managed. The risks are reported on regularly and actively managed by risk owners named in the appendices who can be contacted for more information. The following paragraphs detail further information, which have been provided by the risk owners.
- 7.7. Children and Young people and vulnerable adults suffer injury or death and questions will be raised as to whether the LA & its partners could have intervened to avoid it happening.

On occasions there are local staffing pressures and periods of extreme demand. The environment is also dependent on the behaviour of third parties whom the Business Unit has little or no influence over and it is not always obvious what action could be taken until after the event. Furthermore, the service is vulnerable to media and public attention with serious cases reported widely at a national level. Controls are in place to reduce the level of risk to WCC including Safeguarding Board business plans, CYPF plan, partnership

arrangements, and a robust multi-agency training plan. The relevant Safeguarding Boards have a duty to review such cases and ensure that the multi-agency learning and consequent action plans are formally reported. The Department for Education has issued new statutory guidance as a consequence of the Munro Review of Child Protection and the Care Bill is going through Parliament. However, the risk of this type of event happening will always remain regardless of any controls in place which are under constant review. This risk has been escalated to the Corporate Strategic Risk Register.

7.8. Industrial action by operational firefighters, service control staff or support staff

The Fire Brigades Union (FBU) held a first period of industrial action on Wednesday 25th September for a period of 4 hours. There were a small number of incidents that the Service responded to and with no loss of life or significant damage to property. The Business Continuity plans were implemented providing 5 fire appliances from strategic locations and further support was augmented by fire appliances crewed by retained duty firefighters. A total of 13 fire appliances and one Small Fires Unit were available.

A second period of industrial action had been announced to begin at 18.30 hours on Saturday 19th October to last for 6 hours. At late notice, this was postponed on 18th October to allow Government and FBU further opportunity for dialogue to resolve the outstanding pension issues. Additional strikes were then subsequently announced for Friday 1st November (from 18:30 to 23:00 hrs.) and Monday 4th November (from 06:00 to 08:00 hrs.).

Detailed plans have been drafted and include the learning and recommendations from the initial period of industrial action include;

- Increase the number of Brigade Commanders available
- Increase the number of Group Commanders involved in the planning process
- Change some of the operational arrangements relating to communication between fire control and fire appliances and small changes to the strategic locations for the additional fire appliances

The Service's ability to cope with increasingly longer periods of industrial action and large or simultaneous incidents is, as yet, untested. However the business continuity response model remains flexible to deliver a sustained level of service to protect communities from fire and other emergencies, albeit on a much reduced scale from normal day to day operations. Public safety messages are being made available through all available communication channels.

8. Commentary from Corporate Board

- 8.1. It was expected that the greatest pressure on budgets would be as we entered the third and final year of the current medium term financial plan. This report largely supports that expectation and is consistent with the forecast position reported in the Quarter 1 report. Overall, the Authority is forecasting to deliver a revenue underspend, which is a positive reflection of the effective financial management of the organisation at a global level. This is reinforced in performance terms by the number of measures where progress is reported as either green or amber. On capital expenditure the overall level of borrowing remains within the envelope approved in February. Corporate strategic risks are also generally being well managed via additional mitigation measures.
- 8.2. However, there remains a red risk in terms of children and young people and vulnerable adults suffering injury or death (see paragraph 7.7) and there is also a large overspend currently being forecast in the Learning & Achievement Business Unit.
- 8.3. Corporate Board, recognising the efforts made to date, continue to stress the need to bring this budget and the delivery of the savings plans back on track. Actions taken include investment in local provision so pupils in expensive out-of-county placements can be brought back in-county and placed in a new EBSD school; investment in Warwickshire's own special school provision so that pupils in expensive out-of-county placements can be educated and looked after to the same standards in-county; and, the introduction of specialist inclusion support group provision to reduce the need for some pupils to be placed out-of-county.
- 8.4. These projects are being, and will continue to be, monitored robustly through a Transformation Board, chaired by the Strategic Director, so that reassurance can be sought on bringing the budget back into line whilst continuing to deliver effective services. Support to the People Group from across the Authority, particularly from the Resources Group, will ensure a collective approach to addressing this issue.
- 8.5. Work to deliver the existing savings plan within Learning & Achievement requires on-going political support. Delays in implementing previously agreed savings targets around Children's Centres and the Integrated Disability Service have generated additional short-term spending pressures resulting in more savings being required to bring this element of the Learning and Achievement budget back into balance this year.

9. Impact on Reserves

At the start of 2013/14 our revised reserves were £114.363 million. These are forecast to decrease to £99.252 million by 31 March 2014. Details are shown in Table 4.

Table 4: Reserves Projection				
Reserve	In-Hand/ (Overdrawn) 1 April 2013 £'000	Previously Approved Changes £'000	Effect of Forecast Outturn £'000	Forecast In-Hand/ (Overdrawn) 31 Mar 2014 £'000
General Reserves	18.832	(2.754)	0.226	16.304
Medium Term Contingency	13.315	-	-	13.315
Insurance Fund	8.015	-	-	8.015
Service Realignment Fund (1)	8.840	0.007	-	8.847
Earmarked – Schools	19.673	-	-	19.673
Earmarked – Non-Schools	16.038	(5.374)	4.316	14.980
Service Savings	29.350	(12.280)	0.748	17.818
Community Infrastructure Levy	0.301	-	-	0.301
Total	114.363	(20.401)	5.290	99.252

Notes:

- (1) The Service Realignment Fund is for meeting the upfront costs of realigning the services of the County Council in response to future resource projections.
The table may not sum due to slight rounding differences.

9.1. Members are asked to agree to the following changes in reserves that have been requested by services based on their current projected position. The net effect being a one-off transfer to reserves of £1.970 million in 2013/14.

9.2. Proposals for transfers to Reserves:

- £0.967 million to the Growing for Growth Apprenticeship Scheme reserve to cover the cost of apprentices recruited in future years.
- £0.550 million to the Priority Families Initiative reserve within Localities & Community Safety to continue the project in future years.
- £0.200 million to a new Flood Management reserve within Localities & Community Safety to use as a contribution to match funding future projects
- £1.500 million from Strategic Commissioning to support One Organisational Plan savings in future years across the whole of the People Group.

9.3. Proposals for transfers from Reserves:

- £0.481 million to support the achievement of the Social Care savings plan in 2013/14.
- £0.133 million from the Resources Group General reserve. £0.120 million is to fund the prepayment of rent on 'The Old Clink' office in the Physical Assets service and £0.013 million to fund the aerial photography project in the Service Improvement & Change Management service.
- £0.633 million from the Resources Group Transformation Fund reserve. Of which £0.127 million is to fund the Warwickshire Education Service Team and £0.229 million for Business Analysts to work on various projects within the Service Improvement & Change Management service. £0.031 million is for schools finance to improve the provision to schools and £0.246 million is for ICT Transformation Projects.

9.4. Reserves are held in accordance with the Council's reserves policy. Overdrawn reserves (except Fire Pensions and the Schools IT loan reserves) are a first call on 2014/15 budgets. Meanwhile, any service reserves that are overdrawn in the current year are effectively a temporary call on General Reserves until they are repaid.

9.5. General reserves are projected to be £16.304 million by the end of the year. This includes £0.741 million committed to fund future years of approved Going for Growth schemes. Any need for additional reserves or if there are any reserves available for use will be considered as part of the 2014/15 budget. This will include the Head of Finance updating the risk assessment of the minimum adequate level of general reserves it is appropriate for the authority to hold.

10. Impact on the Medium Term Financial Plan

10.1. As was reported in 2012/13 it was always expected that as we moved to the end of the current Medium Term Financial Plan the pressure on resources would increase. As can be seen services within the People Group are reporting a shortfall in their savings plans for 2013/14. The other business units are forecasting to be able to achieve their savings plans in total within the year.

10.2. Services are forecasting an overall revenue underspend which is slightly higher than forecast at the same time last year. This is an indication that services are already making savings in order to support the implementation of the One Organisational Plan savings targets in 2014-18. Although it should be noted that these underspends are one-off resources and are not an alternative to the delivery of the agreed savings plan or available to support the overall budget on a permanent basis in future years.

- 10.3. Of more immediate concern is the overspend of £3.067 million on services funded through the centrally managed DSG. Whilst remaining DSG reserves can mitigate some of this, the overspend is a recurring issue across services. Projects and plans already underway to reduce the structural overspend, which is predominantly within high needs services, are being reported and scrutinised by the High Needs Board chaired by Sarah Callaghan. However, if no solution is found the fall-back position is that it will impact on corporate reserves. Any need to use corporate reserves may require these to be refinanced as part of setting the 2014/15 budget thereby increasing the £92 million savings required over the period of the 2014-18 Plan.
- 10.4. As part of the 2014-18 Organisation Plan Members will need to decide whether to reaffirm the clear proposition that we will only provide resources to support schools and pupil related services up to the level of the DSG with no top ups across all aspects of our service / activity.
- 10.5. In summary, the overall position will need to be kept under review more closely than in previous years as the focus on delivering the MTFP needs to remain a priority for the organisation. As has already been highlighted the availability of short term resources cannot be allowed to mask emerging underlying pressures. It is critical the sound finances of the organisation are maintained as we finalise a new MTFP to take the organisation through to 2018.

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Strategic Director - Wendy Fabbro
Portfolio Holder - Councillor Timms (Children & Schools)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Safeguarding - Head of Service	5,030	(322)	4,708	4,225	(483)	This planned underspend is being used to support the overall service budget at the front line.
Social Care Teams - North & Assessments	13,344	366	13,710	15,211	1,501	Looked After Children (LAC) placement costs have increased from Quarter 1 due to an additional 24 LAC, overall LAC placements are overspending by £386,000 while there is also continuing pressure relating to the costs of court directed contact of £568,000 . On top of this there has been an increase in "Special Guardianship Orders" and adoption allowances (increased cases of 42 and 17 respectively) and this budget is overspending by £347,000. Agency costs overall are forecasted to be £167,000 overspent.
Social Care Teams - East & Leaving Care	5,381	4	5,385	5,291	(94)	
Social Care Teams - South & Looked After Children	13,167	(135)	13,032	13,150	118	
Safeguarding - Quality & Service Development	1,613	65	1,678	1,610	(68)	
Net Service Spending	38,535	(22)	38,513	39,487	974	
				Non DSG	1,031	
				DSG	(57)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Safeguarding - savings reserves	(966)	1,466	(1,031)	(531)		
Total	(966)	1,466	(1,031)	(531)	0	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	1,051	1,051	1,051	1,051	1,051	1,051	
Share of CY-S-02	Reconfigure services for vulnerable children (Learning Difficulties and Disabilities)	44	44	44	44	44	44	
Share of CY-S-06	Community and Play- reduction in services	71	71	71	71	71	71	
	Reduced investment in the Dartington project	250	250	250	250	250	250	
	Total	1,416	1,416	1,416	1,416	1,416	1,416	
	Target		1,416	1,416		1,416	1,416	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11114000	Fostercare Adaptations 2012-13	13	37	0	0	50	13	37	0	0	50	0	0	
11115000	Fostercare Adaptations 2013-14	0	50	0	0	50	0	50	0	0	50	0	0	
11116000	Fostercare Adaptations 2014-15	0	0	50	0	50	0	0	50	0	50	0	0	
		13	87	50	0	150	13	87	50	0	150	0	0	

Performance Information: Quarter 1 April - September 2013

Safeguarding: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M10000	% of core assessments that were completed within 35 working days	77				71.6	
M10001	% of de-registrations of children who have had Child Protection plan for more than 2 years	8				6.3	
M10002	% of children becoming the subject of a child protection plan for a 2nd or subsequent time	13.3				23.8	
M10006	No. of children who are subject of a child protection plan per 10,000 population	49	46			52	• High numbers of child protection cases can be undesirable as they indicate a high level of abuse and neglect - however they could also be a positive reflection on good identification and assessment processes. Therefore while we are looking for an overall decrease in this rate, this needs to be done in a safe way so that if children do need to have a child protection plan, they are identified as such. While the period actual for Q2 is higher than our year end target we forecast making progress in lowering our numbers safely as our evidence-based projects take effect.
M10007	Children who are both looked after and subject of a child protection plan	65	48			56	• Although this indicator is showing as "red", we only saw a minor increase in numbers from 55 to 56 during the course of Q2. This is still lower than the 65 cases reported at the end of Q4 in 2012/13. There are continuing high numbers of child protection and looked after cases across Warwickshire but these need to be lowered safely as part of our evidence-based projects.

Risk Information: Net Red Risks extracted from the Business Unit Risk Register

Business Unit	Risk Title	Risk Owner	Net Risk Level	Comments / Further actions being taken
Safeguarding	Children and Young people and vulnerable adults suffer injury or death and questions will be raised as to whether the LA & its partners could have intervened to avoid it happening.	Sue Ross (Interim Head of Service)	12 (R)	The risk of this type of event happening will always remain regardless of any controls in place which are under constant review. The relevant Safeguarding Boards have a duty to review such cases and ensure that the multi-agency learning and consequent action plans are formally reported. The Department for Education has issued new statutory guidance as a consequence of the Munro Review of Child Protection and the Care Bill is going through Parliament. <i>This risk was escalated and has been added to the Corporate Strategic Risk Register.</i>

Social Care & Support - Jenny Wood
Strategic Director - Wendy Fabbro
Portfolio Holder - Councillor Compton (Adult Social Care)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Social Care & Support Services - Head of Service	2,505	114	2,619	1,196	(1,423)	This is mainly due to the anticipated reductions in legal costs, and the various residual budgets moved into and amalgamated within Social Care & Support following earlier transformation projects. Reduced interest payments following the early repayment of debt last year has also contributed to the underspend.
Older People & Physical Disability (North) & Specialist Services	27,698	16	27,714	27,557	(157)	The underspend relates to the net position on client care packages (cost less income from charging) being lower than budgeted, as some budgets to manage overall pressures are held in the north, but the main pressure is currently in the south.
Older People & Physical Disability (South) & Reviewing Services	25,764	54	25,818	26,888	1,070	The overspend here is due to pressures on residential and nursing budgets, due to increased care numbers and difficulty in sourcing placements at agreed rates. An action plan has been developed to tackle this, and therefore the position may improve.
Learning Disabilities	41,288	(119)	41,169	42,658	1,489	There are issues with a number of high cost community care packages in Learning Disabilities, and an action plan, overseen by a Quality Assurance Panel, is in place to look at more cost effective care in the community.
Mental Health	6,458	38	6,496	6,422	(74)	
Reablement	5,602	0	5,602	5,614	12	
Net Service Spending	109,315	103	109,418	110,335	917	
				Non DSG	917	
				DSG	0	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Non DSG Savings	12,356	(1,977)	(917)	9,462	(481)	*Support the savings plan element included on the next page.
Total	12,356	(1,977)	(917)	9,462	(481)	

B Social Care and Support

2013/14 to 2014/15 Savings Plan














Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings Delivered in 2011/12 and 2012/13	6,570	6,557	6,557	6,570	6,557	6,557	
Share of ASC-01	Learning Disabilities Services - Care Funding Calculator, Residential Care and Supported Living Services, Choice and Control (Joint with Business Manager)	(1,984)	(992)	(3,968)	(1,671)	(992)	(1,671)	Costs for replacement care are currently higher than planned and work is underway to address this through looking at contracts and support planning.
Share of ASC-05	Reablement, Intermediate Care and Homecare Modernisation (Joint with Business Manager)	100	50	100	200	50	200	
Share of ASC-09	Older People (1) Residential Care and (2) Extra Care (Joint with Social Care and Support)	(4,563)	(2,282)	(4,563)	(4,083)	(2,282)	(4,083)	
Share of ASC-11	Day Care Services for Older People & Older People Mental Health	(124)	(62)	(124)	(124)	(62)	(124)	
ASC-12	Adults with Physical Disabilities - Reducing high cost community and residential packages, reducing numbers of customers in residential care, reviewing day services	23	23	23	23	23	23	
ASC-15	Mental health transformation	30	30	30	30	30	30	
Share of ASC-20	Carers	(384)	0	(384)	(384)	0	(384)	
	Direct payment support service	100	0	100	100	0	100	
	Phasing out of double running costs associated with externalisation	1,500	750	1,500	1,000	750	1,000	
	Social Care and Support process efficiencies and maximising independence approach	0	0	0	90	0	90	
	*Use of ear-marked reserves to rephase savings	481	0	481	(2)	0	(2)	
	Total	1,749	4,075	(248)	1,749	4,075	1,736	
	Target		1,749	1,749		1,749	1,749	
	Remaining Shortfall/(Over Achievement)		(2,326)	1,997		(2,326)	13	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10601000	Mental Health 2007/08	170	6	0	0	176	170	6	0	0	176	0	0	
10607000	Mental Health Grant 2009/10	144	10	0	0	154	144	10	0	0	154	0	0	
10608000	Mental Health Grant 2010/11	116	66	0	0	182	116	66	0	0	182	0	0	
		430	82	0	0	512	430	82	0	0	512	0	0	

B Social Care and Support

Performance Information: Quarter 1 April - September 2013

Social Care and Support : All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M08018	Number of extra care housing units available for use by customers eligible for WCC Adult Social Care	119	396	170		161	• Indicator Commentary The target was set three years ago at the start of the programme. While 396 units will not be open this year the extra care housing programme is on target. 283 units are either currently under construction or have planning permission and funding in place meaning 453 units will be delivered.
M08001	The proportion of people who use services and carers who find it easy to find information about support	66.1	56				• Indicator Commentary This measure is taken from an annual survey which will be conducted in February with results available in May
M08022	Number of repeat safeguarding referrals	13	11.9	11.9		12	
M08023	Proportion of people who use services who feel safe is in top quartile of comparator group	No	Yes				• Indicator Commentary This measure is taken from an annual survey which will be conducted in February with results available in May
M08036	Proportion of people who use services who say that those services have made them feel safe and secure (ASCOF 4B)	77.4	79				• Indicator Commentary This measure is taken from an annual survey which will be conducted in February with results available in May
M08002	Proportion of adults with learning disabilities living in their own home or with their families	72.6	68	73		70.3	
M08004	Proportion of adults in contact with secondary mental health services in settled accommodation (ASCOF 1H Social Care only)	82.5	82	83		83.7	
M08011	Admissions to residential care homes per 100,000 population	712.9	530	714.5		274.2	
M08019	Delayed transfers of care	13.1	11	10		9.1	
M08030	Proportion of adults in contact with secondary mental health services in settled accommodation (ASCOF 1H)	81.7	70	80			
M08034	Delayed transfers of care (ASCOF 2C) Social Care and Attributable to Both Delays	3.8	3.5	2		1.4	
M08000	The proportion of those using social care who have control over their daily life (ASCOF 1B)	71.6	75				• Indicator Commentary This measure is taken from an annual survey which will be conducted in February with results available in May
M08003	Proportion of adults with learning disabilities in paid employment (ASCOF 1E)	5.8	7.2	7		7.1	
M08005	Proportion of adults in contact with secondary mental health services in paid employment (ASCOF 1F - Social care only)	18.9	23	21		19.7	
M08006	Proportion of older people (65 and over) who were still at home after 91 days following discharge from hospital into reablement / rehabilitation services	82.2	87				• Indicator Commentary The outturn for this indicator uses quarter 3 information and the results are available in quarter 4
M08008	Proportion of people whose outcome measures are fully or partially achieved at completion of reablement		85	81		79	
M08012	Proportion of people using social care who receive self-directed support (ASCOF 1C pt1)	70.7	65	72		62.2	
M08024	% of customers not needing on-going social care 91 days are leaving reablement	62	63	65		65	
M08027	Social care-related quality of life (ASCOF 1A)	18.5	19				• Indicator Commentary This measure is taken from an annual survey which will be conducted in February with results available in May
M08032	Proportion of adults in contact with secondary mental health services in employment (ASCOF 1F)	20.5	17.5	20			
M08035	Overall satisfaction of people who use services with their care and support (ASCOF 3A)	59.9	65.5				• Indicator Commentary This measure is taken from an biennial survey and will next be collected in January 2015, results for 2012-13 will be used for 2013-14.

B Social Care and Support

Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M08040	Proportion of people using social care who receive a direct payment (ASCOF 1C pt2)	15.8	20	18		16.8	
M08041	Proportion of older people (65 and over) who were still at home after 91 days following discharge from hospital into reablement / rehabilitation services (ASCOF 2B - new def)	5.4	4.2				• Indicator Commentary The outturn for this indicator uses quarter 3 information and the results are available in quarter 4
M08042	Carer-reported quality of life (ASCOF 1D)	8.1	8.3	8.1		8.1	• Indicator Commentary This measure is taken from an biennial survey and will next be collected in January 2015, results for 2012-13 will be used for 2013-14.
M08043	Carers overall satisfaction with social services (ASCOF 3B)	51	52	51.4		51.4	• Indicator Commentary This measure is taken from an annual survey which will be conducted in February with results available in May
M08044	Proportion of carers included or consulted in discussions about the person they care for (ASCOF 3C)	74	76	74		74	• Indicator Commentary This measure is taken from an biennial survey and will next be collected in January 2015, results for 2012-13 will be used for 2013-14.

Business Manager
Strategic Director - Wendy Fabbro
Portfolio Holders - Councillor Compton (Adult Social Care) & Councillor Timms (Children & Schools)

2013/14 Revenue Budget

Service	Agreed Budget	Agreed Changes	Latest Budget	Final Outturn	Variation Over/ (Under)	Reason for Variation and Management Action
£'000	£'000	£'000	£'000	£'000	£'000	
Business Manager - Head of Service	661	(661)	0	0	0	
Business Transformation and Support	4,675	(4,675)	0	0	0	
Learning and Development	747	(747)	0	0	0	
Integrated Information Systems	581	(581)	0	0	0	
Net Service Spending	6,664	(6,664)	0	0	0	
					Non DSG	0
					DSG	0

Following the decommissioning of the Business Manger Business Unit all revenue budgets, savings plans and capital schemes have been transfer to other Business Units.

Strategic Commissioning - Chris Lewington
Strategic Director - Wendy Fabbro
Portfolio Holders - Councillor Compton (Adult Social Care) & Councillor Timms (Children & Schools)

2013/14 Revenue Budget *

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Strategic Commissioning - Head of Service	16,446	8,564	2,194	1,120	(1,074)	Slippage on the use of funds taken from reserves to fund service change.
All Age Disabilities			1,282	1,225	(57)	Underspend due to the restructure of the Business Unit which is necessitating a temporary hold on posts.
Commissioning Intelligence			711	639	(72)	
Integrated Elderly Care			11,938	11,858	(80)	
Market Management & Quality			740	757	17	
Children's Commissioning			1,614	1,386	(228)	2 posts currently held to align to staff restructure. £90k underspend on counselling contract for children with mental health issues due to 1st year of operation and reliance on Common Assessment Framework processes to be completed. Agreed funding for the Respect Yourself Campaign is to be transferred to Public Health.
Service Development and Assurance			6,531	5,143	(1,388)	Due to the decommissioning of the Business Manager Business Unit as well as the reduced costs of transformation of Social Care & Support. Also savings in adult transport costs due to a reduction in the number of users
Net Service Spending	16,446	8,564	25,010	22,128	(2,882)	
				Non DSG	(2,728)	
				DSG	(154)	

* Budgets & Services altered following Strategic Commissioning restructure & decommissioning of the Business Management Business Unit

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings (non-DSG)	2,534	182	2,728	5,444	1,500	Strategic Commissioning request to defer the use of £1.5m of reserves to pump prime change projects to 2014/15 due to the rescoping of plans to ensure they are supporting the One Organisational Plan savings across the People Group in the most effective way. Projects already started in this financial year are being met from other resources within the Business Unit.
Total	2,534	182	2,728	5,444	1,500	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2013/13	1,926	1,926	1,926	1,926	1,926	1,926	
ASC-17	Housing support	400	200	400	400	200	400	To achieve the savings target of £400k requires a contract redesign and reduction which will be achieved by year end.
Part CY-S-01	Transforming services for children and families	178	178	178	178	178	178	Through the Children's Transformation Programme a series of savings have been achieved.
CY-S-05	Review of the school mental health counselling service to schools	65	65	65	65	65	65	Contract variation to reduce contract value and activity achieved.
	Meals on Wheels	15	15	15	15	15	15	
	Reduced spending on management and children's public health	156	156	156	156	156	156	All staff changes and reductions have been achieved. The transfer of responsibility for staff in relation to public health activity has been completed.
	Transferred From Business Management Business Unit							
	Savings delivered in 2011/12 and 2012/13	6,865	6,824	6,824	6,865	6,824	6,865	
Share of ASC-01	Learning Disabilities Services - Care Funding Calculator, Residential Care and Supported Living Services, Choice and Control (Joint with Social Care and Support)	2,375	1,188	2,375	594	1,188	594	
Share of ASC-09	Older People (1) Residential Care and (2) Extra Care (Joint with Social Care and Support)	5,870	2,915	5,852	5,870	2,915	5,870	Residual costs following the transfer of the care homes means there is some slippage in the savings target for 2013/14, but this is one-off and it will be fully realised in future years..
Share of ASC-11	Day Care Services for Older People & Older People Mental Health (OPMH)	266	266	266	266	266	266	
ASC-16	Reduced spending on service development	100	100	100	100	100	100	
Part of ASC-10	Carers	486	486	486	486	486	486	
	Total	18,702	14,319	18,643	16,921	14,319	16,921	
	Target		18,702	18,702		16,921	16,921	
	Remaining Shortfall/(Over Achievement)			59			0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10030000	CYPF ICT Upgrade	157	18	0	0	175	157	18	0	0	175	0	0	
10593000	Homes For The Elderly Upgrade 2003/04 And 2004/05	84	0	0	0	84	84	0	0	0	84	0	0	
10594000	Vehicle & Equipment Replacement - Base Programme 2010/11	24	0	0	0	24	24	0	0	0	24	0	0	
10602000	Whitnash - The Lawns HEP Refurbishment	36	0	0	0	36	36	0	0	0	36	0	0	
10614000	Care Homes Fire Regulations	397	195	0	0	592	397	195	0	0	592	0	0	
11019000	Social Care Reform Grant 2010/11	0	282	0	0	282	0	282	0	0	282	0	0	
11020000	Adult Social Care Modernisation & Capacity 2011-12	0	0	0	0	0	0	0	0	0	0	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	0	1,894	0	0	1,894	0	1,894	0	0	1,894	0	0	
		698	2,389	0	0	3,087	698	2,389	0	0	3,087	0	0	

Performance Information: Quarter 1 April - September 2013

Strategic Commissioning: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M12005	Alcohol related admissions for under 18s (rate per 100,000)	58.32	60				
M12030	Number of permanent exclusions in the year	11	20			20	• Provisional total available at end of school year in August, but final data is not available until all appeals have been decided. This is normally late October.
M12031	Proportion of children for whom the authority maintains a statement of SEN, who are placed in non-maintained special schools, independent special schools and other independent schools.					9.5	• Actual Q2 figure estimated as full school leaver information is currently unknown. YE Estimate currently unknown due to changes in placement criteria and formation of High Needs Panel. Estimate will be provided following first meeting of panel where placements of this type are discussed.
M12032	Proportion of looked after children who are placed in external fostering provision (agency/other LA carer).					19.6	
M08001	The proportion of people who use services and carers who find it easy to find information about support	66.1	56				• Indicator Commentary This measure is taken from an annual survey which will be conducted in February with results available in May
M08003	Proportion of adults with learning disabilities in paid employment (ASCOF 1E)	5.8	7.2	7		7.1	
M08006	Proportion of older people (65 and over) who were still at home after 91 days following discharge from hospital into reablement / rehabilitation services	82.2	87				• Indicator Commentary The outturn for this indicator uses quarter 3 information and the results are available in quarter 4
M08032	Proportion of adults in contact with secondary mental health services in employment (ASCOF 1F)	20.5	17.5	20			
M08041	Proportion of older people (65 and over) who were still at home after 91 days following discharge from hospital into reablement / rehabilitation services (ASCOF 2B)	5.4	4.2				• Indicator Commentary The outturn for this indicator uses quarter 3 information and the results are available in quarter 4
M18000	Establish future direction of the service and how its needs relating to recording, sharing and using information will evolve by August 2013		Yes	Yes		Yes	
M18001	Assess and define business/user functionality and usability requirements by August 2013		Yes	Yes		Yes	
M18002	Soft market testing of ICT solutions by August 2013		Yes	Yes		Yes	
M18003	Current and future capability analysis of ICT solutions by August 2013		Yes	Yes		Yes	
M18004	Commercial competitiveness of ICT solutions by August 2013		Yes	Yes		Yes	
M18005	Assessment of solution alignment with Corporate ICT Strategy by August 2013		Yes	Yes		Yes	
M18006	Average quarterly visitors exceeds 10,000		10000	12000		11061	
M18007	Average number of live suppliers per quarter exceeds 2,150		2150	2150		1919	• Indicator Commentary Over the last quarter the directory has averaged 2363 records owned by 1955 suppliers. This represents an increase against target and remains within the 20% tolerance set. The promotional campaign currently underway will continue and we expect this trend to continue over the next six months.
M18008	Phase 1 - review support to Service Managers by April 2013		Yes	Yes		Yes	
M18010	Phase 1 - Remodel core admin support for local centre in Nun & Bed by April 2013		Yes	Yes		Yes	
M18011	Phase 2 - Options/recommendations agreed by GLT by August 2013		Yes	Yes		Yes	
M18012	Phase 2 - Recommendations piloted and assessed by August 2013		Yes	Yes		Yes	

Early Intervention - Hugh Disley
Strategic Director - Wendy Fabbro
Portfolio Holders - Councillor Compton (Adult Social Care) & Councillor Timms (Children & Schools)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Early Intervention & Targeted Support - Head of Service	558	(3)	555	158	(397)	This is a planned underspend being held to cover one off costs relating to the delivery of savings plans within Children's services.
Early Intervention -Targeted Support For Young People	1,399	0	1,399	1,655	256	This relates to staffing cost slippage due to the timing of staff consultation & notice periods.
Early Intervention - Common Assessment Framework & Early Intervention	2,080	0	2,080	2,109	29	
Net Service Spending	4,037	(3)	4,034	3,922	(112)	
				Non DSG	(141)	
				DSG	29	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings (non-DSG)	1,320	(1,070)	141	391		
Total	1,320	(1,070)	141	391	0	

2011/12 to 2013/14 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	6,096	6,096	6,096	6,096	6,096	6,096	
Share of CY-S-06	Positive about Young People	450	450	450	450	450	450	
Share of ASC-01	Learning Disabilities Services	(291)	(291)	(291)	(291)	(291)	(291)	
	Targeted Youth Support - Reduction in service	1,900	411	1,644	1,900	411	1,900	It is anticipated that there will be £256,000 slippage due to time scales of staff job loss consultations and notice periods.
	Education Social Work Service	(300)	(300)	(300)	(300)	(300)	(300)	
	Voluntary and community sector to run outdoor education centres	60	0	0	60	0	60	Due to time scales involved it was not possible to arrange this transfer for the start of the financial year - it is anticipated that this may occur towards the end of the financial year
	Outdoor Education	160	40	40	160	40	160	Changes in the vision for the service has resulted in plans for the savings needing to be redrawn - these are still being tested and the delay has resulted in the slippage of the planned saving.
	Early Intervention Management	96	24	96	96	24	96	
	Reduction in the early intervention contingency budget	249	249	249	249	249	249	
	Children's Centres	500	500	500	500	500	500	
	Double counting of savings/transformation programme	(340)	(340)	(340)	(340)	(340)	(340)	
	Contingency	(248)	(248)	(248)	0	0	0	
	Total	8,332	6,591	7,896	8,580	6,839	8,580	
	Target		8,332	8,332		8,580	8,580	
	Remaining Shortfall/(Over Achievement)		1,741	436		1,741	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10611000	Adult Social Care IT Infrastructure Grant 2010/11	0	0	0	0	0	0	0	0	0	0	0	0	
10964000	CAF Development Team - Social Care IT 2010/11	0	609	1,000	0	1,609	0	609	1,000	0	1,609	0	0	
11163000	CAF - Trusted Assessments application	27	0	0	0	27	27	0	0	0	27	0	0	
11164000	CAF - GAP Software and eat	310	0	0	0	310	310	0	0	0	310	0	0	
11165000	Shared assessment system electronic tool	29	0	0	0	29	29	0	0	0	29	0	0	
11242000	CAF - Kino's Evolve Licences	120	0	0	0	120	120	0	0	0	120	0	0	
		486	609	1,000	0	2,095	486	609	1,000	0	2,095	0	0	

Performance Information: Quarter 1 April - September 2013

Early Interventions: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M09000	% of 16 - 18 year olds not in education employment or training (NEET)	3.6	3				• 2013 data will become available in June 2014. Data is the from the publication of the official statistics, which draws together information from a range of sources to estimate the number and proportion of young people who are NEET. The DiE adjusts data using an established formula which assumes that a proportion of those whose activity is not known will be found to have been NEET when contact is re-established. This adjustment is intended to give a more robust reflection of the NEET situation in each local area, although may be less accurate in areas where 'not knowns' are particularly high.
M09008	% pupils supported by EIS who are permanently excluded.	0.06				0.05	
M09009	Policy adopted for People Group / Children's Trust / Health & Wellbeing Board					Yes	• GLT considered in July. On agenda for next children's trust meetings (Sept meetings were cancelled).
M09010	Communication strategy written						• This will follow from work on the one organisation plan and the business unit restructure.
M09011	% of CAF successful closures						
M09012	% ACE intervention successfully completed in 12 weeks						
M09013	Number of GRT moving on to KS3						
M09014	No. young people engaged with TYS who are in care / on the edge of care					64	
M09015	% NEET young people engaged with TYS					550	• This is the 'number of' & includes those At Risk of NEETs.
M09016	Family CAF proposal developed – business case written						• Business case due to be presented to corporate board 30th October.
M09017	Service response standard identified in each team business plan.						
M09018	EIS Reports provided within 15 working days of assessment					92.7	
M09019	ACE initial contact in 5 working days						
M09020	No. CAF's initiated						
M09021	No. educational assessments completed on unauthorised encampments.						
M09022	% initial contact in 5 working days TYS					96	
M09023	% action plan within 20 working days TYS					92	
M09007	% satisfaction with service EIS	100				98.7	
M09024	Training offer published.						• Training offer for staff established via training levy and learning and development (social care). Further development of in house training offer will begin in Nov 13.
M09025	% response on staff survey to 'My immediate manager encourages me to propose new ideas and to improve the quality of our services to our customers'						• As no staff survey this year it will not be possible to report back on this measure.
M09026	% satisfaction with service ACE						
M09027	TYS recruitment complete			Yes		Yes	• New staffing structure has now been fully implemented and in operation since Sept.
M09028	No. CAFs with positive impact that affect emotional well-being.					97	
M09029	No. CAFs with positive impact that affect behaviour.					84	
M09030	No. New arrival assessments						
M09031	% of high level SEBD children successfully supported by EIS in transfer to Secondary School						
M09032	TYS needs analysis complete						

E Early Intervention

M09033	Strategic review business case for targeted support for young people completed					Yes	• Business case due to be presented to corporate board 30th October.
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Learning and Achievement - Sarah Callaghan
Strategic Director - Wendy Fabbro
Portfolio Holder - Councillor Timms (Children & Schools)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Learning & Achievement - Head of Service	3,326	(30)	3,296	2,514	(782)	This is a planned underspend being held in part to provide a contingency to support demand led budget pressures in the Business Unit and in part to cover one off costs relating to the delivery of savings plans within children's services.
Secondary Phase	6,894	0	6,894	7,901	1,007	This relates to the new Post 16 funding regime where the new funding arrangements offers £11,000 per post 16 student and top up funding based on the needs of each individual student. Due to an increase in learner numbers (both continuing into a second year and new applications). The service is continuing to systematically negotiate with independent specialist providers a lower rate of funding based on the existing national matrix. To ensure there is a contribution from Health & Social Care towards top up funding. We will deliver accountability through the Joint Commissioning Board.
Access & Organisation	26,637	0	26,637	26,818	181	This partly relates to a decision not to commit to any further expenditure on 2 year old trajectory / capacity within the DSG. The expected £0.6m underspend will be used to help cancel out the effect of the overspend of the SEN out of County (DSG) Placements - see below. There is also an expected non DSG overspend on Mainstream & Looked After Children (LAC) statutory transport to schools. This is expected in the range of £800,000 but this is presenting the worse case figures. Changes to practices will be introduced (following consultation) that will save in the region of £200,000 in the remaining part of the financial year which would have a much larger full year saving.
Primary Phase	2,446	0	2,446	2,219	(227)	This partly relates to staffing vacancies ahead of the new re-structure of the Business Unit as well as the introduction of the new School consortium model. There is also a reduced amount of need for spend on quality and inclusion in early years with the change in OfSTED procedures, practices and rulings.
Special Education Needs	37,578	581	38,159	43,697	5,538	<ul style="list-style-type: none"> • SEN Transport is forecasting to overspend by £1.515m - £607,000 of this is specifically due to the increase in the average daily run rates for buses and taxis. While another £354,000 is due to the extra 11 academic days this financial year. More generally there are demand pressures on SEN Transport as a result of the increase in statemented pupils in Warwickshire. A project board has been established to reduce overall transport costs across the People Group and to align transport services with the personalisation and supporting independence agendas. This will bring down spend. • SEN Out of Authority Placements is forecasting to overspend by £2.978m. In recent years there has been a considerable increase in the numbers of pupils referred for statutory assessment. Over the last three calendar years there has been an increase of 59.4%, although not all of these will go on to receive a statement. The areas of greatest need are Autistic Spectrum Disorder (ASD) and Behavioural, Emotional and Social Difficulties (BESD). Limited local specialist provision along with the growing referrals has meant placing an increasing number of pupils in independent specialist provision. As part of the High Needs Task and Finish Group a number of measures have been proposed to address these budgetary pressures. This is not sustainable and will be addressed through policy review. • IDS Social Care (non savings Plan) is forecasting to overspend by £249,000 this relates to residential / placement costs where complexity and number of children has risen as well as pressure on the Direct Payments budget. There is an additional £750,000 related to temporary slippage on the IDS savings plan which is covered by a contribution from the plan contingency. • There is also a continuing structural overspend on the Statementing Assessment Service where it is forecasting to overspend in the region of £113,000. This budget is mostly related to staffing. A restructure will address this.
Early Years & Children's Centres	9,195	0	9,195	9,200	5	
Schools related residual HR & DSG	6,276	(5)	6,271	6,501	230	This overspend relates directly to the higher than average number of redundancies that are being funded this financial year as a result of the Children's savings plans.
Net Service Spending	92,352	546	92,898	98,850	5,952	
				Non DSG	2,703	
				DSG/PFI	3,249	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings (non-DSG)	1,727	(590)	(2,703)	(1,566)		
Total	1,727	(590)	(2,703)	(1,566)	0	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	4,698	4,698	4,698	4,698	4,698	4,698	
Share of CY-S-02	Reconfigure services for vulnerable children (Learning Difficulties and Disabilities)	1,786	263	1,050	1,786	263	1,786	Due to longer than expected staff & continuing public consultations the full year effect of savings have not been achievable. Processes are in place to minimise any costs accrued due to further delay.
CY-S-02	Reconfigure services for vulnerable children provided by Education Psychologists	100	25	100	100	25	100	
	School/College Transport	100	25	100	100	25	100	
	Reduction in funding for information, advice and guidance. (Supporting young people to find suitable post 16 destinations)	600	150	600	600	150	600	
	Learning & Achievement management and administration	350	88	350	350	88	350	
	Double counting of savings	(764)	(191)	(764)	(764)	(191)	(764)	
	Early years business, governance and curriculum support to Private, voluntary and Independent (PVI) sector	1,000	215	860	1,000	215	1,000	Due to longer than expected staff and planning consultations the full year effect of savings have not been achievable - however it is hoped that this temporary slippage can be covered elsewhere in the service budget and plans to permanently achieve the full saving are in place.
	Re-instatement of unachievable original savings and new pressures	(828)	(207)	(828)	(828)	(207)	(828)	
	Virtual School restructure and review	100	100	100	100	100	100	
	Reduced training	41	41	41	41	41	41	
	Further reduction in management and administration costs	107	107	107	107	107	107	
	Total	7,290	5,313	6,414	7,290	5,313	7,290	
	Target		7,290	7,290		7,290	7,290	
	Remaining Shortfall/(Over Achievement)		1,977	876		1,977	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10016000	Schools Access Initiative 2010/11	558	79	0	0	637	558	79	0	0	637	0	0	
10024000	Nuneaton/Abbey Childrens Centre & Extension at Hatters Space	139	5	0	0	144	139	5	0	0	144	0	0	
10031000	Kenilworth Burton Green Primary Temp Classroom Replacement	384	16	0	0	401	384	16	0	0	401	0	0	
10033000	Wellesbourne Library Phase 3 Childrens Centre	498	12	0	0	510	498	12	0	0	510	0	0	
10036000	Alcester High School Kitchen Extension	104	0	0	0	104	104	0	0	0	104	0	0	
10037000	Austrey Ce Primary School Modular Refurbmt	0	0	0	0	0	0	0	0	0	0	0	0	
10043000	Coleshill Primary School Phase 3 Childrens Centre	558	0	0	0	558	558	0	0	0	558	0	0	
10044000	Warwick Newburgh Primary Extension	2,593	0	0	0	2,593	2,593	0	0	0	2,593	0	0	
10045000	Bishops Itchington Primary School Childrens Centre Outreach/Refurbishment	167	0	0	0	167	167	0	0	0	167	0	0	
10046000	Stratford Primary Places - Bishopton Extension	23	0	0	0	23	23	0	0	0	23	0	0	
10047000	Stratford Thomas Jolyffe Primary School Phase 3 Childrens Centre	305	12	0	0	317	305	12	0	0	317	0	0	
10051000	Stratford Primary Places The Willows Extension	687	4	0	0	691	687	4	0	0	691	0	0	
10054000	Kineton High Artificial Turf Pitch 09/10	537	9	0	0	546	537	0	0	0	537	(9)	(9)	
10056000	Shipston Primary School Phase 3 Childrens Centre	522	16	0	0	538	522	16	0	0	538	0	0	
10060000	Rugby Oakfield Primary Additional Teaching Space	179	0	0	0	179	179	0	0	0	179	0	0	
10062000	Nuneaton Alderman Smith Artificial Turf Pitch 09/10	632	16	0	0	647	632	16	0	0	647	0	0	
10069000	Wolston Library Phase 3 Childrens Centre	178	4	0	0	182	178	4	0	0	182	0	0	
10073000	Nuneaton St Nicholas Clinic Phase 3 Childrens Centre	333	0	0	0	333	333	0	0	0	333	0	0	
10074000	Cawston Primary School Phase 3 Childrens Centre	304	0	0	0	304	304	0	0	0	304	0	0	
10075000	Atherstone Arden Hill Infant and Oakfield Junior Amalgamation	599	50	0	0	650	599	50	0	0	650	0	0	
10140000	Alcester - St Nicholas School	34	0	0	0	34	34	0	0	0	34	0	0	
10145000	Newbold On Avon, Avon Valley School Improvements - Phase 3 New Build	(2)	0	0	0	(2)	(2)	0	0	0	(2)	0	0	
10213000	Wellesbourne Primary School - 2 Temporary Classrooms and Extension	1,293	0	0	0	1,293	1,293	0	0	0	1,293	0	0	
10218000	Henley-In-Arden High, Specialist Status	2	0	0	0	2	2	0	0	0	2	0	0	
10223000	Exhall Grange School Reorganisation	4,494	0	0	0	4,494	4,494	0	0	0	4,494	0	0	
10225000	Rugby, Boughton Leigh (Ph 2) Children's Centre	(36)	12	0	0	(24)	(36)	12	0	0	(24)	0	0	
10231000	Birchwood - Polesworth (Ph 2) Children's Centre	(9)	0	0	0	(9)	(9)	0	0	0	(9)	0	0	
10232000	North Leamington Community School and Arts College and Residential Scheme	13	0	0	0	13	13	0	0	0	13	0	0	
10233000	Kingsbury Primary (Ph2) Children's Centre	(4)	0	0	0	(4)	(4)	0	0	0	(4)	0	0	
10238000	Rugby, Oakfield (Ph2) Children's Centre	(5)	5	0	0	0	(5)	5	0	0	0	0	0	
10251000	Stratford High School Extension	4,620	41	0	0	4,661	4,620	41	0	0	4,661	0	0	
10254000	Leek Wootton, St John's (Ph2) Children's Centre	(12)	12	0	0	0	(12)	12	0	0	0	0	0	
10262000	Education Modernisation 2009/10	2	0	0	0	2	2	0	0	0	2	0	0	
10300000	Minor Works Unallocated DFC Fund	190	7	0	0	197	190	7	0	0	197	0	0	

F Learning & Achievement

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10349000	Galley Common Infant School, Extension	3	0	0	0	3	3	0	0	0	3	0	0	
10356000	Warwick Aylesford Security and Bus Set Down	258	177	0	0	435	258	119	0	0	377	(57)	(57)	
10357000	Rugby Paddox Primary Amalgamation	1,743	108	0	0	1,850	1,743	108	0	0	1,850	0	0	
10371000	Brookhurst Primary School, Extension	0	0	0	0	0	0	0	0	0	0	0	0	
10425000	Rugby Harris Secondary School Extension	4,080	0	0	0	4,080	4,080	0	0	0	4,080	0	0	
10426000	Rugby Rokeby Junior and Infant Amalgamation	942	0	0	0	942	942	0	0	0	942	0	0	
10433000	Education Capital - Unallocated	0	23	0	0	23	0	10	0	0	10	(13)	(13)	
10436000	Nuneaton Abbey Infant Temp Classroom Replacement	(1)	0	0	0	(1)	(1)	0	0	0	(1)	0	0	
10442000	Warwick Woodloes Junior and Infant Amalgamation	9,849	226	0	0	10,075	9,849	226	0	0	10,075	0	0	
10445000	Stratford Provision of Primary Places	2	0	0	0	2	2	0	0	0	2	0	0	
10451000	Stratford Ettington Primary Additional Classroom	5	0	0	0	5	5	0	0	0	5	0	0	
10481000	Education Modernisation 2010/11	280	1	0	0	281	280	1	0	0	281	0	0	
10513000	Education Capital - Earmarked Capital Receipts	0	0	3,553	550	4,103	0	0	3,553	550	4,103	0	0	
10514000	Queen Elizabeth School All Weather Pitch	458	14	0	0	472	458	14	0	0	472	0	0	
10526000	Stratford Bridgetown Primary Extension	2,247	19	0	0	2,266	2,247	19	0	0	2,266	0	0	
10532000	Nic.Chamberlaine Construction Work Bays Tcf 14-19	0	0	0	0	0	0	90	0	0	90	90	90	Change of accounting arrangements as school now converted to Academy. No change in value but now reported on this code rather than being part of devolved school total on 10554000
10543000	Southam College Applied Learning Suite	1,059	74	0	0	1,132	1,059	7	0	0	1,066	(67)	(67)	
10552000	Southam College All Weather Pitch	551	4	0	0	554	551	4	0	0	554	0	0	
10554000	Devolved/School Level Budgets 2010/11 (Self-financed)	27,212	7,500	0	0	34,712	27,212	7,500	0	0	34,712	0	0	
10970000	CYPF Capital Minor Projects	344	330	0	0	674	344	330	0	0	674	0	0	
11013000	Education Capital - Unallocated Contributions	0	350	0	0	350	0	0	350	0	350	(350)	0	
11064000	The Willows Primary Extension (Pupil Places)	2,148	1,069	0	0	3,217	2,148	1,069	0	0	3,217	0	0	
11065000	Boughton Leigh Junior Refurbishment (Pupil Places)	66	223	0	0	289	66	223	0	0	289	0	0	
11066000	St Michaels Primary Extension (Pupil Places)	557	3	0	0	560	557	3	0	0	560	0	0	
11067000	Camp Hill Primary Extension (Pupil Places)	1,104	209	0	0	1,313	1,104	221	0	0	1,325	12	12	
11068000	Wembrook Primary Reorganisation (Pupil Places)	360	19	0	0	379	360	19	0	0	379	0	0	
11069000	Sydenham Primary Extension (Pupil Places)	316	1,586	0	0	1,902	316	1,586	0	0	1,902	0	0	
11070000	Emscote Infants Extension (Pupil Places)	683	53	0	0	736	683	53	0	0	736	0	0	
11071000	Shipston Primary Alterations (Pupil Places)	411	46	0	0	457	411	46	0	0	457	0	0	
11072000	Glendale Primary Alterations (Pupil Places)	49	0	0	0	49	49	0	0	0	49	0	0	
11073000	All Saints Junior Extension (Pupil Places)	6	610	0	0	616	6	610	0	0	616	0	0	
11074000	School Modernisation Block Header: Repairs and Maintenance	1,736	4	0	0	1,740	1,736	4	0	0	1,740	0	0	
11074020	Leamington SpaTelford Junior School - Roof Replacement (Block 1)	113	0	0	0	113	113	0	0	0	113	0	0	
11074021	Stratford High School - Roof Replacement	358	0	0	0	358	358	0	0	0	358	0	0	
11076000	Schools Access Initiative Block Header	72	862	0	0	934	72	852	0	0	924	(10)	(10)	
11090000	Nuneaton Milby Primary School - Roof Replacement	127	0	0	0	127	127	0	0	0	127	0	0	

F Learning & Achievement

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11101000	Nathaniel Newton Infant (Pupil Places)	0	0	0	0	0	0	0	0	0	0	0	0	
11102000	Newdigate Primary (Pupil Places)	230	673	0	0	903	230	673	0	0	903	0	0	
11103000	Long Lawford Primary (pupil places)	1,065	12	0	0	1,077	1,065	12	0	0	1,077	0	0	
11104000	Boughton Leigh Infants (Pupil Places)	466	(22)	0	0	444	466	(22)	0	0	444	0	0	
11105000	Lillington Primary (Pupil Places)	96	1,203	552	0	1,850	96	1,203	552	0	1,850	0	0	
11106000	Amalgamation of Gun Hill and Herbert Fowler Schools	101	3,105	543	0	3,749	101	3,109	540	0	3,749	4	0	
11108000	Oakfield Primary	2,844	16	0	0	2,860	2,844	16	0	0	2,860	0	0	
11110000	DfE Basic Need and Maintenance Grant 2012/13	0	0	0	0	0	0	0	0	0	0	0	0	
11111000	Schools Devolved Capital 2012/13	0	0	0	0	0	0	0	0	0	0	0	0	
11112000	Short breaks for Disabled Children (DfE Capital Grant)	244	67	0	0	311	244	67	0	0	311	0	0	
11173000	Wolston St Margarets extension (pupil places)	0	180	500	20	700	0	180	500	20	700	0	0	
11174000	Kingsway Pri extension and reorg (pupil places)	30	752	218	0	1,000	30	752	218	0	1,000	0	0	
11175000	Newburgh Pri additional hall / studio space	9	439	13	0	461	9	368	13	0	390	(71)	(71)	
11176000	Stockingford Inf & Jnr Amalgamation	0	0	0	0	0	0	0	0	0	0	0	0	
11177000	Schools Access Initiative 2012/13 block header	472	239	0	0	711	472	239	0	0	711	0	0	
11178000	Woodlands School improve facilities	45	239	16	0	300	45	239	16	0	300	0	0	
11179000	Hillmorton Pri addtnl SEN provision	0	0	0	0	0	0	0	0	0	0	0	0	
11180000	Welcombe Hills vehicle access alterations	8	416	26	0	450	8	30	412	0	450	(386)	0	
11181000	Temporary classroom replacement	0	82	0	0	82	0	82	0	0	82	0	0	
11182000	Ilmington Pri replace temporary classrooms	44	475	31	0	550	44	526	3	0	573	51	23	
11183000	Clifton upon Dunsmore replace temporary classrooms	103	656	381	0	1,140	103	656	381	0	1,140	0	0	
11184000	Oakfield Primary School Alterations To Existing Key Stage 2	3	495	3	0	500	3	507	0	0	510	12	9	
11198000	Barford St Peters extension (pupil places)	0	243	0	0	243	0	243	0	0	243	0	0	
11199000	Budbrooke Pri extension (pupil places)	4	390	0	0	394	4	399	0	0	403	9	9	
11200000	The Ferncumbe extension (pupil places)	4	280	0	0	284	4	286	0	0	290	6	6	
11202000	Quinton Pri expansion (pupil places)	3	417	830	0	1,250	3	370	878	0	1,250	(48)	0	
11203000	St Giles Pri parking & pedestrian issues (H&S)	0	40	0	0	40	0	40	0	0	40	0	0	
11204000	Tysoe temporary classroom replacement	0	250	0	0	250	0	250	0	0	250	0	0	
11205000	Water Orton temporary classroom replacement	0	250	0	0	250	0	253	0	0	253	4	4	
11206000	Telford Infants temporary classroom replacement	6	244	0	0	250	6	282	0	0	288	37	37	Increase in cost relates to (1) additional works requested & funded by the school (glazed folding doors and increased area of the classroom expansion - £31,500), (2) some extra costs incurred re glazed link corridor - £5,688.
11207000	Telford Junior temporary classroom replacement	7	243	0	0	250	7	243	0	0	250	0	0	
11209000	Wembrook Primary additional studio hall space	14	411	0	0	425	14	411	0	0	425	0	0	
11210000	Exhall Cedars Inf temporary classroom replacement	1	249	0	0	250	1	269	0	0	270	20	20	
11211000	Coten End Primary expansion (pupil places)	3	817	2,080	0	2,900	3	752	2,145	0	2,900	(65)	0	
11247000	2 Year Old Offer - Capital Funding	0	549	137	0	686	0	480	206	0	686	(69)	0	
		82,819	27,216	8,882	570	119,487	82,819	26,316	9,765	570	119,470	(900)	(17)	

Performance Information: Quarter 1 April - September 2013

Early Interventions: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M09000	% of 16 - 18 year olds not in education employment or training (NEET)	3.6	3				• 2013 data will become available in June 2014. Data is the from the publication of the official statistics, which draws together information from a range of sources to estimate the number and proportion of young people who are NEET. The DfE adjusts data using an established formula which assumes that a proportion of those whose activity is not known will be found to have been NEET when contact is re-established. This adjustment is intended to give a more robust reflection of the NEET situation in each local area, although may be less accurate in areas where 'not knowns' are particularly high.
M09008	% pupils supported by EIS who are permanently excluded.	0.06				0.05	
M09009	Policy adopted for People Group / Children's Trust / Health & Wellbeing Board					Yes	• GLT considered in July. On agenda for next children's trust meetings (Sept meetings were cancelled).
M09010	Communication strategy written						• This will follow from work on the one organisation plan and the business unit restructure.
M09011	% of CAF successful closures						
M09012	% ACE intervention successfully completed in 12 weeks						
M09013	Number of GRT moving on to KS3						
M09014	No. young people engaged with TYS who are in care / on the edge of care					64	
M09015	% NEET young people engaged with TYS					550	• This is the 'number of' & includes those At Risk of NEETs.
M09016	Family CAF proposal developed – business case written						• Business case due to be presented to corporate board 30th October.
M09017	Service response standard identified in each team business plan.						
M09018	EIS Reports provided within 15 working days of assessment					92.7	
M09019	ACE initial contact in 5 working days						
M09020	No. CAF's initiated						
M09021	No. educational assessments completed on unauthorised encampments.						
M09022	% initial contact in 5 working days TYS					96	
M09023	% action plan within 20 working days TYS					92	
M09007	% satisfaction with service EIS	100				98.7	
M09024	Training offer published.						• Training offer for staff established via training levy and learning and development (social care). Further development of in house training offer will begin in Nov 13.
M09025	% response on staff survey to 'My immediate manager encourages me to propose new ideas and to improve the quality of our services to our customers'						• As no staff survey this year it will not be possible to report back on this measure.
M09026	% satisfaction with service ACE						
M09027	TYS recruitment complete			Yes		Yes	• New staffing structure has now been fully implemented and in operation since Sept.
M09028	No. CAFs with positive impact that affect emotional well-being.					97	
M09029	No. CAFs with positive impact that affect behaviour.					84	
M09030	No. New arrival assessments						
M09031	% of high level SEBD children successfully supported by EIS in transfer to Secondary School						
M09032	TYS needs analysis complete						
M09033	Strategic review business case for targeted support for young people completed					Yes	• Business case due to be presented to corporate board 30th October.

Customer Services - Kushal Birla
Strategic Director - David Carter
Portfolio Holder - Councillor Hayfield (Customers)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Customer Contact and E-services	3,098	49	3,147	2,885	(262)	The Warwickshire Local Welfare Scheme is underspent by £390,000. As the scheme is in its first year of operation it is continuing to be developed - we are using the learning to date to develop a long term approach to the management and distribution of this grant which is aimed at crisis situations.
Marketing & Communications	394	(1)	393	337	(56)	The underspend relates to income generation from the Print Unit and Communications.
One Front Door (Formerly One Stop Shops)	272	22	294	269	(25)	The underspend is due to the restructure of the Library/Registration/One Stop Shop management team and will be used to support the Digital by Default programme.
Registration Services	160	(2)	158	(65)	(223)	The underspend is a result of increased income generation. This underspend will be used to primarily support the Digital by Default programme and redundancy costs.
Other Customer Services	545		545	400	(145)	There have been delays in the implementation of some projects.
Business Development	305		305	323	18	
Library & Information Services	5,078	(1)	5,077	5,042	(35)	Expenditure includes the early repayment of £12,350 Self Financing borrowing.
Customer Relations	258		258	258	0	
Net Service Spending	10,110	67	10,177	9,449	(728)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings	491	(491)	728	728		
Total	491	(491)	728	728	0	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	824	788	788	824	788	788	
CW-CL-01 and 12	Customer Relations	50	50	50	50	50	50	
CW-CC-02	Library Services reconfiguration	471	471	471	621	471	621	
CW-CC-03	Integrated Model for Communications	93	129	129	93	129	129	
	Total	1,438	1,438	1,438	1,588	1,438	1,588	
	Target		1,438	1,438		1,438	1,588	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10155000	Improve Customer Experience in Council Buildings and DDA Works 2009/10	48	0	453	0	501	48	0	453	0	501	0	0	
10624000	Libraries Radio Frequency Identification	770	85	0	0	855	770	85	0	0	855	0	0	
10627000	Improving The Customer Experience- Libraries	184	5	0	0	189	184	5	0	0	189	0	0	
10631000	Library Modernisation Linked To Best Value	221	79	0	0	300	221	2	20	57	300	(77)	0	
10645000	One-Stop Shops Expansion Programme 2009/10	0	60	120	90	270	0	60	120	90	270	0	0	
11040000	Improving the Customer Experience/One Front Door Improvements	0	80	1,000	1,920	3,000	0	80	1,000	1,920	3,000	0	0	
11077000	Capital Fund for Community Libraries	90	0	0	0	90	90	0	0	0	90	0	0	
		1,313	309	1,572	2,010	5,205	1,313	232	1,592	2,067	5,205	(77)	0	

Performance Information: Quarter 1 April - September 2013

Customer Service: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M01000	% Satisfaction level with the quality of services received	62	62.89				• HoS has noted that this is not something that should necessarily be part of the CS Performance Reporting and that it is not measurable but as a Corporate Business Plan measure it has to remain in the reporting framework meantime
M01005	Enquiries by the public resolved at first point of contact - OSS (%)	92	80	98		98	
M01012	Number of visits to libraries	1721544	1730152	1730152		877450	
M01030	No. of complaints responded to within agreed timescales - general		80	80		100	
M01096	No. of complaints responded to within agreed time scales - Adults	35	60	27		27	• The CRT manager is currently closely monitoring performance in adults and childrens services in liaison with the relevant heads of service. Performance is also been monitored through the group management teams
M01097	No. of complaints responded to within agreed time scales - Children	58	80	42		42	• The CRT manager is currently closely monitoring performance in adults and childrens services in liaison with the relevant heads of service. Performance is also been monitored through the group management teams
M01100	No of processes transferred to digital against each identified major customer contact area.		6			0	• Activity has started in progressing a number of projects which are being monitored by the Digital by Default Board chaired by the Strategic Director.

Finance - John Betts
Strategic Director - David Carter
Portfolio Holders - Councillor Cockburn (Deputy Leader and Finance)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Head of Service	141	(101)	40	226	186	The underspends in Corporate Finance & Advice, Communities Finance and People Group Finance is largely the result of vacancies, which are either waiting to be filled or are being held vacant in response to the recently announced spending targets. An element of an on-going legacy savings target is held against the Head of Service line. In addition, the service has generated additional income from its traded activities with schools and with district councils, as well as additional procurement income (from contract rebates) and will be reinvesting this in service improvements to ensure medium term viability. Overall, the service is forecasting a small underspend.
Corporate Finance and Advice	717	(2)	715	672	(43)	
Treasury, Exchequer, Finance Systems, Pensions	488	(4)	484	476	(8)	
Communities Group and Fire & Rescue Local Finance, Procurement	893	101	994	815	(179)	
People Group Local Finance, Financial Benefits & Advice	2,018	(4)	2,014	1,865	(149)	
Resources Local Finance, Schools Strategy & Support, Payroll	536	(109)	427	452	25	
Net Service Spending	4,793	(119)	4,674	4,506	(168)	

2013/14 Reserves Position





Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings	1,487	(1,487)	168	168		
Total	1,487	(1,487)	168	168	0	

Resources Group Leadership Team have agreed to draw down £31,000 from the Resources Group Transformation Fund Reserve for Schools Support Finance.

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target	Actual to Date	Forecast Outturn	Target	Actual to Date	Forecast Outturn	
		£'000	£'000	£'000	£'000	£'000	£'000	
	Savings delivered in 2011/12 and 2012/13	1,125	1,125	1,125	1,125	1,125	1,125	See comments above - on-going savings arising from reduced staffing numbers have delivered the savings, allied with improvements to the County's use of its financial system.
RE-FI-01	Financial process efficiencies	725	725	725	725	725	725	
RE-FI-03	Reduction in financial support to both members and mana							
	Sub total	1,850	1,850	1,850	1,850	1,850	1,850	
	Target		1,850	1,850		1,850	1,850	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

Performance Information: Quarter 1 April - September 2013

Finance: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M02000	Budget variance: percentage end year variance from budget		0	0			• Still being collated - fluctuations within Business Units look larger, but overall within target.
M02001	Corporate revenue & capital spending plan & forecasts produced by due date		Yes	Yes		Yes	• Current work with the Budget Working Group is on track and financial information to support the Leader's speech was delivered on time. Work on capital is still on-going.
M02014	Treasury Management strategy produced that supports the MTFP		Yes	Yes		Yes	
M02083	% of milestones within the medium term financial plan that are met		100	100		50	• On track to deliver the medium term financial plan.

Human Resources and Organisational Development - Sue Evans
Strategic Director - David Carter
Portfolio Holder - Councillor Clarke (Corporate Business & Environment)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Advisory Services (including Health & Safety)	1,521	(2)	1,519	1,366	(153)	Delay in recruiting specialists to vacancies and maternity cover.
Equalities and Diversity	219	0	219	262	43	
Human Resources Service Centre	1,336	(5)	1,331	1,448	117	Utilising an underspend within HR service to deliver against the HR Customer Relationship Management Project for service improvement.
Learning & Organisational Development	1,255	0	1,255	1,144	(111)	Commitment of spend against the levy is progressing and the development and implementation of the One Organisational Plan will help to determine priorities and will give rise to the need for additional skills development as services are redesigned. Also an intended programme for development of Group Leadership Teams is progressing.
Business Partners	656	(1)	655	650	(5)	
Human Resources Head of Service	1,414	1	1,415	483	(932)	The budget allocation for the Apprenticeship Scheme will be spread to cover the costs of those apprentices recruited later in the programme, therefore this is not an underspend, but committed spend in future years.
Net Service Spending	6,401	(7)	6,394	5,353	(1,041)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings	1,129	(1,129)	74	74		
Apprenticeship Programme	0	0	967	967	967	The budget allocation for the Apprenticeship Scheme will be spread to cover the costs of those apprentices recruited later in the programme, therefore this is not an underspend, but committed spend in future years.
Total	1,129	(1,129)	1,041	1,041	967	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	500	500	500	500	500	500	
CW-CL-12	Additional income generation in Equality and Diversity	15	15	15	15	15	15	
CW-WS-03	HR Advisory Service	70	70	70	70	70	70	
CW-WS-04	HR Business Partnership	18	18	18	18	18	18	
CW-WS-06	Management restructure in Workforce, Strategy and Development	80	80	80	80	80	80	
	Total	683	683	683	683	683	683	
	Target		683	683		683	683	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

Performance Information: Quarter 1 April - September 2013

HR & OD: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M03000	% WCC staff agreeing that "the county Council is a good employer" as per the Corporate Staff Survey	73	77.5				• No survey in 2013-14
M03001	% staff who are flexible workers						• Agreement needed on which Business Unit owns this indicator.
M03019	% of staff satisfied with the training & development that they receive in their current job	66.6	70				• No survey in 2013-14
M03020	% staff who believe the County Council is an equal opportunities employer	85.1	86				• No survey in 2013-14
M03066	% Delivery against workforce plans (WCC)		100				• Planning still underway
M03067	% Delivery of management workforce reports		100				• Pilot report for Resources Group produced and development of reports for remaining Directorates is in progress. Reports planned to be available for all Groups September 2013.

Information Assets - Tonino Ciuffini
Strategic Director - David Carter
Portfolio Holder - Councillor Clarke (Corporate Business & Environment)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Head of Service	588		588	590	2	
Members Support	99	(1)	98	99	1	
ICT General Unit Charge	(507)		(507)	(507)	0	
Strategy and Programme & Innovation	1,086	(112)	974	974	0	
Corporate ICT Development	1,661		1,661	1,663	2	
R&D Infrastructure Projects	31		31	31	0	
Customer and Supplier Services	420	172	592	576	(16)	
Production Services	1,042	(1)	1,041	1,064	23	
Systems Design & Architecture	1,390	(1)	1,389	1,392	3	
Schools and Network Team	784	(3)	781	682	(99)	This underspend is being accumulated as part of Schools Service need to cover future Corporate Establishment Charges from April 2014.
Information Management	286		286	287	1	
Net Service Spending	6,880	54	6,934	6,851	(83)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Information Assets - Equipment reserve	171	0	0	171	0	
ICT - Unit Charge Equalisation Account	625	0	0	625	0	
Information Assets	561	(561)	83	83	0	
Total	1,357	(561)	83	879	0	

Resources Group Leadership Team have agreed to draw down £246,000 from the Resources Group Transformation Fund Reserve for ICT Transformation Projects.






2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	890	890	890	890	890	890	
RE-IT-01-03	ICT savings via hours reduction, restructuring and general efficiencies	10	10	10	10	10	10	
RE-IT-05	Removing the ICT extended out of hours support cover outside 8:30 to 5:30	100	100	100	100	100	100	
RE-IT-06-10	Reductions in the ICT Development Fund, ICT strategy and research and development and the staff associated with them	275	275	275	275	275	275	
New	Printing Savings	28	28	28	28	28	28	
		1,303	1,303	1,303	1,303	1,303	1,303	
	Target		1,303	1,303		1,303	1,303	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
10363000	Property Systems Development	71	129	0	0	200	71	129	0	0	200	0	0	
10966000	Centenary Business Centre Data Centre improvements and relocation	511	69	0	0	580	511	69	0	0	580	0	0	
		582	198	0	0	780	582	198	0	0	780	0	0	

Performance Information: Quarter 1 April - September 2013

Information Assets: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M03001	% staff who are flexible workers						• Agreement needed on which Business Unit owns this indicator.
M04004	% of support calls resolved at the point of contact	38.08	40	40		48.04	
M04007	Overall Unavailability of ICT - (i.e. whole network) (SOCITM Level 1 KPI 15)	0	14	0		0	
M04013	Overall customer satisfaction (SOCITM Customer Satisfaction Survey)	5.3	5.5				• Not measured until later in the year
M04014	Overall customer satisfaction as measured by ICT Service Desk Survey	94	96	94		94	• 2% Under (within 10% tolerance)
M04018	Customer dissatisfaction as reported via complaints (formally recorded via the Corporate Complaints System)	0	0	0		0	
M04119	Delivery of ICT solutions to support the Digital by Default Agenda in line with the project plans and deliverables agreed at the Digital by Default Board.		Yes				• Target to be confirmed once ICT Actions Agreed. ICT Reqts not yet defined.
M04143	Implementation of first phase of Broadband Extension as defined in the procurement		Yes	Yes		Yes	

Law and Governance - Greta Needham
Strategic Director - David Carter
Portfolio Holder - Councillor Clarke (Corporate Business & Environment)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Final Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Democratic Services	536	0	536	474	(62)	The underspend in Democratic Services reflects unfilled and recently filled vacancies within the new structure following staff departures at the beginning of the financial year, and 2012/13 Police & Crime Panel grant income received.
School Governor Services	54	0	54	54	0	
Insurance, Internal Audit and Risk Management	513	0	513	510	(3)	
Law and Governance Administration	1	0	1	1	0	
Legal Services	(449)	(2)	(451)	(472)	(21)	We continue to take a cautious approach on the Legal Services forecast as the transforming organisation is generating different patterns of legal spend in some areas. Previous experience has shown, however, that the position will stabilise over the year. Recognition also needs to be given to the fact that in its capacity as a traded service, Legal Services needs a surplus in order to meet the cost of the 2013/14 Corporate Establishment Charges.
Legal Core	438	0	438	438	0	
Net Service Spending	1,093	(2)	1,091	1,005	(86)	




2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings (non-DSG)	223	(223)	86	86	0	
Total	223	(223)	86	86	0	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	365	367	367	365	367	367	
CW-CC-05 and LG-02	Transformation of Corporate Governance support	57	55	55	57	55	55	
CW-LG-03	Reduce core legal discretionary services	3	3	3	3	3	3	
	Total	425	425	425	425	425	425	
	Target		425	425		425	425	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

Performance Information: Quarter 1 April - September 2013

Law & Governance: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M05000	The annual governance is accepted without qualification by the Council's external auditors	Yes	Yes	Yes		Yes	
M05017	£ contributed to the funding of the L&G Business Unit from external legal income	22	50000	50000			• Re-Development supporting on 6 month assessment which will be available for Q3
M05074	% Maintained schools purchasing School Governor Development Services	81	85	85		77	• The figure is currently 82% but does not include the 'Buy as you Need' services which will be included in the final quarter and we are therefore very confident that we will exceed the target

Physical Assets - Steve Smith
Strategic Director - David Carter
Portfolio Holder - Councillor Hayfield (Customers)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Physical Assets General	731	0	731	731	0	
Construction Services	2,405	(5)	2,400	2,301	(99)	There is a £169,000 underspend on the Carbon Reduction Commitment budget and the final outturn unspent balance will be returned to Corporate General Reserve. There is also a £119,000 overspend against Salix which we will draw down from earmarked reserves at year end. The other £49,000 underspend is additional income generated from project fees.
Facilities Management	10,007	146	10,153	10,102	(51)	This is an underspend on general day to day running costs of properties.
Estates & Smallholdings	170	(1)	169	192	23	A £32,000 overspend on Surplus Properties is partially offset by an additional £8,000 of income from Smallholdings.
Asset Strategy	294	0	294	278	(16)	Turnover saving.
Programme Management & Special Projects	(310)	0	(310)	(310)	0	
Early Repayment of Self Financed Borrowing	0	0	0	143	143	Any accumulated underspends will be put toward the long term strategy to reduce the interest payments on borrowing for capital projects. This will reduce the burden on the revenue budget.
Net Service Spending	13,297	140	13,437	13,437	0	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings	0	0	0	0	0	
Salix Energy Management Reserve	404	0	(119)	285	0	
Catering Equalisation Account	302	0	(50)	252	0	
Traded Services Equipment	35	0	0	35	0	
Carbon Reduction Commitment (Final outturn balance will be returned to Corporate General Reserve)	0	0	169	169		
Total	741	0	0	741	0	

Resources Group Leadership Team have agreed to draw down £120,000 from the Resources Group General Reserve for pre-paid rent at 'the Old Clink' Office.

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	2,030	2,030	2,030	2,030	2,030	2,030	
EE-ER-03 and 04	Rural Services : Review of rents and income generation	5	5	5	5	5	5	
RE-PR-02 and 03	Rationalise existing accommodation - There are three aspects to this work - release, disposal and better utilisation - as well as the rationalisation of professional support	1,602	408	1,602	2,536	408	2,536	
	Total	3,637	2,443	3,637	4,571	2,443	4,571	
	Target		3,637	3,637		4,571	4,571	
	Remaining Shortfall/(Over Achievement)		1,194	0		2,128	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
Building & Construction						0	0							
10971000	Aylesford Flood Alleviation Scheme Contribution	189	736	0	0	925	189	736	0	0	925	0	0	
10972000	Planning Consent For Europa Way	73	227	0	0	300	73	227	0	0	300	0	0	
11053000	Demolition Works - Sparrowdale Special School	209	0	0	0	209	209	0	0	0	209	0	0	
11122000	Nuneaton Academy(Ald Smith) -Redevelopment	5,862	3,639	177	0	9,677	5,862	3,639	177	0	9,677	0	0	
11131000	Wark St Johns House Museum - Repl Activity Space Bldg	18	62	0	0	80	18	55	0	0	73	(7)	(7)	
11134000	Wark Shire Hall - Refurb Of Old Shire Hall	0	750	0	0	750	0	750	0	0	750	0	0	
11157000	Nton Higham Lane Sch - Repl Modular Classrms (Fire Damage)	0	0	0	0	0	0	0	0	0	0	0	0	
Property Rationalisation Programme														
11041000	Rationalisation Of The Council's Property	396	1,458	0	0	1,854	396	484	0	0	880	(974)	(974)	Budget reduction is due to movement of funds between other PRP projects - £674,000 to 11231000 Hilary Road, £420,000 to 11190000 Shire Hall and £120,000 returned from 11230000 Kings House.
11041003	Nuneaton Library	53	0	0	0	53	53	0	0	0	53	0	0	
11041004	Warwick- Premises at Montague Road -relocation of County Museum Store	132	349			481	132	349	0	0	481	0	0	
11059000	Warwick Shire Hall - Relocation Of Warwick Library	1,732	0	0	0	1,732	1,732	0	0	0	1,732	0	0	
11078000	Warwick Saltisford Office Park - Alterations to Increase Capacity	556	0	0	0	556	556	0	0	0	556	0	0	
11097000	S/Avon Elizabeth House - Altns Re:Prop Ratnlstn	93	15	0	0	108	93	15	0	0	108	0	0	
11190000	Warwick Shire Hall - refurbishment (Phase 2 onwards)	1,260	1,291	117	0	2,667	1,260	1,711	117	0	3,087	420	420	Scope of works varied to cover WC refurbishments and permanent use of Barrack Street. Increased cost also due to conditions discovered during demolition relating to Asbestos, Walls, Floors and Ceilings requiring additional expenditure to maintain quality of finish.

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11230000	Bedworth Kings House - PRP refurbishment for N & B Local Centre	199	525	0	0	724	199	405	0	0	604	(120)	(120)	
11231000	Nuneaton-Hilary Road Centre - PRP refurbishment for N & B Local Centre	0	0	0	0	0	0	674	0	0	674	674	674	Project approved by Portfolio Holders for Customers on 20/09/2013. Budget estimate now been adjusted based on Contractors cost plan and final works schedule, no change to overall approved budget for Nuneaton & Bedworth Local Centres
Structural Maintenance														
10502000	Fire Precautions - Base Programme 2010/11	33	4	0	0	37	33	4	0	0	37	0	0	
11028000	Non-Schools Capital Asbestos And Safe Water Remedial Works 2011/12	456	12	0	0	468	456	2	0	0	458	(10)	(10)	
11029000	Non-Schools Planned Capital Building, Mechanical And Electrical Backlog Maintenance	2,055	(45)	0	0	2,010	2,055	(67)	0	0	1,988	(23)	(23)	
11029005	Warwick Barrack St Block - Ph 2 Cathodic Protection	165	0	0	0	165	165	0	0	0	165	0	0	
11030000	Schools Capital Asbestos And Safe Water Remedial Works 2011/12	1,140	12	0	0	1,152	1,140	11	0	0	1,151	(1)	(1)	
11031000	Schools Planned Capital Building, Mechanical And Electrical Backlog Maintenance 2011/12	3,183	27	0	0	3,210	3,183	18	0	0	3,201	(10)	(10)	
11031003	Exhall Ash Green Sch - Boiler Repl	136	0	0	0	136	136	0	0	0	136	0	0	
11031042	Southam College - Window Repl (Block 1)	115	0	0	0	115	115	0	0	0	115	0	0	
11032000	Non-Schools Capital Asbestos And Safe Water Remedial Works 2012/13	92	7	0	0	99	92	(39)	0	0	53	(46)	(46)	
11033000	Non-Schools Planned Capital Building, Mechanical And Electrical Backlog Maintenance 2012/13	1,844	80	0	0	1,924	1,844	39	0	0	1,883	(41)	(41)	
11034000	Schools Capital Asbestos And Safe Water Remedial Works 2012/13	1,206	83	0	0	1,289	1,206	82	0	0	1,288	(1)	(1)	
11035000	Schools Planned Capital Building, Mechanical And Electrical Backlog Maintenance 2012/13	5,669	326	0	0	5,995	5,669	278	0	0	5,947	(49)	(49)	
11036000	Non-Schools Capital Asbestos And Safe Water Remedial Works 2013/14	0	294	0	0	294	0	311	0	0	311	17	17	
11037000	Non-Schools Planned Capital Building, Mechanical And Electrical Backlog Maintenance 2013/14	0	2,507	0	0	2,507	0	2,616	0	0	2,616	109	109	Reallocation of Budget from previous allocations across programme block headers 11029000 11033000 and other projects
11038000	Schools Capital Asbestos And Safe Water Remedial Works 2013/14	0	1,211	0	0	1,211	0	1,271	0	0	1,271	60	60	Reallocation of Budget from previous allocations across programme block headers
11039000	Schools Planned Capital Building, Mechanical And Electrical Backlog Maintenance 2013/14	0	5,562	0	0	5,562	0	5,561	0	0	5,561	(1)	(1)	
11042000	Structural Maintenance 2011/12 - Revenue Funded	233	0	0	0	233	233	0	0	0	233	0	0	
11062000	Warwick Shire Hall - Water Hygiene Impvts(Ph 3)	129	(1)	0	0	128	129	(1)	0	0	128	0	0	
11063000	Exhall Cedars Inf Sch - Roof Replacement	139	0	0	0	139	139	0	0	0	139	0	0	
11096000	Wark Barrack St Block - Roof Repl	195	0	0	0	195	195	(0)	0	0	195	0	0	
11107000	Wark Shire Hall - Asb Rem/Repl(Basemt)	341	0	0	0	341	341	(7)	0	0	334	(7)	(7)	
11142000	Non Schools Asb & Safe Water Remedials 2014/15	0	0	317	0	317	0	0	317	0	317	0	0	
11143000	Schools Asbestos & Safe Water Remedials 2014/15	0	0	1,318	0	1,318	0	0	1,318	0	1,318	0	0	
11144000	Non Sch - Planned Bldg, Mech & Elect Backlog 2014/15	0	0	2,574	0	2,574	0	0	2,574	0	2,574	0	0	

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11145000	Schools Planned Bldg, Mech & Elect Backlog 2014/15	0	0	5,680	0	5,680	0	0	5,680	0	5,680	0	0	
11160000	Dunchurch Highways Sub-Depot - Maj Ext Struct Reprs	124	0	0	0	124	124	1	0	0	125	1	1	
11161000	Ansley Nursery Hill Prim Sch - Boiler Repl	74	22	0	0	96	74	22	0	0	96	0	0	
11162000	Llandudno Marle Hall Oec - Boiler Repl	214	1	0	0	215	214	1	0	0	215	0	0	
11166000	Rugby Northlands Prim Sch - Boiler Repl & Htg Dist Impvts	176	0	0	0	176	176	0	0	0	176	0	0	
11167000	Atherstone Queen Elizbth Sch - Flat Roof Repl	122	0	0	0	122	122	0	0	0	122	0	0	
11168000	Warwick Shire Hall and Courts - Boiler Replacement	346	40	0	0	386	346	40	0	0	386	0	0	
11169000	Leamington The Fordsfield Centre - Major adaptations and replacement heating mains/pipework	154	0	0	0	154	154	0	0	0	154	0	0	
11224000	Non-Schools Capital Asbestos And Safe Water Remedial Works 2015/16	0	0	0	323	323	0	0	0	323	323	0	0	
11225000	Schools Asbestos & Safe Water Remedials 2015/16	0	0	0	1,344	1,344	0	0	0	1,344	1,344	0	0	
11226000	Non Sch - Planned Bldg, Mech & Elect Backlog 2015/16	0	0	0	2,626	2,626	0	0	0	2,626	2,626	0	0	
11227000	Schools Planned Bldg, Mech & Elect Backlog 2015/16	0	0	0	5,794	5,794	0	0	0	5,794	5,794	0	0	
Facilities														
10581000	Day Services Modernisation Programme 2005/2006	9	0	0	0	9	9	0	0	0	9	0	0	
10592000	Small Scale Reactive / Minor Improvements County-Wide	46	140	72	0	258	46	140	72	0	258	0	0	
Energy														
10400000	Climate Change 2009/10	180	75	153	0	408	180	75	153	0	408	0	0	
10410000	Climate Change 2007/08	276	83	0	0	359	276	83	0	0	359	0	0	
11135000	Various Properties - Reducing Energy	0	100	950	1,200	2,250	0	100	950	1,200	2,250	0	0	
11136000	Various Properties - Renewable Energy	2	500	1,750	3,648	5,900	2	400	1,850	3,648	5,900	(100)	0	
11159000	Wark Salfisford Office Park - Pv Micro Genetrn Syst	108	0	0	0	108	108	0	0	0	108	0	0	
Smallholdings														
10305000	Rural Estates Dairy Units	22	0	0	0	22	22	0	0	0	22	0	0	
10419000	Nitrate Vulnerable Zone - Farm Waste Regulation	311	0	0	0	311	311	0	0	0	311	0	0	
10466000	Smallholdings Maintenance 2011/12	(18)	0	0	0	(18)	(18)	0	0	0	(18)	0	0	
11024000	Dunkleys Farm, Dunchurch	0	0	0	0	0	0	0	0	0	0	0	0	
11025000	Hurley, Poplars Farm	147	0	0	0	147	147	0	0	0	147	0	0	
11026000	Tysoe, Herberts Farm Cottage - Thatch Roof	26	0	0	0	26	26	0	0	0	26	0	0	
11137000	Smallholdings - Nitrate Vulnerable Zone 2012	264	18	0	0	282	264	72	0	0	336	54	54	Move of Funding from 11140000 Rural Services Smallholdings Capital Maintenance 2013/14
11138000	Smallholdings - Decent Homes Standard 2012	429	79	0	0	508	429	98	0	0	527	19	19	Move of Funding from 11140000 Rural Services Smallholdings Capital Maintenance 2013/14
11139000	Rural Services Capital Maintenance 2012/13	701	98	0	0	799	701	241	0	0	942	143	143	Move of Funding from 11140000 Rural Services Smallholdings Capital Maintenance 2013/14

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
11139009	Lower Tysoe/Hopkins Farm, New Farm House - Pre Contract Consultants Costs / Enabling Works	4	0	0	0	4	4	7	239	0	250	7	246	Funding from Capital Receipt as agreed in Cabient Report dated 13th December 2012 item 15 sub section 5
11139058	Wolston South Lodge Farm - construction of new parlour, dairy and collecting yard + new stock building	41	0	0	0	41	41	484	0	0	525	484	484	Funding transferred from 11140000 Rural Services Smallholdings Capital Maintenance 2013/14. Original approval from Strategic Director of Resources on 25/4/13 and Portfolio Holder on 8/7/13. Increase in the value of the contract is additional works and fees identified once the contract had been let.
11140000	Rural Services Capital Maintenance 2013/14	0	938	0	0	938	0	242	0	0	242	(696)	(696)	Funding moved to 11137000 Smallholdings - Nitrate Vulnerable Zone, 11138000 Smallholdings - Decent Homes Standard, 11139000 Rural Services Capital Maintenance 2012/13, 11139058 Wolston South Lodge Farm
11141000	Rural Services Capital Maintenance 2014/15	0	0	805	0	805	0	0	805	0	805	0	0	
11158000	Ilmington Wharf Farm - Demolish/Rebuild Bungalow	4	(4)	0	0	(0)	4	(4)	0	0	(0)	0	0	
11228000	Rural Services Capital Maintenance 2015/16	0	0	0	821	821	0	0	0	821	821	0	0	
		31,665	21,219	13,912	15,756	82,552	31,665	21,122	14,252	15,756	82,794	(96)	243	

Performance Information: Quarter 1 April - September 2013

Physical Assets: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M06000	% of our retained operational property portfolio having optimum utilisation	90	95	95		90	
M06001	% of corporate projects which deliver CO2 reductions	-32	-2.5	13		13	• Total reported CRC emissions as presently recorded in the CRC Registry are: 2010-11 CRC Emissions: 55,541 tCO2 (including street lighting); 2011-12 CRC Emissions: 37,978 tCO2; 2012-13 CRC Emissions: 43,030 tCO2. Emissions of carbon dioxide were reported to EA in time for the end of July deadline. The 43,030 tonnes CO2 for 12/13 is a 13% increase on the 37,978 tonnes CO2 reported in July 2012. The winter of 2012/13 was severe and gas consumption rose by 24%, electricity consumption rose by 1% (even though emissions only rose by 13%). 2010/11 was also a poor winter. Total carbon dioxide emissions were 41,472 tonnes in 10/11 (when street lighting carbon dioxide emissions are excluded) so 12/13 carbon dioxide emissions are 4% higher than 10/11. Further details about which buildings have seen the largest increase in energy consumption can be found in the Annual Building Energy Consumption Review.
M06022	Capital receipts target (£m)	1.34	14.75	14.75		7	
M06102	Achieve property rationalisation savings target (£m)		1.6	1602		1041.3	• 65% of 1.602 secured
M06103	% achievement against budget on PRP		100	100		65	
M06104	% achievement against time targets on PRP		100	100		50	

Service Improvement and Change Management - Phil Evans
Strategic Director - David Carter
Portfolio Holder - Councillor Hayfield (Customers)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Performance & Planning	797	0	797	785	(12)	
Observatory	343	25	368	442	74	Additional salary costs and reduced income, the overall position will be managed within Service.
Service Improvement and Change Management Admin	176	(1)	175	175	0	
Development and Support	745	(34)	711	657	(54)	Managed vacancies and project underspends.
Corporate Programme Management Office	247	0	247	216	(31)	Managed vacancies.
Commercial Enterprise	105	(2)	103	75	(28)	Greater income than expected.
Net Service Spending	2,413	(12)	2,401	2,350	(51)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Service Savings	368	(368)	51	51	0	
Total	368	(368)	51	51	0	

Resources Group Leadership Team have agreed to draw down £356,000 from the Resources Group Transformation Fund Reserve, £127,000 for Warwickshire Education Service Team and £229,000 for Business Analysts to work on multiple projects. The Group Leadership Teams also agreed to drawn down £13,000 from Resources General Reserve to fund the aerial photography project.

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	263	263	263	263	263	263	
CW-CL-14	Reduction in support services	17	17	17	17	17	17	
PPU-02	Generating income through charging for consultation activities	30	30	30	30	30	30	
	Total	310	310	310	310	310	310	
	Target		310	310		310	310	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

Performance Information: Quarter 1 April - September 2013

SICM: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M07041	% Increase in satisfaction with service provision		5	5			• Not due Qtr 2
M07042	Number of Service Reviews delivering full business case to schedule		4	12		1	<ul style="list-style-type: none"> • 11 Business Cases are on track to be delivered by year end. However, it is not clear whether this is in line with Corporate Board expectations or Organisational Plan requirements. Revisions may be needed. • Please note this indicator measures the number of Reviews delivering Business Cases, not the number of Business Cases delivered.
M07095	% of corporate frameworks scheduled for review completed (March 2014)		100	100		38	• The target remains Green even though there has been a reduction in performance quarter on quarter. There is a need to bring the programme back on track.
M07096	% of reviews which have identified deliverable savings in their business cases commensurate with leadership expectations for the delivery of the 2014-18 CSR		100	100		100	<ul style="list-style-type: none"> • Business Cases are identifying how required savings and improvements will be delivered. • The remaining service Reviews are on track to deliver Business Cases with savings and improvements commensurate with Corporate Board's expectations. • Again, revisions may be needed in order to align with the Organisational Plan.
M07097	WES reports a quarterly contribution figure which reports < / = 0% gross contribution by Quarter 4 full year 2013/14		100			-2	Contribution is on target.

Sustainable Communities - Louise Wall**Strategic Director - Monica Fogarty****Portfolio Holders - Councillor Cockburn (Deputy Leader & Economic Development), Councillor Caborn (Community Safety), Councillor Stevens (HS2),
Councillor Butlin (Transport & Planning), Councillor Clarke (Corporate Business & Environment)****2013/14 Revenue Budget**

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Final Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Sustainable Communities Management	228	7	235	235	0	
Waste Management	18,081		18,081	17,851	(230)	Reductions in tonnages to Landfill and Composting sites plus other small savings on salaries and Household Waste Recycling Centres sites. The service may request a carry forward to assist with implementation of savings plans.
Rural Services	186		186	191	5	
Country Parks	174	(1)	173	139	(34)	Good levels of income throughout the main season.
Forestry	167		167	211	44	Main area Tree Inspections - technical problems have delayed inspections and therefore charging is lagging behind.
Gypsy & Traveller Services	(15)		(15)	(30)	(15)	
HS2	400		400	349	(51)	Some reimbursement has been received from HS2, plus revised estimate of spend.
Regeneration Projects & Funding	878	(1)	877	834	(43)	Salary savings.
Going for Growth	1,058		1,058	1,058	0	
LEP Delivery Team	3,233		3,233	3,209	(24)	Savings on Bayton Road reparation work. This may be required as carry forward to implement costs of savings plan.
Service Transformation	16		16	0	(16)	All costs associated with Employment Training Warwickshire now concluded. This may be required as a carry forward to implement costs of savings plan.
Asset Management	(298)	74	(224)	(361)	(137)	High occupancy levels have boosted rental income plus close monitoring of expenditure.
Education Business Partnership	1		1	1	0	
Planning & Development Group	514	(500)	14	3	(11)	Salaries plus other minor cost savings. The service may require this to be carried forward to deal with Minerals consultation.
Net Service Spending	24,623	(421)	24,202	23,690	(512)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
General	5,017	(5,017)	512	512		
S38 Developer Funding	0	500		500		
Business Centres, including Building Maintenance Liabilities	317	(74)		243		
Development Group Realignment	150	(100)		50		
Total	5,484	(4,691)	512	1,305	0	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	2,754	2,938	2,938	2,754	2,938	2,938	
EE-ER-01 and 02	Rationalisation of Household Waste Recycling Centres (HWRCs) and Services	1,088	0	1,088	1,088	0	1,088	
EE-ER-03 and 04	Rural Services : Review of rents and income generation	5	0	5	5	0	5	
EE-SC-01	Development of a new Local Enterprise Partnership	72	72	72	72	72	72	
EE-SC-03	Reduce costs and increase income from gypsy and traveller settled sites	5	5	5	5	5	5	
EE-SC-04	Removal of County Planner post	51	51	51	51	51	51	
EE-SC-05	Education Business Partnership - agree exit strategy	50	50	50	50	50	50	
	Total	4,025	3,116	4,209	4,025	3,116	4,209	
	Target		4,025	4,025		4,025	4,025	
	Remaining Shortfall/(Over Achievement)		909	(184)		909	(184)	

2013/14 to 2014/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
Economic Development														
10081000	Building Sustainable Neighbourhoods	2,305	0	0	0	2,305	2,305	0	0	0	2,305	0	0	
10086000	Optima Centre, Nuneaton	7,638	56	0	0	7,694	7,638	56	0	0	7,694	0	0	
10154000	Centenary Business Centre Phase 3	(19)	19	0	0	(0)	(19)	19	0	0	(0)	0	0	
10202000	Masterplanning & Feasibility Small Scale Imps	0	80	0	0	80	0	80	0	0	80	0	0	
10258000	Nuneaton and Bedworth Town Centre - Queens Road West Improvements	586	54	0	0	640	586	54	0	0	640	0	0	
11121000	Development of Rural Broadband	133	470	1,620	1,341	3,564	133	470	1,620	1,341	3,564	0	0	
11208000	Rural Growth Network	0	240	541	0	781	0	240	541	0	781	0	0	
11212000	DECC Fuel Poverty Grant	17	361	0	0	378	17	361	0	0	378	0	0	
11213000	Going for Growth - Small Business Loans	0	0	0	0	0	0	132	0	0	132	132	132	This is part of the Rural Growth Network Pilot scheme - the capital /revenue split was not fully decided at Quarter 1, but these loans have now been agreed for 2013/14
11214000	Going for Growth - Revitalising Town Centres	0	0	0	0	0	0	0	0	0	0	0	0	

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Earlier Years	2013/14 £ 000's	2014/15 £ 000's	2015/16 and later £'000	Total £ 000's	Variance in Year £ 000's	Total Variance £ 000's	
Countryside														
10260000	Leam. To Rugby Disused Railway Line - 2002/03	73	27	0	0	100	73	27	0	0	100	0	0	
10318000	Kenilworth Connect 2	325	39	0	0	364	325	39	0	0	364	0	0	
10983000	Countryside Maintenance - Base Programme 2011/12	0	50	0	0	50	0	50	0	0	50	0	0	
11022000	Countryside Maintenance - Base Programme 2012/13	192	347	0	0	539	192	347	0	0	539	0	0	
11023000	Countryside Maintenance - Base Programme 2013/14	0	123	0	0	123	0	123	0	0	123	0	0	
11120000	Rural Services Capital Maintenance 2014/15	0	0	122	0	122	0	0	122	0	122	0	0	
11218000	Rural Services Capital Maintenance 2015/16	0	0	0	122	122	0	0	0	122	122	0	0	
Waste Management														
10207000	Waste Strategy - Waste Treatment & Transfer Facility	153	990	0	0	1,143	153	990	0	0	1,143	0	0	
10224000	Waste Strategy Implementation - District Support	4	0	0	0	4	4	0	0	0	4	0	0	
10250000	Household Waste Recycling Centres Site Maintenance	822	4	0	0	826	822	4	0	0	826	0	0	
10350000	In-Vessel Composting Units For Schools	37	28	0	0	65	37	28	0	0	65	0	0	
10381000	Waste Capital Infrastructure Grant	285	36	0	0	321	285	36	0	0	321	0	0	
10454000	Lower House Farm Waste Facility	5,252	2,268	0	0	7,520	5,252	2,268	0	0	7,520	0	0	
11081000	Waste Infrastructure Support for District Councils	910	435	0	0	1,345	910	435	0	0	1,345	0	0	
11117000	HWRC Maintenance 2012/13	43	27	0	0	70	43	27	0	0	70	0	0	
11118000	HWRC Maintenance 2013/14	0	71	0	0	71	0	71	0	0	71	0	0	
11119000	HWRC Maintenance 2014/15	0	0	71	0	71	0	0	71	0	71	0	0	
11217000	HWRC Maintenance 2015/16	0	0	0	71	71	0	0	0	71	71	0	0	
		18,757	5,724	2,354	1,534	28,368	18,757	5,857	2,354	1,534	28,501	133	132	

Performance Information: Quarter 1 April - September 2013

Sustainable Communities: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M15001	Number of individuals undertaking Apprenticeships in the Sub-Region	8490	6200	6450		6450	• This is an annual indicator reported 1 year in arrears. 2013/14 data available April 2014
M15002	The number employed in key target growth sectors of the sub-regional economy	140410	150000	150000			• Awaiting data, the ONS Business Register and Employment survey is expected mid October.
M15003	Businesses reporting skills shortages - survey		31				• Coventry & Warwickshire Chamber of Commerce survey currently not available, we anticipate this should be available by year end.
M15005	Occupancy rates at WCC Business Centres	86	85	85		90	• Please note the target of 85% is the industry standard.
M15018	Number of jobs created within Warwickshire		10000	10000		3893	
M15019	Number of jobs created within the CWLEP area		15000	15000		5566	
M15026	Number of learners supported by the Camp Hill Opportunities Centre	150	154	154		15	• 15 New students have started at the centre bringing a sub-total of 74 new students accessing the provision. We can add this figure to the 57 people currently receiving support at the centre from the work club bringing a total of 131 people accessing the Opportunities Centre. The numbers are projected to rise when new programmes are added to the portfolio offer, the centre is currently on target to achieve our 154 target
M15027	The number of individuals undertaking Apprenticeships in Warwickshire	3800	3400	3800		3800	• This is an annual indicator reported 1 year in arrears. 2013/14 data available April 2014

N Sustainable Communities

Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M15028	The number employed in key target growth sectors of the Warwickshire economy	95395	100000	100000			• Awaiting data, the ONS Business Register and Employment survey is expected mid October.
M15006	% of all planning applications processed within target	61.4	70	70		61	• The Service received 33 applications, 20 of which were determined within time
M15008	% of planning applications where chargeable pre-application advice was given	14	15	15		12	• 4 requests for pre-application advice have been received to date.
M15009	Minimum occupation of WCC owned Gypsy and Traveller sites	97	90	90		99	
M15029	% of Major Highway Authority applications which were responded to within target of 21 days		70	70		76	• The Service received 168 applications, of which 104 were responded to within time
M15030	% of Minor Highway Authority applications which were responded to within target of 21 days		90	90		87	• The Service received 914 applications, of which 697 were responded to within time.
M15000	Kg of residual household waste per household	500.36	473	509		135.23	• Q2 information is currently being validated, an estimate has been provided. The data indicates reduction in residual waste in comparison to quarter 1
M15010	Kg of household waste re-used, recycled and composted	52.3	55.94	52.4		53.5	• Q2 information is currently being validated, an estimate has been provided. A reduction in green waste has been recorded this quarter.
M15011	% of Municipal waste landfilled.	32.8	19.55	21.1		29.2	• Q2 information is currently being validated, an estimate has been provided. The year end estimate reflects the delay to the W2R project (Waste to Resources) and the Plant opening 2 weeks late.
M15012	% of household waste that has been used to recover heat, power and other energy sources	15.62	25.26	23.2		16.1	• Q2 information is currently being validated, an estimate has been provided. The year end estimate reflects the delay to the W2R project (Waste to Resources) and the Plant opening 2 weeks late.
M15013	% recycling and composting performance at Household Waste recycling Centres	65.3	69.68	64.45		65.4	• Q2 information is currently being validated, an estimate has been provided. A waste audit revealed 67% to be maximum level of recycling.
M15014	Country Parks Income (£000s)	716475	750000	790000		567642	• A good Summer with clement holiday weather has boosted numbers and associated income.
M15015	Country Parks - visitor numbers (000s)	729885	800000	800000			• Amalgamated data from permit sales isn't collected quarterly. A good Summer with clement holiday weather has boosted numbers and associated income.
M15016	Forestry - % of dangerous trees (category 1) made safe within 2 days	100	95	95		100	• The actual reflects potential for winter storms or severe weather events
M15017	Country Parks Service Delivery - plans agreed with business partners and concessions	5	5	5		5	

Localities and Community Safety - Mark Ryder

Strategic Director - Monica Fogarty

Portfolio Holders - Councillor Caborn (Community Safety), Councillor Hayfield (Customers), Councillor Clarke (Corporate Business & Environment)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Communities Resources	821	(83)	738	507	(231)	Budget not committed in anticipation of future savings plans - Will consider carry forward request to fund future transition cost at outturn.
Priority Families	299	0	299	(632)	(931)	Unspent funding from DCLG - Proposal to transfer £550k of this to PF reserve to continue the project in future years.
Community Safety	461	0	461	427	(34)	Budget not committed in anticipation of future savings plans - Will consider carry forward request to fund future transition cost at outturn.
Domestic Abuse	243	0	243	243	0	
Drug and Alcohol Action Team	423	(232)	191	(7)	(198)	Reduced expenditure with recovery partnership due to not making performance related payments.
Heritage and Culture Services	1,420	(77)	1,343	1,346	3	
Localities & Community Safety Management	244	23	267	255	(12)	
Localities & Partnerships	2,215	(1)	2,214	2,214	0	
Emergency & Flood Management	750	0	750	535	(215)	Flood management schemes to be funded from 2012/13 carry forward are in the process of being defined , but full spend is unlikely in current year. - Proposal to transfer £200k to new reserve to use as match funding contribution to future projects.
Trading Standards	1,456	(1)	1,455	1,465	10	
Youth Justice Service	1,522	449	1,971	1,901	(70)	Budget not committed in anticipation of future savings plans - Will consider carry forward request to fund future transition cost at outturn.
Net Service Spending	9,854	78	9,932	8,254	(1,678)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
General	1,595	(1,445)	328	478		
Secure Remand Reserve	112	(22)		90		
DAAT Ring-fenced Reserves	52	232	206	490		
Heritage & Culture Donation Reserves	323			323		
Family Intervention Project	769	(450)		319		
Trading Standards	65	0	13	78		
Proceeds of Crime	11			11		
Community Safety Statutory Reviews	91			91		
Priority Families Initiative	899	(726)	931	1,104	550	Unspent funding from DCLG - Proposal to transfer £550k of this to Priority Families reserve to continue the project in future years.
Heritage & Culture Services - Our Warwickshire	0	75		75		
Flood Management Reserve	0	0	200	200	200	Unspent carry forward in Flood Management - Proposal to transfer £200k to new reserve to use as match funding contribution to future projects.
Total	3,917	(2,336)	1,678	3,259	750	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target	Actual to Date	Forecast Outturn	Target	Actual to Date	Forecast Outturn	
		£'000	£'000	£'000	£'000	£'000	£'000	
	Savings delivered in 2011/12 and 2012/13	1,186	1,186	1,186	1,186	1,186	1,186	
CW-CL-01	Restructure management and teams	80	80	80	80	80	80	
CW-CL-08	Reconfiguration of Locality arrangements	150	150	150	150	150	150	
EE-ER-05	Savings in staffing in customers and communications	13	13	13	13	13	13	
EE-HC-05	Transformation of Heritage and Cultural Services	181	181	181	181	181	181	
EE-TS-01	Develop a sub-regional Emergency Management function	42	42	42	42	42	42	
EE-TS-02 to 04	Reduce Trading Standards pro-active work, front-line enforcement and support for vulnerable consumers.	122	122	122	122	122	122	
EE-TS-05	Reduce Trading Standards support service and management	13	13	13	13	13	13	
	Total	1,787	1,787	1,787	1,787	1,787	1,787	
	Target		1,787	1,787		1,787	1,787	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	






2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14	2014/15	2015/16 and later	Total	Earlier Years	2013/14	2014/15	2015/16 and later	Total	Variance in Year	Total Variance	
			£ 000's	£ 000's	£'000	£ 000's		£ 000's	£ 000's	£'000	£ 000's	£ 000's	£ 000's	
10623000	County Records Office Service - Digital Asset Management	39	12	0	0	51	39	12	0	0	51	(0)	(0)	
10937000	St. Johns - outdoor spaces - improve. cust. exp.	33	18	0	0	51	33	18	0	0	51	0	0	
11185000	George Eliot Hospital SARC	389	11	0	0	400	389	11	0	0	400	0	0	
		461	41	0	0	502	461	41	0	0	502	0	0	

Performance Information: Quarter 1 April - September 2013

Localities & Community Safety: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M13043	The number of new heritage collections received		135	135		31	• We are currently on target
M13044	The number of Managed County Significant Wildlife / Geological sites		38	38			• This data will be reported in Q4
M13048	No. of work experience and volunteer hours donated to the Service	22,330	8000	8000		1655	• Data relates to volunteers within our service areas
M13049	Total number of individuals taking part in engagement activities delivered across the County	15,503	16000	16000		4525	• We are currently on target
M13050	% customer satisfaction levels for engagement (includes visits to sites, plus outreach and Special Events) activities	98	98	98		98	• We are currently on target
M13051	Total income, including Grants, SLA's and retail income, generated by the HCS	295,071	220786	220786		30025	
M13052	Total funds leveraged by the HCS	443,844	400000	400000			• This indicator will be reported at year end.
M13024	Number of interactions with school aged children	23534	24000	24000		6968	• We are currently on target.
M01001	% of residents satisfied with Warwickshire as a place to live		86.70%				• Annual indicator - question included in the 'Living in Warwickshire' survey. Results reported in Q3.
M13000	% of people who feel they can influence decisions in their local area		33.7				• Annual indicator - question included in the 'Living in Warwickshire' survey. Results reported in Q3.
M13025	% satisfaction rate relating to community forums	77	80				• Annual indicator, survey scheduled for early 2014
M13027	% actions agreed at Community forums completed or on track	81	70	70		85	
M13036	% of KPIs achieved by Warwickshire Community And Voluntary Action (WCAVA) and Warwickshire Association of Local Councils (WALC)		80	80		80	
M13037	% Councillor grants awarded to local community projects		100	100		35	
M13038	% of outcomes within Armed Forces Community Covenant (AFCC) Action Plan completed or on target		80	80		90	
M13039	Identification of additional benefits income for eligible Warwickshire residents (£)		2000000	2000000			• Indicator measured biannually. Next report due from Citizens Advice Bureau in Q3.
M13045	Number of Priority Families identified	482	350	1250		928	
M13046	Number of Priority Family "starts"	282	250	650		540	
M13047	Number of "payment by results" claims submitted	0	50	225		150	• Our Payment by Results Claim in July 2013 has yielded £18k approximately. This was lower than anticipated due to difficulties in synchronising education and crime /anti-social behaviour data. We are working hard to overcome this issue in advance of our October 2013 claim
M13042	Number of communities actively engaged in their flood risk management		10	10		4	
M13001	Number of serious acquisitive crimes per 1,000 population	11.05	11.04	10.84		5.42	• Year to date (Apr-Sept) figures provided. Positive reductions achieved for all three crime reduction priorities in 12/13. Local action plans in place to implement Community Safety Partnership priorities. Performance monitored through a monthly conference call to enable emerging trends to be identified and appropriate action taken. N.B. These measures no longer exactly reflect the partnership priorities supported by WCC.
M13009	First time entrants to the Youth Justice system	202	207	200		49	• During the first two quarters of 2013/14 financial year, there was a 11.2% reduction in the number of first time entrants entering the criminal justice system compared with the same two quarters the previous year.
M13011	Rate of proven re-offending by young offenders	0.71	0.7	0.7		0.64	• Warwickshire continues to outperform the National average, West Midlands region and its Youth Offending Team family group, based on latest co-hort data (Oct 10 - Sept11).

O Localities

Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M13040	Total number of victims participating in restorative justice	46	55	72		51	• During the first two quarters of 2013/14, 51 victims have been identified, 47% agreed to participate in restorative justice.
M13041	% Victim satisfaction with the restorative process		95				• No satisfaction data available for quarter 2.
M13021	Total number of households in No Rogue Trader Zones	8584				8917	• Indicator only
M13030	% of businesses giving positive response to satisfaction surveys			96		100	• These figures relate to the end of July.
M13002	Incidence of serious violent crimes per 1,000 population	4.77	4.76	4.94		2.44	• Year to date (Apr-Sept) figures provided. Positive reductions achieved for all three crime reduction priorities in 12/13. Local action plans in place to implement Community Safety Partnership priorities. Performance monitored through a monthly conference call to enable emerging trends to be identified and appropriate action taken. N.B. These measures no longer exactly reflect the partnership priorities supported by WCC.
M13003	Incidence of anti-social behaviour (number)	20164	20163	20371		11308	• Year to date (Apr-Sept) figures provided. Positive reductions achieved for all three crime reduction priorities in 12/13. Local action plans in place to implement Community Safety Partnership priorities. Performance monitored through a monthly conference call to enable emerging trends to be identified and appropriate action taken. N.B. These measures no longer exactly reflect the partnership priorities supported by WCC.
M13004	Rate of alcohol related hospital admissions per 100,000 population	1722	1761				• This data is due October / November 2013 2012/13 year end figure now available, and represents a 7% increase compared to the previous year. A conference will take place in early 2014, looking to refresh the partnership approach to tackling alcohol related harm and re-state the commitment to this priority issue.
M13005	Adult drug users successfully exiting treatment (%)	10.1	10.2	11			• 2012/13 actual and 2013/14 target updated. Q2 data due in November.
M13006	% of targets in service contract achieved (Alcohol & Drug treatment)	64	80	82			• Q1 actual updated to reflect data for full quarter. Q2 data due by the end of October.
M13008	% actions in Violence Against Women & Girls Action Plan achieved		75				• To be an annual measure once approach to plan is agreed by partners. Strategy currently being developed and will be launched on 25th November. Partnership Violence against Women and Girls Board to be established. Plans for some theme groups are already in place and being implemented. These are partnership plans, with many actions within them not the responsibility of WCC.

Transport and Highways - Graeme Fitton

Strategic Director - Monica Fogarty

Portfolio Holders - Councillor Cockburn (Deputy Leader & Local Transport Body), Councillor Caborn (Community Safety), Councillor Butlin (Transport & Planning)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Transport & Highways Management	621	40	661	661	0	
Road Safety and Traffic Projects	1,122	(200)	922	767	(155)	Underspend relates to Speed Awareness Surplus.
Transport Planning	1,065		1,065	987	(78)	Underspend includes £61k for traffic model revenue fund which will be requested as a carry forward at the end of the financial year.
Civil Parking Enforcement	(607)	0	(607)	(607)	0	
Stratford Parkway and Park & Ride	119	0	119	149	30	Income from parking fees not as high as predicted.
Network Performance	(68)	0	(68)	(318)	(250)	Additional income from Utility Companies.
County Highways	14,616	(3)	14,613	14,613	0	
Countryside Access	300	0	300	300	0	
Design Services	343	0	343	343	0	
Design Services General Functions	285	0	285	285	0	
Bridge Maintenance	738	0	738	738	0	
County Fleet Management and Maintenance	(359)	64	(295)	(295)	0	
Transport Operations	2,196	(65)	2,131	2,131	0	
Concessionary Travel	7,581	0	7,581	7,269	(312)	Only part of the contingency for renewal of bus passes is required in 2013/14 and the amount to be potentially transferred to reserves will be confirmed at quarter 3.
Net Service Spending	27,952	(164)	27,788	27,023	(765)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
General	292	(279)	298	311		
Speed Workshops	1,228	200	155	1,583		
Kenilworth Station	188			188		
County Fleet Management	240	(65)		175		
Concessionary Travel	312	(312)	312	312		
Design Services	54	(50)		4		
Total	2,314	(506)	765	2,573	0	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target £'000	Actual to Date £'000	Forecast Outturn £'000	Target £'000	Actual to Date £'000	Forecast Outturn £'000	
	Savings delivered in 2011/12 and 2012/13	3,648	3,648	3,648	3,648	3,648	3,648	
EE-TW-08	Street Light switch-off / trimming	500	500	500	500	500	500	
EE-TW-13	Stratford Park and Ride	20	20	20	20	20	20	
EE-TW-14	Term maintenance contract savings	600	600	600	600	600	600	
	Total	4,768	4,768	4,768	4,768	4,768	4,768	
	Target		4,768	4,768		4,768	4,768	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	2013/14 £'000	Total £'000	
Major Projects														
10076000	Nuneaton Major Project	6,309	0	0	0	6,309	6,309	0	0	0	6,309	0	0	Cost increase from land compensation claims settled to date. Claims yet to be resolved are likely to increase the estimate further but it is difficult to quantify the total at this stage. The forecast will be refined in subsequent quarterly reports. The increase will be financed from revenue contributions.
10144000	A429 Barford By-Pass	10,672	27	0	0	10,699	10,672	71	0	0	10,743	44	44	
10203000	Rugby Western Relief Road	58,280	1,000	597	619	60,496	58,280	1,000	597	619	60,496	0	0	
10362000	Kenilworth Station	1,758	1,000	1,000	638	4,396	1,758	1,000	1,000	638	4,396	0	0	
10366000	Stratford-upon-Avon Local Sustainable Transport Project	4,182	2,381	0	0	6,563	4,182	2,072	0	0	6,254	(309)	(309)	Virement to Stratford Station Footbridge agreed portfolio holder meeting 20th September 2013.
10981000	NUCKLE	1,119	638	1,000	0	2,757	1,119	638	1,000	0	2,757	0	0	
11221000	M40 Junction 12	0	99.8	1500	1400	3,000	0	1,500	5,100	2,200	8,800	1,400	5,800	Increase agreed Council September 26th 2013
Structural Maintenance of Roads														
10199000	Highways Maintenance Improvement and Safety 07/08- Rugby Area Committee	290	103	0	0	393	290	103	0	0	393	0	0	
10201000	Highways Maintenance - Improvement and Safety 2007/08 - Stratford On Avon Area Committee	10	18	0	0	28	10	18	0	0	28	0	0	
10261000	Highways Maintenance Improvement and Safety 08/09- Nuneaton and Bedworth Area Committee	428	7	0	0	435	428	7	0	0	435	0	0	
10279000	Highways Maintenance Improvement and Safety 08/09- North Warwickshire Area Committee	341	17	0	0	358	341	17	0	0	358	0	0	
10289000	Highways Maintenance Improvement and Safety 08/09- Warwick Area Committee	354	28	0	0	382	354	28	0	0	382	0	0	
10296000	Highways Maintenance - Improvement and Safety 2008/09 - Stratford On Avon Area Committee	1	33	0	0	34	1	33	0	0	34	0	0	
10297000	Highways Maintenance - Improvement and Safety 2008/09 - Rugby Area Committee	15	19	0	0	34	15	19	0	0	34	0	0	
10373000	Long Marston, B4632 Campden Rd	14	0	0	0	14	14	0	0	0	14	0	0	

P Transport

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	2013/14 £'000	Total £'000	
10390000	Highways Maintenance Improvement and Safety 09/10 Stratford on Avon Area Committee	309	3	0	0	312	309	3	0	0	312	0	0	
10395000	Highways Maintenance - Improvement and Safety 2009/10 - Warwick Area Committee	2	37	0	0	39	2	37	0	0	39	0	0	
10412000	Highways Maintenance Improvement and Safety 09/10- Rugby Area Committee	328	24	0	0	352	328	24	0	0	352	0	0	
10460000	Hwys Maint/Road Safety 2012/13 N Warks Area Com	195	267	0	0	462	195	267	0	0	462	0	0	
10461000	Hwys Maint/Road Safety 2012/13 Warwick Area Com	320	80	0	0	400	320	80	0	0	400	0	0	
10465000	Highways Maint/Road Safety 2010/11 North Warwickshire Area Com	391	64	0	0	455	391	64	0	0	455	0	0	
10467000	Highways Maint/Road Safety 2011/12 - 2013/14 Rugby Area Committee	280	120	0	0	400	280	120	0	0	400	0	0	
10468000	Highways Maint/Road Safety 2010/11 Nuneaton and Bedworth Area Committee	342	37	0	0	379	342	37	0	0	379	0	0	
10470000	Hwys Maint/Road Safety 2012/13 Stratford Area Com	275	141	0	0	416	275	141	0	0	416	0	0	
10473000	Highways Maint/Road Safety 2010/11 Warwick Area Committee	390	14	0	0	404	390	14	0	0	404	0	0	
10477000	Highways Maint/Road Safety 2011/12 - 2013/14 Nun and Bed Area Committee	335	65	0	0	400	335	65	0	0	400	0	0	
10478000	Hwys Maint/Road Safety 2013/14 Nun & Bed Area Com	0	400	0	0	400	0	400	0	0	400	0	0	
10479000	Hwys Maint/Road Safety 2013/14 Warwick Area Com	0	400	0	0	400	0	400	0	0	400	0	0	
10480000	Hwys Maint/Road Safety 2012/13 Rugby Area Com	272	113	0	0	385	272	113	0	0	385	0	0	
10482000	Hwys Maint/Road Safety 2013/14 N Warks Area Com	0	400	0	0	400	0	400	0	0	400	0	0	
10484000	Highways Maint/Road Safety 2011/12 - 2013/14 North Warwickshire Area Committee	341	153	0	0	494	341	153	0	0	494	0	0	
10486000	Highways Maint/Road Safety 2011/12 - 2013/14 Stratford Area Committee	315	98	0	0	413	315	98	0	0	413	0	0	
10488000	Highways Maint/Road Safety 2011/12 - 2013/14 Warwick Area Committee	259	141	0	0	400	259	141	0	0	400	0	0	
10489000	Hwys Maint/Road Safety 2012/13 Nun & Bed Area Com	216	184	0	0	400	216	184	0	0	400	0	0	
10490000	Hwys Maint/Road Safety 2013/14 Stratford Area Com	0	400	0	0	400	0	400	0	0	400	0	0	
10491000	Hwys Maint/Road Safety 2013/14 Rugby Area Com	0	400	0	0	400	0	400	0	0	400	0	0	
10494000	Highways Maint/Road Safety 2010/11 Stratford Area Committee	438	1	0	0	439	438	1	0	0	439	0	0	
10984000	Structural Maintenance of Carriageways North	2,450	0	0	0	2,450	2,450	0	0	0	2,450	0	0	
10985000	Structural Maintenance of Carriageways South	3,408	0	0	0	3,408	3,408	0	0	0	3,408	0	0	
10988000	Surface Dressing - North	898	0	0	0	898	898	0	0	0	898	0	0	
10990000	Slurry Sealing North	297	0	0	0	297	297	0	0	0	297	0	0	
10998000	Road Markings Surface Dressing North	91	0	0	0	91	91	0	0	0	91	0	0	
10999000	Road Markings Surface Dressing South	204	0	0	0	204	204	0	0	0	204	0	0	
11018000	Highways Structural Maintenance 2013/14	0	14,002	0	0	14,002	0	14,002	0	0	14,002	0	0	
11060000	Renewal Of Vehicle Activated Signs	6	14	0	0	20	6	14	0	0	20	0	0	
11099000	Upgrade Traffic Signals Blackhorse Rd	26	74	0	0	100	26	74	0	0	100	0	0	
11129000	Highways Maintenance 2014/15	0	0	16,779	0	16,779	0	0	16,779	0	16,779	0	0	
11130000	Area committee delegated budgets 2014/15	0	0	2,000	0	2,000	0	0	2,000	0	2,000	0	0	

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	2013/14 £'000	Total £'000	
11170000	Highways Maintenance 2012/2013 North and South	11,838	294	0	0	12,132	11,838	294	0	0	12,132	0	0	
11191000	Earlwood Crossroads realignment of a junction	44	76	0	0	120	44	76	0	0	120	0	0	
11219000	Highways Structural Maintenance 2015/16	0	0	0	15,000	15,000	0	0	0	15,000	15,000	0	0	
Structural Maintenance of Bridges														
10421000	Portobello Bridge	455	57	1,540	8	2,060	455	47	10	1,548	2,060	(10)	0	
10452000	Spernal Bridge	5	0	0	0	5	5	0	0	0	5	0	0	
10977000	Minor Bridge Maintenance Schemes 2011/12	825	0	0	0	825	825	0	0	0	825	0	0	
11171000	Minor Bridge Maintenance Schemes 2012/13	925	0	0	0	925	925	0	0	0	925	0	0	
11241000	Minor Bridge Maintenance Schemes 2013/2014	0	1,604	0	0	1,604	0	1,604	0	0	1,604	0	0	
Integrated Transport														
10192000	Safety Camera Funded Schemes	1,159	120	100	100	1,479	1,159	120	100	100	1,479	0	0	
10198000	Minor Casualty Reduction Schemes 2007/08	38	6	0	0	44	38	6	0	0	44	0	0	
10294000	Minor Imps To Public & Community Transport 2008/09	0	7	0	0	7	0	7	0	0	7	0	0	
10324000	Lawford Lane Cycle Route	24	382	0	0	406	24	382	0	0	406	0	0	
10335000	Variable Message Signs For Car Parking In Rugby	0	2	0	0	2	0	2	0	0	2	0	0	
10365000	Rugby Town Centre Improvements	26	0	0	0	26	26	0	0	0	26	0	0	
10370000	Stratford-Upon-Avon, Alcester Rd Cycleway	0	0	0	0	0	0	0	0	0	0	0	0	
10385000	Warwick, Myton Rd Cycle Link (Myton and Warwick School)	0	0	132	0	132	0	0	132	0	132	0	0	
10428000	Aylesford School - Woodloes Park Cycle Route Phase 3	0	0	0	0	0	0	0	0	0	0	0	0	
10434000	North West Warwick Cycle Scheme	0	610	0	0	610	0	610	0	0	610	0	0	
10459000	Casualty Reduction Schemes 2010/11	85	19	0	0	104	85	19	0	0	104	0	0	
10540000	Nuneaton, Queens Road Phase 1	64	28	0	0	92	64	28	0	0	92	0	0	
10915000	Decriminalisation - Nuneaton and Bedworth	11	0	0	0	11	11	0	0	0	11	0	0	
10978000	Safety Engineering Schemes under £100,000	51	12	0	0	63	51	12	0	0	63	0	0	
10979000	West Midlands Transport Information System	0	0	0	0	0	0	0	0	0	0	0	0	
10980000	M40 Junction 14	210	1,744	46	0	2,000	210	1,744	46	0	2,000	0	0	
11080000	Minor Integrated Revenue Funded 2011/12	100	63	0	0	163	100	63	0	0	163	0	0	
11098000	A426 Stockton to Southam Two Safety Cameras	150	53	0	0	203	150	53	0	0	203	0	0	
11100000	Footbridge at Stratford Town Station	73	1,187	0	0	1,260	73	1,187	309	0	1,569	0	309	Portfolio Holder approved virement from Stratford Parkway 20th September 2013
11126000	Casualty Reduction Schemes 2012/13	91	139	0	0	230	91	139	0	0	230	0	0	
11127000	Casualty Reduction Schemes 2013/14	0	350	0	0	350	0	350	0	0	350	0	0	
11128000	Casualty Reduction Schemes 2014/15	0	0	350	0	350	0	0	350	0	350	0	0	
11192000	Access to Stations - Warwick	0	83	27	0	110	0	28	72	0	100	(55)	(10)	Virement to Access to Stations - Leamington
11193000	Access to Stations - Leamington	15	20	43	0	78	15	73	0	0	88	53	10	Virement from Access to Stations - Warwick
11216000	Upgrading Traffic Signal Junctions and Pedestrian Crossings	204	0	0	0	204	204	0	0	0	204	0	0	
11222000	Improvements for Pedestrians in Rugby Town Centre	0	180	366	0	546	0	180	366	0	546	0	0	
11244000	Leamington Bus / Rail Interchange	0	100	0	0	100	0	100	0	0	100	0	0	
11248000	A429 Ettington Road Wellesbourne - New Roundabout							519	0	0	519	519	519	Portfolio Holder approved April 19th 2013

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	2013/14 £'000	Total £'000	
Developer Funded Schemes														
10092000	Nuneaton Camp Hill Tuttle Hill - New Signalised Junction	0	0	0	0	0	0	0	0	0	0	0	0	
10099000	A426 - Leicester Road, Rugby - Dual Puffin Crossing	2	0	0	0	2	2	0	0	0	2	0	0	
10132000	Minor Developer Schemes Under £100K	111	0	0	0	111	111	0	0	0	111	0	0	
10164000	Shipston, Tilemans Lane - Traffic Calming	66	0	0	0	66	66	0	0	0	66	0	0	
10215000	Rugby, Traffic Signal Control Junction Corporation Street	(29)	0	0	0	(29)	(29)	0	0	0	(29)	0	0	
10220000	Rugby, A4071 Bilton Road Works For Wimpey Housing Development	3	0	0	0	3	3	0	0	0	3	0	0	
10257000	South west Warwickshire Fisher Brook Flood Alleviation	854	123	0	0	977	854	123	0	0	977	0	0	
10332000	Rugby, Mill Rd (Key Property Investments No 2)	604	0	0	0	604	604	0	0	0	604	0	0	
10338000	Ryton, A423 Prologis Park Development Roundabout For Access	982	20	0	0	1,002	982	20	0	0	1,002	0	0	
10341000	Warwick Bus Station (self-financed)	20	0	0	0	20	20	0	0	0	20	0	0	
10372000	Kingsbury, Kingsbury Mill Footway and Carriageway	70	0	0	0	70	70	0	0	0	70	0	0	
10382000	Warwick Town Centre Traffic Management	841	160	0	0	1,001	841	160	0	0	1,001	0	0	
10431000	A428 Coventry Rd/Bilton Lane Junction- Signalisation	4	107	0	0	111	4	107	0	0	111	0	0	
10438000	Leamington, Junction Alterations at Former Potterton Works	4	100	297	0	401	4	100	297	0	401	0	0	
10446000	Rugby, A426 Leicester Rd	5	1,961	0	0	1,966	5	1,961	0	0	1,966	0	0	
10507000	Nuneaton, Queens Rd (Nuneaton Borough Football Club)	20	0	0	0	20	20	0	0	0	20	0	0	
10519000	Nuneaton, B4114 New Signalised Junction Tuttle Hill (Redrow)	426	0	0	0	426	426	0	0	0	426	0	0	
10907000	Southam, Leamington Road Signalised Pedestrian Crossing (Tesco)	121	0	0	0	121	121	0	0	0	121	0	0	
10930000	Stratford, Guild St - College House Development	286	0	0	0	286	286	0	0	0	286	0	0	
10931000	Access To Guide Dog Breeding Centre – Bishops Tachbrook	156	0	0	0	156	156	0	0	0	156	0	0	
10935000	Bishopton Lane Improvement	2	0	0	0	2	2	0	0	0	2	0	0	
10962000	Rugby, Oliver St - Puffin Crossing (Asda)	56	12	0	0	68	56	12	0	0	68	0	0	
11061000	Bedworth George Street Ringway Tesco S278	1,422	0	0	0	1,422	1,422	0	0	0	1,422	0	0	
11079000	Former Cattle Market Site in Stratford	6	1,064	0	0	1,070	6	1,064	0	0	1,070	0	0	
11085000	Minor Developer Schemes 2011/12	205	48	0	0	253	205	48	0	0	253	0	0	
11093000	A3400 Shipston Road - Waitrose	1,149	15	0	0	1,164	1,149	15	0	0	1,164	0	0	
11094000	Back Lane Long Lawford	174	82	0	0	256	174	82	0	0	256	0	0	
11095000	NVC Pressings - A3400 Birmingham Rd.	756	0	0	0	756	756	0	0	0	756	0	0	
11186000	New Roundabout - Mixed Use Development on Former M.O.D. site at Long Marston	163	652	0	0	815	163	652	0	0	815	0	0	
11187000	Access and Puffin Crossing Morrisons Supermarket Bham Road Coleshill	125	15	0	0	140	125	15	0	0	140	0	0	
11188000	Changes to Leicester Rd/Brownsover Rd roundabout	276	208	0	0	484	276	208	0	0	484	0	0	
11194000	Minor Developer Funded Schemes 2013/14	0	250	0	0	250	0	250	0	0	250	0	0	
11195000	Minor Developer Funded Schemes 2014/15	0	0	250	0	250	0	0	250	0	250	0	0	
11196000	Minor Developer Funded Schemes 2015/16	0	0	0	250	250	0	0	0	250	250	0	0	
11197000	Ford Foundry - Highway Improvement Works	3839	789	0	0	4,628	3,839	742	0	0	4,581	(47)	(47)	

P Transport

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	Earlier Years £'000	2013/14 £'000	2014/15 £'000	2015/16 & Later £'000	Total £'000	2013/14 £'000	Total £'000	
11215000	Gating Order on Faraday Avenue , Colehill	1	220	0	0	221	1	220	0	0	221	0	0	
11243000	Coventry Road/Back Lane (Long Lawford) Footway Improvements and Puffin Crossing	0	195	0	0	195	0	195	0	0	195	0	0	
Community Safety, Public Transport and Other														
10021000	Passenger Information Projects	0	45	0	0	45	0	45	0	0	45	0	0	
10938000	E&E Vehicle Fleet - 2010/11	116	0	0	0	116	116	0	0	0	116	0	0	
10982000	Street Lighting Electricity And Co2 Reduction (Self-Financed)	1,599	41	0	0	1,640	1,599	41	0	0	1,640	0	0	
11123000	Street Lighting Column Replacement 2012/2013	1,365	0	0	0	1,365	1,365	0	0	0	1,365	0	0	
11124000	Street Lighting Column Replacement 2013/2014	0	1,231	0	0	1,231	0	1,231	0	0	1,231	0	0	
11125000	Street Lighting Column Replacement 2014/2015	0	0	510	0	510	0	0	510	0	510	0	0	
11220000	Street Lighting Column Replacement 2015/2016	0	0	0	510	510	0	0	0	510	510	0	0	
		128,354	37,473	26,537	18,525	210,889	128,354	39,068	28,917	20,865	217,205	1,595	6,316	

Performance Information: Quarter 1 April - September 2013

Transport and Highways: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M16000	WCC cost per passenger journey on County Council supported bus services.	0.76	0.75	0.75		0.75	
M16001	Level of subsidy per head of population in Warwickshire	3.84		3.82		3.82	
M16002	Length of Highway network where surface treatment is planned	210.7	250	250		243	
M16003	Length of highway network where maintenance is needed	732.12					<ul style="list-style-type: none"> This is an annual indicator. The 2013/14 year end actual will be based on data collated from 1st April 2010 - 31st March 2014 and reported in April 2014
M16005	Transport Operations - Concessionary Transport – % take up of passes by those eligible by their age	70.5	70	72.8		72.36	<ul style="list-style-type: none"> Figures for 2013-14 are based on the 2011 census data and population estimates, hence the difference from last year, which was based on estimates arising from the 2001 census. In addition, there were fewer than expected passes cancelled and un-renewed following the 31/3/2013 expiry date.
M16006	Transport Operations - Special educational needs transport - cost per passenger journey	10.81	11.05	12.95		12.6	<ul style="list-style-type: none"> Unit cost is rising for the following reasons:- 1) Lack of operator capacity resulting in reduced competition, 2) increase in number of students undertaking longer distance journeys, 3) Increase in number of individual passenger journeys to school
M16007	Transport Operations - Mainstream school transport, cost per passenger journey	2.21	2.2	2.2		2.26	
M16008	Average bridge condition indicator	90.16	90.5	90.4		90.39	
M16009	Delivery of Warwickshire's annual Transport Capital Programme. (Percentage completion)	86	100	100			
M16004	Number of people killed or seriously injured (KSI) on our roads	299	288	287		75	<ul style="list-style-type: none"> The Q1 and Q2 figures cover the period January to June 2013 and are provisional. The figures show the lowest number of fatal and serious road casualties recorded in the first half of a year and 12 lower than 2012. The year end estimate is the provisional figure for the year ending 30 June 2013.

Public Health - John Linnane
Strategic Director - Monica Fogarty
Portfolio Holders - Councillor Stevens (Health)

2013/14 Revenue Budget

Service	Agreed Budget	Agreed Changes	Latest Budget	Forecast Outturn	Variation Over/ (Under)	Reason for Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	
Public Health - Transition Funding	425	(226)	199	199	0	
Public Health - Salaries and Administration	2,566		2,566	2,566	0	
Sexual Health	3,796	779	4,575	4,575	0	
NHS Health Check Programme	376	20	396	396	0	
National Child Measurement Programme	127		127	127	0	
Healthy Start - Vitamin Coordination and Distribution	5	5	10	10	0	
Weight Management	173	1	174	174	0	
Physical Activity	63		63	63	0	
Substance Misuse	4,822		4,822	4,822	0	
Smoking Cessation	767		767	767	0	
Tobacco Control	25		25	25	0	
Children 5-19 Public Health Programmes	2,550	366	2,916	2,916	0	
Breastfeeding	60		60	60	0	
Dental Public Health	18	95	113	113	0	
Mental Health and Wellbeing	438	253	691	691	0	
Respect Yourself Campaign	0	61	61	61	0	
Health Protection	0	3	3	3	0	
Information and Intelligence Functions	20		20	20	0	
DC/BC Developments and WD Projects	50	30	80	80	0	
IAPT	0	2,900	2,900	2,900	0	
Public Health Projects Invest to Save	4,910	(4,379)	531	531	0	
Health and Wellbeing Board	0	142	142	142	0	
Making Every Contact Count	30		30	30	0	
Independent NHS Complaints Advocacy (ICAS)	0	133	133	133	0	
Independent Mental Health Advocacy	268		268	268	0	
Healthwatch	349		349	349	0	
Net Service Spending	21,838	183	22,021	22,021	0	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13	Movement in Year	Effect of Outturn	Closing Balance 31.03.14	Request for (Use of)/ Transfer to Reserves	Reason for Request
	£'000	£'000	£'000	£'000	£'000	
Service Savings	427	(374)	0	53		
Total	427	(374)	0	53	0	

Performance Information: Quarter 1 April - September 2013

Public Health: All Measures							
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Actual 30/09/2013	Comments
M14005	% Delivery of the County Council's new & continuing duties to improve public health		100	100			• Annual indicator to be reported in Q4.
M14006	% of WCC services committing to deliver the public health agenda through their service priorities where able to do so (All Business Units have embedded PH objectives)		100	100			• Rachel Leslie Public Health Registrar has been tasked to meet and encourage all Business Units to agree or insert Public Health targets into 2014/15 Business Unit Plans.
M14007	% of children in Year 6 who are obese	17.38	17	17			• Annual indicator. Programme follows school year. National data cleaning and analysis completed during Q3.
M14008	% of children in Reception who are obese	7.65	7	7			• Annual indicator. Programme follows school year. National data cleaning and analysis completed during Q3.
M14010	% of Health Checks to eligible population rolled out in the North and Rugby		100	100		59	• 59% of Health Checks offered to 20% of the eligible population. • 5 months data available 6250 NHS Health Checks delivered (10,506 expected). 23 practices in South Warwickshire are now trained to deliver health checks and will be starting from 1 October 2013
M14011	% of health check offers taken up by population		50	50		74	• 74% of Health Checks taken up. • 3134 NHS health checks delivered (4020 expected)
M14012	% of Pregnant women vaccinated against flu		75	75			• Data provided by Public Health England. Public Health have assurance rather than delivery role in 2013/14. Flu programme begins in September and ends in March 2014. Data provided May / June 2014
M14013	% of eligible population vaccinated against flu		80	80			• Data provided by Public Health England. Public Health have assurance rather than delivery role in 2013/14. Flu programme begins in September and ends in March 2014. Data provided May / June 2014 80% is Warwickshire's local target; the national target is 75%
M14014	National Child Measurement Programme participation rate in reception children (%)		95	95			• Annual indicator. Data collected all year in schools, results are uploaded to the Department of Health in July and confirmed August 2014
M14015	National Child Measurement Programme participation rate in year 6 children (%)		95	95			• Annual indicator. Data collected all year in schools, results are uploaded to the Department of Health in July and confirmed August 2014
M14016	4 week quitters (%)		3466	3466		250	• Nationally 'quits' are down for this year the most likely cause is the upturn in use of E-Cigarettes. The 'Stoptober Campaign' may redress balance. The Q2 figure details 'quits' recorded so far, actuals will not be known until November.
M14017	Reduced number of women smoking in pregnancy (%)		150	150			• A major push on Smoking in pregnancy should see figures improve this year. Q2 figures will be available December 2013
M14018	Breastfeeding initiative		72	72		66.59	• Data as at 30th September. At the end of each quarter GPs and Health Visitors are able to submit data to the Department of Health for breast feeding status 14 days after quarter end. These figures will therefore not reflect all counts and will be updated the next quarter.
M14019	% of infants being breastfed at 6-8 weeks (breastfeeding prevalence)	44.02	50	50		44.14	• Data as at 30th September. At the end of each quarter GPs and Health Visitors are able to submit data to the Department of Health for breast feeding status 14 days after quarter end. These figures will therefore not reflect all counts and will be updated the next quarter.

Fire and Rescue - Gary Phillips
Chief Fire Officer - Andy Hickmott
Portfolio Holder - Councillor Caborn (Community Safety)

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Operational Response	12,222	(229)	11,993	11,670	(323)	This underspend is primarily against operational personnel due to vacancies and a reduction in demand for emergency response. This is in preparation for the anticipated redesign of the Service. Through continual prudent management it is likely that the year end position will result in an underspend and the Service will request to carry these funds forward to support their future savings programme.
Prevention and Protection	952		952	911	(41)	
Strategy & Planning	1,890		1,890	761	(1,129)	The Fire Control Project is forecasting an underspend of £1,217k. This project is funded by government grant and the funding for both revenue and capital for two years (2013/14 and 2014/15) is currently allocated as a revenue budget for 2013/14, causing the forecast underspend. Once we have a clearer picture of the capital spend for 2013/14 a revenue contribution will be made to finance the capital programme for 2013/14. Any further underspend will be carried forward in reserves into 2014/15 to fund the completion of the project (both revenue and capital).
Operational Risk	3,656		3,656	3,534	(122)	Both vehicle repairs & maintenance, and fuel consumption has reduced when compared to previous years. If this trend continues over the next six months it should result in an underspend of approximately £80k.
Organisational Risk	82		82	207	125	This overspend relates to the reimbursement of legal costs associated with the Atherstone on Stour incident. A debtor was raised in the 2012/13 accounts but there is some uncertainty whether the full amount will be paid.
Service Support	2,853	226	3,079	3,014	(65)	The Firefighters Pension Fund is forecasting an underspend of £136k due to lower levels of ill health retirements. When off-set against a number of smaller overspends in other areas this results in a net underspend of £65k.
Net Service Spending	21,655	(3)	21,652	20,097	(1,555)	

2013/14 Reserves Position

Reserve	Opening Balance 01.04.13 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
Fire General Reserve	351		202	553		
Fire Earmarked (Grants)	1,776	(1,775)	1,217	1,218		
Pensions (Former Fire)	871		136	1,007		
Capacity	(489)	109		(380)		
Fire AoS Incident	29			29		
Total	2,538	(1,666)	1,555	2,427	0	

2013/14 to 2014/15 Savings Plan

Reference	Savings Proposal Title	2013/14			2014/15			Reason for Variation and Management Action
		Target	Actual to Date	Forecast Outturn	Target		Forecast Outturn	
		£'000	£'000	£'000	£'000		£'000	
	Savings delivered in 2011/12 and 2012/13	500	500	500	500	500	500	
	Total	500	500	500	500	500	500	
	Target		500	500		500	500	
	Remaining Shortfall/(Over Achievement)		0	0		0	0	

2013/14 to 2104/15 Capital Programme

Agresso Project Code	Description	Approved Budget					Forecast					Variation		Reasons for Variation and Management Action
		Earlier Years	2013/14	2014/15	2015/16 & Later	Total	Earlier Years	2013/14	2014/15	2015/16 & Later	Total	2013/14	Total	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
10575000	Fire Capital Grant - Improvement Plan	166	0	0	0	166	166	0	0	0	166	0	0	
11086000	Fire Capital Grant 2011/12	584	55	0	0	639	584	55	0	0	639	0	0	
11087000	Fire Capital Grant - Equipment Management System	0	0	0	0	0	0	0	0	0	0	0	0	
11147000	Improvement Plan - Convert Alcester to Whole Time Station	635	0	0	0	635	635	2	0	0	637	2	2	
11148000	Improvement Plan - Vehicles and Equipment	40	0	0	0	40	40	0	0	0	40	0	0	
11149000	Fire Capital Grant - Light building for vehicle inspection and repair	6	169	0	0	175	6	169	0	0	175	0	0	
11150000	Fire Capital Grant - Portable Specialist Ff Equipment at Kingsbury Oil Terminal	0	0	0	0	0	0	0	0	0	0	0	0	
11151000	Fire Capital Grant - Equipment for Fire Appliances	68	168	0	0	236	68	168	0	0	236	0	0	
Sub Total - Projects Funded From Fire Capital Grant		1,499	391	0	0	1,890	1,499	393	0	0	1,892	2	2	
11045000	Vehicle Replacement Programme 2013/14	0	150	0	0	150	0	150	0	0	150	0	0	
11152000	Vehicle Replacement Programme 2014/15	0	0	722	0	722	0	0	722	0	722	0	0	
11223000	Vehicle Replacement Programme 2015/16	0	0	0	722	722	0	0	0	722	722	0	0	
Sub Total - F&R Self Financing Projects		0	150	722	722	1,594	0	150	722	722	1,594	0	0	
11047000	Equipment for New Fire Appliances 2012/13	0	80	0	0	80	0	80	0	0	80	0	0	
11048000	Equipment for New Fire Appliances 2013/14	0	120	0	0	120	0	120	0	0	120	0	0	
11153000	Equipment for new Fire Appliances 2014/15	0	0	120	0	120	0	0	120	0	120	0	0	
11229000	New Fire & Rescue Centre Leamington Spa	0	1,913	4,782	2300.954	8,996	0	1,913	4,782	5,260	11,955	0	2,959	The spend and financing of this project has been revised to correctly reflect the capital receipts income.
Sub Total - Projects Funded from Corporate Resources		0	2,113	4,902	2,301	9,316	0	2,113	4,902	5,260	12,275	0	2,959	
11088000	Integrated Communications Control System - Funded From Fire Capital Grant	127	130	0	0	257	127	98	0	0	225	(32)	(32)	
10933000	Fire Control Call Handling & Mobilising Systems - Funded from Corporate Resources	112	73	0	0	185	112	73	0	0	185	0	0	
11154000	Warwickshire Fire Control Provision - Funded from CLG Fire Control Grant	511	910	30	0	1,451	511	873	30	0	1,414	(37)	(37)	
Sub Total - Fire Control Project		750	1,112	30	0	1,893	750	1,043	30	0	1,823	(69)	(70)	

Grand Total		2,249	3,767	5,655	3,023	14,693	2,249	3,699	5,654	5,982	17,585	(67)	2,892	
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Performance Information: Quarter 1 April - September 2013

F&R: All Measures													
Ref	Measure	2012/13 Actual	2013/14 Target	Year End Forecast 30/09/2013	Year End Alert	Period Target 30/09/2013	Period Actual 30/09/2013	Period Alert	Comments				
M17050	% of HFSCs delivered to vulnerable persons	86.42	85	90	★	85	91.87	★					
M17001	Total number of preventable fire related deaths	0	0	0	★	0	0	★					
M17000	Total number of preventable fire related injuries	10	9	18	▲	3	10	▲	• Supporting information Encouragingly there have been no fire related injuries reported during the last 3 months so performance remains the same as at the end of the first quarter. There have been 10 reported fire related injuries across 8 incidents, this compares to only 3 reported in the same period the previous year. 5 occurred in Nuneaton and Bedworth, 4 in Rugby and 1 in Warwick. 7 of the incidents occurred in fires in the home. The Service works hard to identify vulnerable people in our communities and we target our fire prevention activity accordingly with 91.8% of our HFSC's being delivered to such groups. As emerging trends become apparent we adapt our initiatives to address the issues.				
M17003	No. of primary fires	666	665	630	★	376	328	★					
M17006	No. of accidental dwelling fires	158	157	145	★	76	69	★					
M17052	Total number of small fires	541	540	678	▲	301	428	▲	• Supporting information At the beginning of the year there was a rise in the number of small fires, those not involving any type of property or vehicle. Specifically the rise in this type of fire is in the arson related small fires. Periods of dry, hot weather often contribute to increased small fire setting and anti social behaviour. The Arson Reduction Team proactively monitor levels of activity across the County and work in partnership with other agencies to address emerging issues. During the second quarter levels of small fires reduced significantly and the performance to date although not forecast to meet year end target will be much closer.				
M17053	Total number of deliberate fires	489	488	545	▲	310	349	▲	• Supporting information Arson activity is continually monitored by the Arson Reduction Team based at the Nuneaton Justice Centre. The increase in deliberate fires rise is due to the number of deliberate small fires where no property is involved. Historically when there is a period of dry, hot weather there is an increase in deliberate small fire setting. The majority of fires occur in the hotspot locations in the Nuneaton and Bedworth area. The team are proactive in addressing emerging trends and use a number of initiatives to minimise the number of fires of this type. The Small Fires Unit is deployed to hotspot areas in an attempt to engage with young people who may start deliberate fires. The B.I.K.E (Bicycle, Intervention, Knowledge, and Education) team use their bikes to get to some of the harder to reach areas that the small fires unit can't reach to minimise incidents.				
M17054	Total number of fires in non domestic premises	103	102	98	★	62	41	★					
M17057	% achievement of 10 and 20 minute response standards	95.16	95.16	95	★	94.28	96.57	★					
M17058	Number of RIDDOR reportable accidents	27	9	6	★	5	3	★					
M17034	Number of personal injuries	49	49	48	★	24	24	★					
M17049	Economic cost of fire (average cost of fire x total number of fires)	11324256	11324256	12200000	●	5331061	6435970	▲	• Supporting information The economic cost of fire has increased to date this year by approximately £1million. Although many categories of fire have seen a decrease in numbers the cost has risen. The main reason for this is the increase in fire related injuries last year there were 3 at this point in time, this year there have been 10. The economic cost of injuries, particularly serious injuries, is high and therefore the overall cost has risen year on year.				

Risk Information: Net Red Risks extracted from the Business Unit Risk Register

Business Unit	Risk Title	Risk Owner	Net Risk Level	Comments / Further actions being taken
Fire and Rescue	Industrial action by operational firefighters, service control staff or support staff.	Jim Onions (Assistant Chief Fire Officer)	12 (R)	Implement the actions of the review operational debrief regarding the first 4 hour period of industrial action including, improving communications,scheduling resource availability etc.

Other Services - Virginia Rennie
Strategic Director - David Carter

2013/14 Revenue Budget

Service	Agreed Budget £'000	Agreed Changes £'000	Latest Budget £'000	Forecast Outturn £'000	Variation Over/ (Under) £'000	Reason for Variation and Management Action
Government Funding and Business Rates	(184,428)	0	(184,428)	(184,804)	(376)	Relates to receipt of an additional one-off grant from Central Government to offset the lost income resulting from changes to council tax benefit. This grant was announced after the budget was agreed.
Dedicated Schools Grant and other school funding	(267,207)	268	(266,939)	(266,939)	0	
Individual Schools Budget (ISB)	208,877	(849)	208,028	208,028	0	
Capacity Building Fund	615	0	615	615	0	
Provision for Pay and Conditions	1,931	0	1,931	1,931	0	
Capital Financing	39,785	0	39,785	38,927	(858)	A reflection of a reduction in the servicing costs of a smaller Capital Programme and the effects of slippage in the 2012-13 Capital Programme.
Revenue contribution to Capital Financing	0	8,151	8,151	8,151	0	Revenue contributions from 2012-13 underspendings as agreed by Cabinet in July.
Interest on Revenue Balances	(1,808)	0	(1,808)	(1,099)	709	Cash performance on external & internal deposits has fallen as rates being offered reduce further.
Corporate Board	1,200	(1)	1,199	1,232	33	
County Coroner	385	0	385	388	3	
Environment Agency (Flood Defence Levy)	223	0	223	223	0	
External Audit Fees	385	0	385	206	(179)	The audit fee is lower following the abolition of the Audit Commission, with a greater emphasis on charging for any additional work they undertake. The smooth audit of the 2012/13 accounts means these charges were lower than anticipated this year.
County Council Elections	424	0	424	768	344	£576,000 has already been advanced to the districts/borough as 75% of their estimated costs. Forecast assumes the full 100% will be required. The accumulated elections reserve has already been used and is shown as part of the budget of £424,000. Therefore the forecast £344,000 overspend will be a call on General Reserves at the year end.
Members Allowances and Expenses	1,036	0	1,036	1,036	0	Forecast to be reviewed once the impact of the revised Members Allowance scheme, as agreed by September Council is clearer.
Other Administrative Expenses & Income	402	0	402	402	0	
Reorganisation Pensions	64	0	64	63	(1)	
Subscriptions	233	0	233	153	(80)	
Net Service Spending	(197,883)	7,569	(190,314)	(190,719)	(405)	

2013/14 Reserves Position




Reserve	Opening Balance 01.04.13 £'000	Movement in year £'000	Effect of outturn £'000	Closing Balance 31.03.14 £'000	Request for (Use of)/ Transfer to Reserves £'000	Reason for Request
General Reserves	18,832	(2,754)	226	16,304	0	
Medium Term Contingency	13,315	0	0	13,315	0	
Service Realignment Fund	8,840	7	0	8,847	0	
Capital Fund	387	0	0	387	0	
Quadrennial elections	312	(312)	0	0	0	
Capacity Building Fund (former Development/Modernisation Fund)	948	(109)	0	839	0	
Equal Pay Back Pay Account	1,688	0	0	1,688	0	
NHS Grant	2,218	(2,218)	0	0	0	
External Audit	232	0	179	411	0	
Insurance Fund	8,015	0	0	8,015	0	
Community Infrastructure Levy	301	0	0	301	0	
Resources Group General Reserves	1,264	0	0	1,264	(133)	Resources Group Leadership Team have agreed the following amounts will be drawn down for these services: Physical Assets - £120,000 Service Improvement - £13,000
Resources Group Transformation Fund Reserve	1,487	0	0	1,487	(633)	Resources Group Leadership Team have agreed the following amounts will be drawn down for these services: Finance - £31,000 Information Assets - £246,000 Service Improvement - £356,000
Total	55,088	(5,386)	405	50,107	(766)	

Corporate Business Plan: Performance Summary (April 2013 – September 2013)

1. Background

- 1.1.** The Performance Summary is the means for us to measure our progress against delivering our Aims and Ambitions as articulated in the Corporate Business Plan (CBP) as approved by Cabinet in January 2012.
- 1.2.** Within this report, you will find information on our key performance indicators as set out in the Corporate Business Plan. This report should be read in conjunction with our financial and risk monitoring information.
- 1.3.** At the heart of our CBP are 7 Ambitions:
 - Community & Customers
 - Safety & Protection
 - Care & Independence
 - Environment & Housing
 - Enterprise, Transport & Tourism
 - Schools & Education
 - Organisation
- 1.4.** This Appendix provides a summary of progress for each of the ambitions, providing Members with a robust view of the progress that the Authority has made over this financial year in working towards delivering the Aims and Ambitions.

- 1.5. For 2013/14, and consistent with 2012/13, progress against all measures and targets is presented against the use of Red / Amber / Green performance alerts. This aligns us with financial performance and risk.

Green	Target has been achieved or exceeded
Amber	Performance is behind target but within acceptable limits (10% tolerance of the target set*)
Red	Performance is significantly behind target and is below an acceptable pre-defined minimum (below the 10% tolerance*)
Direction of Travel arrows to show whether there have been any improvements, any changes or any falls in performance since April 2013.	
	Performance has improved relative to targets set
	Performance has remained static relative to targets set
	Performance has declined relative to targets set

****The 10% tolerance threshold is set automatically by Warwickshire Hub***

- 1.6. The performance information contained within this Appendix provided year end forecasts based on data at the mid-year point (April 2013 – September 2013). Actual period performance, where it is available, can be accessed via the Corporate Business Plan on the Warwickshire Hub (the performance management system used to gather the indicator data). If you would like any more information on the Warwickshire Hub, please contact the Planning, Performance and Business Improvement Team on performance@warwickshire.gov.uk

2. Overall Performance Summary for Quarter 2 (April 2013 – September 2013)

	Qtr. 1	Mid-Year	Qtr. 3	Year End	Direction of Travel
Red	6	6			↔
Amber	4	4			↔
Green	23	20			↓
Subtotal	33	30			
Not Yet Available (NYA)	18	21			
Not collected this year/ not applicable	3	3			
Grand Total	54	54	54	54	


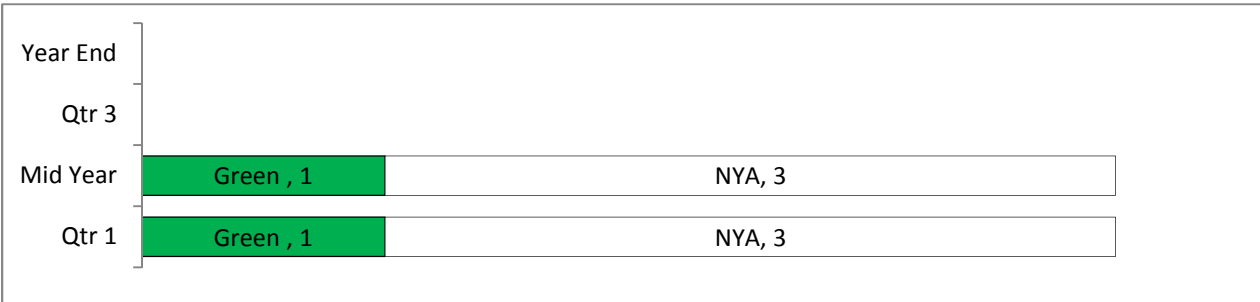
Overall, at the end of quarter 2, we are able to report on 56% of performance measures (30 out of 54) within the Corporate Business Plan, which apply in 2013/14.


We are unable to report progress against 24 measures. This includes 21 measures where the data is not currently available and 3 staff survey measures that we are unable to report against this year, as the survey is not taking place.

The table below presents quarter 2 performance information by each Ambition in the Corporate Business Plan. Further details about the individual measures under the relevant ambitions are provided within this report.

	Ambition 1: Community & Customers	Ambition 2: Safety & Protection	Ambition 3: Care & Independence	Ambition 4: Enterprise, Transport & Tourism	Ambition 5: Environment & Housing	Ambition 6: Schools & Education	Ambition 7: Organisation	Total
Red	0	3	1	0	2	0	0	6
Amber	0	3	0	0	1	0	0	4
Green	1	5	5	4	0	2	3	20
Subtotal	1	11	6	4	3	2	3	30
NYA	3	2	4	4	0	3	5	21
Not collected this year/ not applicable	0	0	0	0	0	0	3	3
Grand Total	4	13	10	8	3	5	11	54

3. Highlights by Ambition

1. Community & Customers				Direction of Travel 		
Outcomes: <ul style="list-style-type: none">• Work with partners to enhance Community engagement so as to engage with local residents in the context of strategic localisation of council services and teams including engagement with the Police• Enable Communities to help themselves• Encourage volunteering across the County and• Improve resident satisfaction with services and their role in shaping services						
				Data Notes		
	2012/13 Actual	Target 2013/14	Qtr. 1	Mid-Year	Qtr. 3	Year End
% of people who feel they can influence decisions in their local area	Due to be collected in 2013/14	33.7%	Annual indicators - question included in the 'Living in Warwickshire' survey. Results reported in Q3.			
% satisfaction with local area as a place to live.		62.89%				
% satisfaction level with the quality of services received	62% (G)	86.7%	Annual indicator – question will be included in a commissioned perception survey			
Warwickshire's Contribution to Rural Broadband Development:-						
Implementation of first phase of Broadband Extension as defined in the procurement	New Measures	Yes	Yes (G)	Yes (G)		
Commentary and Key Actions Taken						
Broadband The BDUK Contract to extend the availability of superfast broadband in Rural Warwickshire was signed with BT in June 2013. In quarter 2 we have also received a revised high-level roll-out plan utilising an additional £700,000 funding which means that we should exceed the 90% target for Warwickshire. BT have now also started their survey work.						

2: Safety & Protection				Direction of Travel 			
Outcomes: <ul style="list-style-type: none">Reduce further the number of people killed or seriously injured on Warwickshire's roadsProactively maintain the highways network to a safe standard, working with partners to do soReduce abuse of children and vulnerable adults through improving the reach of co-ordinated safeguarding interventionsFocus on tackling high harm causers and re-offenders		<ul style="list-style-type: none">Work with Police to reduce levels of violent crime, especially domestic violenceReduce the damaging effects on families and communities caused by drugs misuseWork in partnership to reduce the significant consequences of the misuse of alcoholWork with partners to reduce instances of anti-social behaviourReduce fire related deaths and injuries as well as reducing the economic cost of fire					
<div><div><div>Year End</div><div>Qtr 3</div><div>Mid Year</div><div>Qtr 1</div></div><div><div><div>Red, 3</div><div>Amber, 3</div><div>Green, 5</div><div>NYA, 2</div></div><div><div>Red, 3</div><div>Amber, 2</div><div>Green, 6</div><div>NYA, 2</div></div></div></div>				Data Notes <ol style="list-style-type: none">The Q1 and Q2 figures cover the period January to June 2013 and are provisional.Q2 data due in November.This measure is taken from an annual survey which will be conducted in February with results available in MayFigures are based on actuals rather than forecasts			
Measures		2012/13 Actual	Target 2013/14	Qtr. 1	Mid-Year	Qtr. 3	Year End
No. of people killed or seriously injured on our roads (see data note 1)		299 (A)	288	288 (G)	287 (G)		
Number of children who are subject of a child protection plan (see data note 4)		49 (A)	46 per 10 K	48 (A)	52 (R)		
Number of children who are both looked after and subject of a child protection plan (see data note 4)		65 (R)	48	55 (R)	56 (R)		
Alcohol related admissions for under 18s (rate/100,000)		58.32 (G)	60	NYA	NYA		
Number of repeat safeguarding referrals		13 (G)	11.9	11 (G)	11.9 (G)		
% of people who use services who feel safe is in top quartile of comparator group (see data note 3)		No (R)	Remain in top quartile	NYA	NYA		
Incidents of serious acquisitive crime per 1,000		11.05 (G)	11.04	10.9 (G)	10.84 (G)		
Adult drug users exiting treatment successfully (see data note 2)		10.1 (R)	10	10 (G)	11 (G)		
Incidents of all Anti-social behaviour		20,164 (G)	20,163	19,473 (G)	20371 (A)		
Incidents of serious violent crime per 1,000		4.77 (G)	4.76	5.35 (R)	4.94 (A)		

Measures	2012/13 Actual	Target 2013/14	Qtr. 1	Mid-Year	Qtr. 3	Year End
No. fire related deaths which were preventable per 100,000 population	0 (G)	0	0 (G)	0 (G)		
No. of fire related injuries per 100,000 population	11 (G)	10	20 (R)	18 (R)		
The economic cost of fire for Warwickshire	£11,324,256 (G)	£11,324,255	£11,437,497 (A)	£12,200,000 (A)		

Commentary and Key Actions Taken

No. of children who are subject of a child protection plan per 10,000 population

High numbers of child protection cases can be undesirable as they indicate a high level of abuse and neglect - however they could also be a positive reflection on good identification and assessment processes. Therefore while we are looking for an overall decrease in this rate, this needs to be done in a safe way so that if children do need to have a child protection plan, they are identified as such. While the period actual for Q2 is higher than our year end target we forecast making progress in lowering our numbers safely as our evidence-based projects take effect.

Number of children who are both looked after and subject of a child protection plan

Although this indicator is showing as "red", we only saw a minor increase in numbers from 55 to 56 during the course of Q2. This is still lower than the 65 cases reported at the end of Q4 in 2012/13. There are continuing high numbers of child protection and looked after cases across Warwickshire but these need to be lowered safely as part of our evidence-based projects.

Number of people killed or seriously injured on Warwickshire's roads

The focus on reducing the number of people killed or seriously injured on roads in Warwickshire remains a priority and at quarter 2 the year end forecast is to meet the target. The figures show the lowest number of fatal and serious road casualties recorded in the first half of a year and 12 lower than 2012.

Key areas of work include; a casualty reduction scheme has been completed at the 'old police station' roundabout in Coleshill, which aims to reduce the number of accidents occurring at the roundabout, the annual Road Safety Quiz is being offered to schools online to raise Road Safety knowledge in schools across the County and the team are working with Community Safety and Public Health to launch a campaign for Alcohol Awareness Week in November.

Reducing the instances and impact of crime

Community safety performance is monitored frequently by local Community Safety Partnerships and monthly at a countywide level via a partnership telephone conference call. Emerging trends are identified at these meetings and appropriate actions are identified.

The Community Safety and Substance Misuse Team continue to work with partners to reduce the negative impact of crime in the community. Recent activity includes crime prevention road shows, the provision of advice about staying safe and safe drinking to students and other young people at Fresher's Fair and Your Town Your Choice Event in the south of the County, and the innovative 'Dob em in' project to tackle nuisance motorcycles in the north of the county.


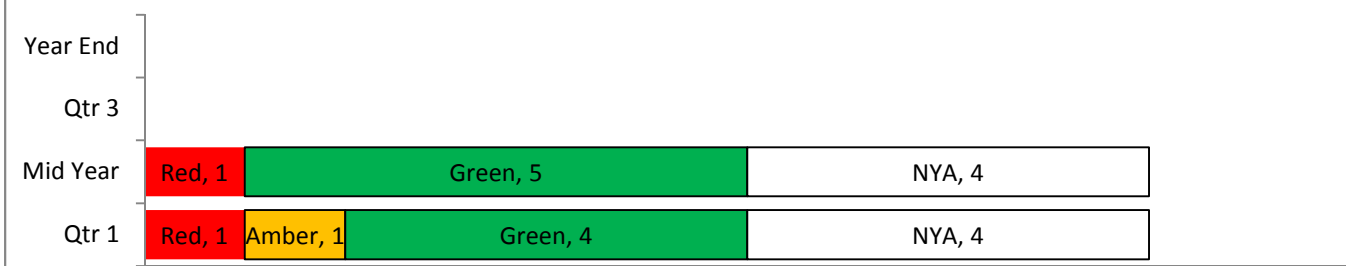
Performance of commissioned drug and alcohol treatment service is monitored closely by commissioners and the proportion of adult users successfully exiting treatment continues to improve gradually.

Reducing fire related deaths and injuries

Warwickshire fire and Rescue Service works hard to identify vulnerable people who may have an increased risk of having a fire in the home, we target our fire prevention activity accordingly with 91% of our HFSC's being delivered to such groups. As emerging trends become apparent we adapt our initiatives to

address the issues as quickly as possible. This targeted approach has contributed to the number of preventable fire related deaths across the County being zero at the half year and there hasn't been a preventable death in a home in Warwickshire since January 2011. However, during the first half of the year there have been 10 reported fire related injuries across 8 incidents, this compares to only 3 reported in the same period the previous year. The 10 injuries all occurred in quarter 1 and as a result the situation was closely monitored and localised preventative measures were set in motion to raise awareness of fire safety issues, subsequently there have not been any further fire related injuries occurring in the second quarter.


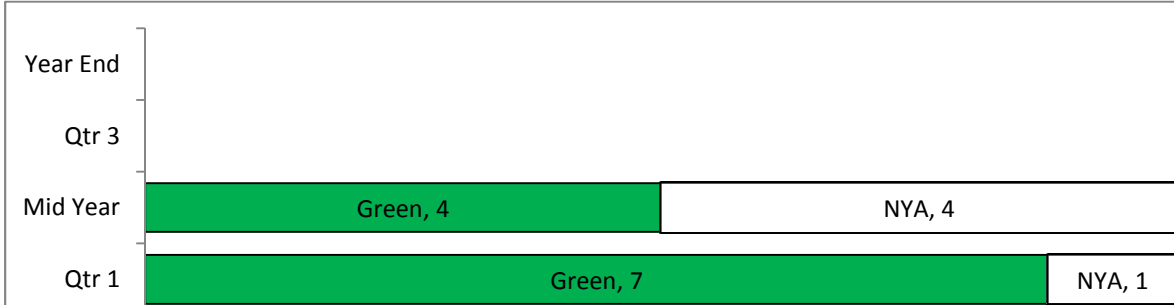
The estimated economic cost of fire has increased during the first half of the year compared to the same period last year. Reductions in many categories of fire have been achieved during this time period, specifically accidental dwelling fires, fires in commercial premises and fires in other types of buildings. However, the rise in the number of fire related injuries and small fires with no property involved has impacted on the performance of this measure.

3: Care & Independence				Direction of Travel 				
Outcomes: <ul style="list-style-type: none">Fulfil our duty of care to older and vulnerable peopleEnsure that all those eligible are offered an adult care personal budgetIncrease the scope of re-ablement servicesWorking with partners to improve number of older people living independently in their own homes			<ul style="list-style-type: none">Embrace the Public Health Service within our responsibilities to improve the health of the County's populationThe successful transfer of the Public Health Service to the Local AuthorityEmbed the principles of early intervention so that children, young people, parents & carers have the support they need, when they need it.					
				Data Notes <ol style="list-style-type: none">These measures are taken from an annual survey which will be conducted in February 2014 with results available in May 2014The outturn for this indicator uses quarter 3 information and the results are available in quarter 4				
Measures			2012/13 Actual	Target 2013/14	Qtr. 1	Mid-Year	Qtr. 3	Year End
The proportion of those using social care who have control over their daily life (see data note 1)			71.6% (A)	75%	NYA	NYA		
The proportion of people who use services & carers who find it easy to find information about support (see data note 1)			66.1% (R)	56%	NYA	NYA		
% of older people (65+) who are still at home after 91 days following discharge from hospital (see data note 2)			82.2 (G)	87%	NYA	NYA		
Delayed transfers of care between social care and health per 100,000 population			13.1 (A)	11	11 (G)	10 (G)		
Admissions to residential care homes per 100,000 population			712.9 (R)	530	700 (R)	714.5 (R)		
% of people using social care who receive self-directed support			70.7% (G)	65	72 (G)	72 (G)		
% of customers not needing on-going social care 91 days after leaving Reablement			62% (A)	63	62 (A)	65 (G)		
% of Reablement customers where one or more agreed outcomes are fully met			81% (G)	85	NYA	NYA		
% Delivery of the County Council's new & continuing duties to improve public health			Not applicable until 2013/14	100%	100% (G)	100% (G)		
% of WCC services committing to deliver the public health agenda through their service priorities where able to do so				100%	100% (G)	100% (G)		
Commentary and Key Actions Taken								
Admissions to residential care homes								
There has been a significant upwards trend in residential / nursing care placement rates since the end of the last financial year. The analysis is underway to								

determine the reason for this recent change. If this trend continues, it represents a significant financial pressure and we want to improve alternative community based services to reverse the trend.

Reablement

The current performance continues to compare well against national comparators, and reflects the challenge of supporting people with higher levels of need

4: Enterprise, Transport & Tourism					Direction of Travel				
Outcomes: <ul style="list-style-type: none">Support economic growth by improving Warwickshire's reputation as a good place to do businessImprove transport options within WarwickshireIncrease opportunities for people to improve their work related skills				<ul style="list-style-type: none">Make Warwickshire a place of destination for tourists and visitors andWork to reduce harm on Warwickshire's businesses caused by any future approval of High Speed 2.					
				Data Notes <ol style="list-style-type: none">Awaiting data, the ONS Business Register and Employment survey is expected mid October.Awaiting actual data, the Coventry & Warwickshire Chamber of Commerce survey is expected at year end.This is an annual indicator and will be reported in April 2014					
Measures				2012/13 Actual	Target 2013/14	Qtr. 1	Mid-Year	Qtr. 3	Year End
The number of individuals undertaking Apprenticeships in the sub-region (LEP)				8,490 (G)	6200	6450 (G)	6450 (G)		
The number of individuals undertaking Apprenticeships in Warwickshire				3,800 (G)	3400	3800 (G)	3800 (G)		
The number employed in key target growth sectors of the sub regional economy (LEP) (see data note 1)				140,410 (A)	150,000	150,000 (G)	NYA		
The number employed in key target growth sectors of the Warwickshire economy (see data note 1)				95,395 (A)	100,000	100,000 (G)	NYA		
Businesses reporting skills shortages (LEP) (see data note 2)				NYA	31%	31% (G)	NYA		
WCC cost per passenger journey on WCC supported services				£0.76 (G)	0.75	0.75 (G)	0.75 (G)		
Length of highway network where surface treatment was achieved (kms) (see data note 3)				210.7 kms (R)	250	250 (G)	250 (G)		
Length of highway network where maintenance is needed				TBC	No target set	NYA	NYA		
Commentary and Key Actions Taken									
Apprenticeships 2012/13 targets have been achieved for the number of people undertaking apprenticeships in both Warwickshire and the sub-region. 2013/14 data will be available in April 2014.									

The Apprenticeship Hub continues to provide an interface between employers, training providers and the National Apprenticeship Service to encourage and support more small businesses to take on apprentices. The project team have been working with Communications and Marketing team to raise awareness of the schemes internally and externally;


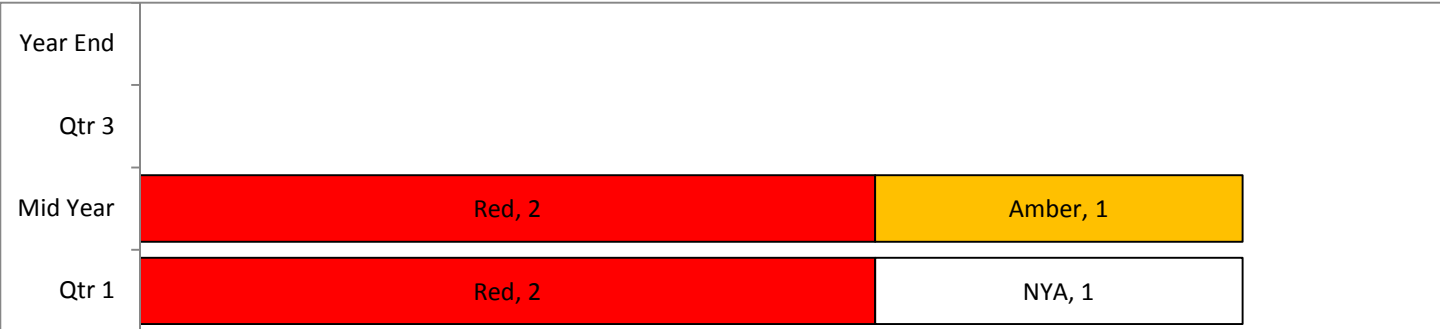
- A number of press releases have been delivered
- Intranet articles have been published
- A number of careers events have been staged around the County
- An advert is being placed in the Chamber of Commerce magazine
- Social media has been utilised including Facebook and Twitter
- Internet “Get an apprentice” page is averaging 100 unique page views per month.

A thriving business community in Warwickshire

This quarter a number of positive economic developments include;

- Agricom, a renewable energy company has expanded into new premises at Stoneleigh Park with their new headquarters
- A professional service organisation `Freeman' that feeds into the work of our key growth sectors is moving to Ryton and this will create 350 jobs.
- Jaguar Land Rover has announced that they will be putting £50m into the £100m National Automotive Centre at Warwick Manufacturing Group.


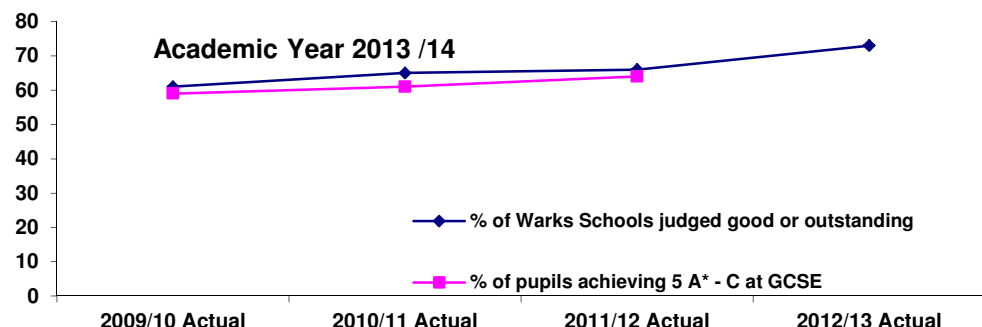
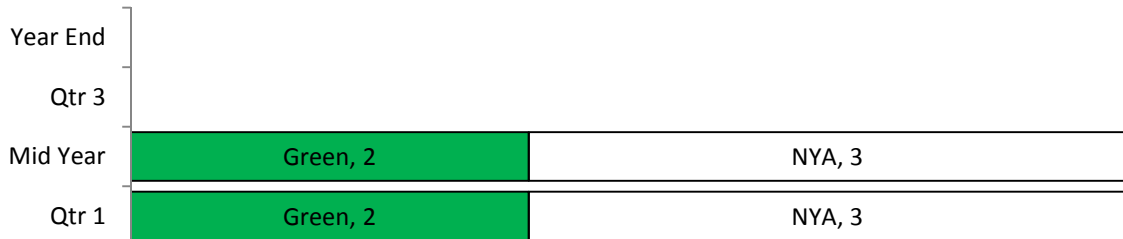
Actual results for these indicators are provided by national surveys; ONS Business Register and Employment Survey and the Chamber of Commerce survey, these will be available later this year but at this point it is anticipated that the year end target will be achieved.

5: Environment & Housing				Direction of Travel 			
Outcomes: <ul style="list-style-type: none">• Work with Borough & District Councils to improve recycling rates, reduce the amount of waste sent to landfill and keep public spaces clean and well maintained• Maintain our natural environment and relevant heritage for future generations• Reduce Co2 emissions in the public sector and support the community to tackle climate change• Support the provision of affordable homes and development of ‘extra care’ housing.							
				Data Notes 1. Q2 data is currently being validated by the Environment Agency, so year end forecasts are based on estimates. 2012/13 year end data has been confirmed and updated.			
Measures		2012/13 Actual	2013/14 Target	Qtr. 1	Mid-Year	Qtr. 3	Year End
Residual household waste per household is minimised (see data note 1)		500.36kg (A)	473kg	NYA	509 (A)		
The % CO ² reductions delivered through Corporate Projects		32% (G)	2.5% reduction	10% increase (R)	13% increase (R)		
The number of extra care housing units available for use by customers eligible for use by customers eligible for WCC Adult Social Care		119 (R)	396	170 (R)	170 (R)		
Commentary and Key Actions Taken							
Household Waste The 2012/13 data has been validated by the Environment Agency, household waste has reduced by 7.8% in comparison to 2011/12, although the 2012/13 target of 458kg has been marginally missed. Quarter 2 data is currently being validated; however the estimate indicates a 2% reduction in residential waste in comparison to quarter 1.							
CO² Reductions Total reported CRC emissions as presently recorded in the CRC Registry are: 2010-11 CRC Emissions: 55,541 tCO ₂ (including street lighting); 2011-12 CRC Emissions: 37,978 tCO ₂ ; 2012-13 CRC Emissions: 43,030 tCO ₂ . Emissions of carbon dioxide were reported to EA in time for the end of July deadline. The 43.030 tonnes CO ₂ for 12/13 is a 13% increase on the 37.978 tonnes CO ₂ reported in July 2012. The winter of 2012/13 was severe and gas							


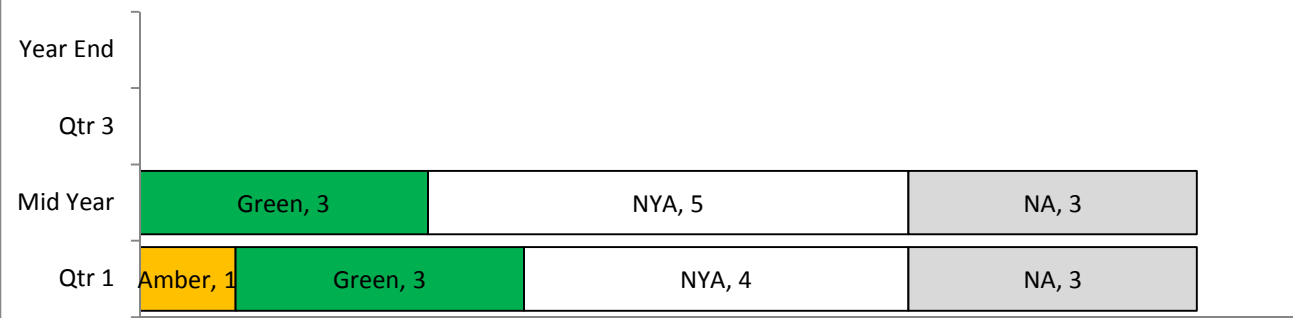
consumption rose by 24%, electricity consumption rose by 1% (even though emissions only rose by 13%). 2010/11 was also a poor winter. Total carbon dioxide emissions were 41,472 tonnes in 10/11 (when street lighting carbon dioxide emissions are excluded) so 12/13 carbon dioxide emissions are 4% higher than 10/11. Further details about which buildings have seen the largest increase in energy consumption can be found in the Annual Building Energy Consumption Review.

Extra Care Housing Units

The target was set three years ago at the start of the programme. While 396 units will not be open this year the extra care housing programme is on target. 283 units are either currently under construction or have planning permission and funding in place meaning 453 units will be delivered.

6: Schools & Education				Direction of Travel 					
Outcomes: <ul style="list-style-type: none">• Support schools and colleges to improve their performance and challenge poor performance and• Raise the educational aspirations of children and young people and families									
 <p>Academic Year 2013 /14</p> <p>— % of Warks Schools judged good or outstanding</p> <p>— % of pupils achieving 5 A* - C at GCSE</p> <p>2009/10 Actual 2010/11 Actual 2011/12 Actual 2012/13 Actual</p>				Commentary and Key Actions Taken:					
Educational performance measures are based on the academic school year and therefore run from September to August and are published in the Autumn following the end of the school year.									
Measures (Academic Year September 2011 – August 2012)				2011/12 Target	2011/12 Actual	2012/13 Target	2012/13 Actual	2013/14 Actual	
% of Warwickshire schools judged good or outstanding by Ofsted				66%	66% (G)	68%	73%	2013 data will become available in Q3	
% of pupils achieving 5 A* - C at GCSE including English and Maths or equivalent				65%	64% (A)	65%	2013 provisional data is available in October and is finalised in January 2014.		
Financial Year 2013/14						Data Notes			
 <p>Year End</p> <p>Qtr 3</p> <p>Mid Year Green, 2 NYA, 3</p> <p>Qtr 1 Green, 2 NYA, 3</p>						1. 2013 data will be available in June 2014.			
Measures (Financial Year April 2013 – September 2013)				2012/13 Actual	2013/14 Target	Qtr. 1	Mid-Year	Qtr. 3	Year End
% of 16-18 year olds who are not in education, employment or training (NEET) (see data note 1)				3.6% (G)	3%	NYA	NYA		

Prevalence of breast feeding at 6 – 8 weeks from birth	44.02% (A)	50%	50% (G)	50% (G)		
% of children in year 6 who are obese	17.38% (R)	17%	17% (G)	17% (G)		
Commentary and Key Actions Taken						


7: Organisation					Direction of Travel 				
Outcomes: a. Ensure that the organisation is focused on delivering agreed outcomes by using commissioning processes to redesign and improve our service provision b. Work with other public sector organisations to integrate services and ensure services remain sustainable and based around need				c. Ensure WCC continues to be recognised as a good employer d. Focus and rationalise local council services through One Front Door project and property rationalisation and e. Ensure a light touch management structure that encourages innovations and acts with pace					
				Data Notes					
Measures				2012/13 Actual	2013/14 Target	Qtr. 1	Mid-Year	Qtr. 3	Year End
% Increase in satisfaction with service provision				NYA	5	NYA	5 (G)		
Number of Service Reviews delivering full business case to schedule (see data note 1)				7 (R)	12	12	NYA		
Complete the JSNA refresh to support commissioning decisions				Yes (G)	Yes	NYA	NYA		
Ensure the development & implementation of a Health & Well-being Strategy for Warwickshire				Yes (G)	Yes	NYA	NYA		
The annual governance is accepted without qualification by the Council's external auditors				Yes (G)	Yes	Yes (G)	Yes (G)		
Net variation to budget				5.1%	+/- 1%	-0.3%	NYA		
% of our retained operational property portfolio having optimum utilisation				90% (G)	95%	91%	95 (G)		
% staff who are flexible workers				NYA		NYA	NYA		
% satisfaction that the Council is a good employer				73.0% (A)	77.5%	These indicators are taken from the staff survey, which is not taking place in 2013/14.			
% of staff satisfied with the training & development they receive in their current job				66.6% (A)					
% of staff who believe the County Council is an equal opportunities employer				85.1% (A)					
Commentary and Key Actions Taken									



Going for Growth Performance Reporting Quarter 2 2013/14


Background

In April 2012 Cabinet endorsed Going for Growth as the Council's County Council's principal 'guiding document' over the medium term; this approach was formally agreed by Council in May. As part of the agenda it was agreed that there would be a limited number of measures and targets to support Going for Growth. Each part of the organisation was asked to provide specific measures and targets which the Council could use to monitor performance against delivering the Going for Growth agenda. Six measures and associated targets were adopted by Cabinet in June 2012 with People Group being responsible for one and Communities responsible for five of the agreed measures.

This report summarises progress to date and direction of travel for each of the six measures at the Mid-year reporting point.

Measure	Target	Progress to Date	DoT
Number of individuals undertaking apprenticeships within the County: <ul style="list-style-type: none"> With WCC (as internal employees) Outside WCC (with external employers) 	<ul style="list-style-type: none"> 40 Apprentices working within WCC, Apprenticeship Hub to have worked with SME businesses to enable 150 additional Apprenticeship vacancies in Warwickshire, 2900 residents of Warwickshire starting an Apprenticeship programme in the year 	<ul style="list-style-type: none"> Within WCC from 1st April 2013 we have: 10 in employment from the 12/13 cohort (1 left to go to University). 13/14 Cohort: 11 currently in employment (Ranger, Business Support, Pensions, Highways Planning, 2 in HR Service Centre, 2 in Highways Maintenance, 1 Procurement, 2 in HR starting CIPD In September (and will convert to Higher Apprenticeships when available)) There are also 6 vacancies being advertised/Recruited to. 16-18 more apprenticeships are being progressed and more under discussion with Business Units <p>Externally</p> <ul style="list-style-type: none"> The project team are actively engaging with the business community to raise the profile of Apprenticeships. There are currently 52 Live leads that are being explored. The project team have been working with Communications and Marketing team to raise awareness of the schemes internally and externally: <ul style="list-style-type: none"> A number of press releases have been delivered Intranet articles have been published A number of careers events have been staged around the County An advert is being placed in the Chamber of Commerce magazine Social media has been utilised including Facebook and Twitter 	

		<ul style="list-style-type: none"> Internet "Get an apprentice" page is averaging 100 unique page views per month. 	
Delivering Phase 1 of NUCKLE which will connect people with job opportunities throughout the north-south corridor including Nuneaton, Bedworth, Coventry and later Kenilworth, Leamington and Warwick	<ul style="list-style-type: none"> Design and build tender accepted January 2014 	<ul style="list-style-type: none"> Invitations to Tender in respect of the construction contracts were issued in July 2013. Bids have been received and are now being assessed. Network Rail will meet in September 2014 to consider formal approval of the less expensive option for turning-back the Murco oil train. It is anticipated that the bids for the construction contracts and the view of Network Rail in respect of the Murco oil train turn-back arrangements will provide a clearer understanding of the outturn costs and the affordability of the scheme. It is proposed to report to the Strategic Board on affordability generally and on these two key issues in October 2013. The Warwick Road Crossing remains unresolved. However, there are indications that an application for ERDF funding for a pedestrian subway under Warwick Road will be successful. Discussions with the owners of Central Six continue and this issue is anticipated to be resolved in advance of Financial Close which is envisaged in early 2014. 	
Securing improvements to M40 J12 to unlock up to 2600 jobs at Jaguar Land Rover and Aston Martin (for which planning permission has already been secured). Both companies have further growth aspirations. Since the development of the scheme, the area has been identified as a preferred site for SDC's Local Plan housing and	<ul style="list-style-type: none"> Secure land via an option agreement and submit a planning application both by mid 2013. Start construction of the WCC element by mid-2014 and complete construction by mid-2015. (We will urge HA to work to a similar timescale for their element. 	<ul style="list-style-type: none"> The project is now fully funded through the Highways Agency, funding from WCC and successful bids to the Regional Growth Fund and the Local Pinch Point Fund. A planning application will be submitted in October for determination in January and WCC must obtain planning permission by February 2014. WCC are in discussions with the single landowner, option agreement almost agreed. The scheme will also require JLR land, we have an in principle agreement with JLR which will be formalised on completion of ascertaining entrance arrangements. JLR Land will be dedicated. WCC are finalising the Construction Framework Contract which needs to be in place before construction begins. The Highways Agency are progressing their element of the scheme to include slip road, signalised junctions and an additional lane on the B4451. 	

employment which could result in a further 1900 and 18Ha of employment during the Plan period.			
Deliver Superfast broadband as an aid to economic growth	<ul style="list-style-type: none"> To deliver by March 2015 speeds greater than 24Mbps to at least 90% of homes and businesses in Warwickshire, with basic broadband services of at least 2Mbps available to 100% of properties. 	<ul style="list-style-type: none"> The revised coverage model has been issued to the project team by BT. A summary of the changes are: <ul style="list-style-type: none"> An additional 7,588 premises are upgraded with the additional funding of £750,000, slightly under £100 per premise, which was broadly in line with expectations. As requested in Clarification Questions the subsidy was withdrawn from areas that we had been notified would be included in the commercial rollout by one of the telecoms companies. The number of premises awaiting further funding was reduced by over eight thousand to 22,631 The release, by BT, of the revised Project Model and Implementation Plan for the additional coverage has been delayed due to internal BT governance issues. It is anticipated that these documents will be released week commencing 7th October and the project team have been assured that this will not impact the overall implementation. The coverage model is currently being reviewed by BDUK to ensure that the additional coverage is State Aid compliant but this review cannot be completed without the revised Project Model and Implementation Plan. These will be issued to BDUK as soon as they have been received by the project team. Survey work for Phase 1 cabinet locations is currently being undertaken by BT Openreach together with members of the CSW project team Planning application packs have been submitted for the first 13 cabinets in Phase 1 which are cabinets that were included in the original coverage model BDUK will be briefing Local Authorities in October about their plans for the allocation of the additional £250 million announced as part of the Government's spending review. 	
No of Looked After Children aged 16-19 involved in work	<ul style="list-style-type: none"> 	<ul style="list-style-type: none"> In December 2012, the CSWP reported that 94% of looked after children in Warwickshire progressed into positive destinations. In April 2013, 82% of our care 	

<p>based activities, employment, education and training, supported by Tiffin Club activities, Virtual School and Getting Ready for Adult Life team (Care2Work plan).</p>		<p>leavers who remained in contact with us continued to be in education, employment or training.</p> <ul style="list-style-type: none"> • In September 2013, the Virtual School reported that 20% achieved 5 A*-C (inc English & Maths); 23% achieved 5 A*-C; and 74% achieved some qualification (of this cohort 65% have SEN (registered or statement) and 14% are unaccompanied asylum seekers). • The <i>Get Ready for Adult Life</i> Service (Leaving Care) Service has recently reviewed our Care2Work plan (copies are available upon request). We are proud of our achievements over the last year. • The promotion of our guidance and regular briefings (including 2 county wide workshops) has resulted in improved outcomes. We are working well with the Priority Families Initiative, with 29 young people being offered individualised support to overcome barriers to employability. We continue to provide our "Information Playing Cards" to all Looked After Children above 13 years of age, and the Apprenticeship website is the 5th most popular card, with 136 hits, and another 425 hits have occurred on websites related to Education, Employment and Training. • Many of our young people are progressing well in their careers, 13 care leavers are in higher education and 96 in further education. We have 27 undertaking other educational activities, 15 have completed accredited courses around Independent living, and 35 have engaged in group work through WAYC. We have also improved employment opportunities over the last year, with 11 supported in work experiences, 5 in voluntary work, 5 in Apprenticeships and 19 have been supported to overcome barriers and gained employment. We are also supporting 13 young people that require additional support to complete a wide range of EET activities beyond the age of 21. This year we will start reporting to the government about the outcomes of our care leavers' up to 21 years of age. • We have also identified that there are things that we could do better. We are currently working with the JobCentrePlus to understand their work in supporting young people into employment or education. They attended a workshop and explain the range of opportunities available, including grants. We are also working to improve processes to speed up applications for benefit for our care leavers. • One area that has been difficult to improve upon is developing employment
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		<p>opportunities locally. However, we are beginning to work with an NCAS worker who will engage with local employers to increase opportunities for our care leavers.</p> <ul style="list-style-type: none"> • We have undertaken a democratic process for the election of our Children in Care Council, and this included asking the electorate what were the key issues for them. EET remained in their top 5 priorities. We have also undertaken a questionnaire with our practitioners and a small group of young people to evaluate how we implement the Care Leavers Charter. The young people felt that their workers did particularly well at exploring their identity, having high aspirations, seeing their potential to build a better future for themselves, keeping them on track when they have lost sight of their goals and helping them to feel okay when they change their mind. These are all essential components of career progression. Everyone felt that they needed more time together and we are leading some focus groups to see how this can be achieved efficiently. • The Tiffin Club continues to raise funds to supplementary support for looked after children and care leavers. They continue to offer mentors for our young people and are planning to re-launch their mentoring scheme for LAC and care leavers and develop employability opportunities. 	
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