



# Hiring and managing Consultants, Interims and Temporary Agency Staff : The Essentials

- Before you start, be clear about **deliverables, timescales, budget and the approvals you need from the relevant cost centre manager** (use the appropriate cost code). Be familiar with the [Guide and flowchart](#).
  - Develop a specification of your requirements (known as a **Statement of Works**) – this captures work products, services, activities and deliverables.
- Consider internal resources** i.e. redeployment pool. Further advice available from [hradvice@warwickshire.gov.uk](mailto:hradvice@warwickshire.gov.uk) or [recruitment@warwickshire.gov.uk](mailto:recruitment@warwickshire.gov.uk)
- Instruct the council's contracted agency** (currently Pertemps), ([click here](#)) and ensure arrangements in place. The agency will ensure all the necessary pre-employment checks completed and code of conduct signed .
- **Access approved alternative routes for temporary workers.** See section 4 of guide if steps ii) and iii) unsuccessful.
  - Determine the worker's **Employment Status for Tax** and ensure compliance with the procurement process (**contract standing orders**) in the flowchart 'By Exception' box. For Self-Employed also check Employment Status for Tax and if result is ok to remain self-employed then see link to the procurement process in the flowchart.
  - **Prepare and issue contract.** Contact Legal Services for further guidance and support in relation to this: [wlscomm@warwickshire.gov.uk](mailto:wlscomm@warwickshire.gov.uk)
- Arrange Induction** (see 5. of guide and link in the flowchart) and ensure all temporary staff covering posts normally undertaken within the establishment are recorded on Your HR.
- Manage performance** during length of assignment. Monitor against the contract and the Statement of Works where applicable (see 6. of guide). Avoid project & budget creep.
- Upon exit of the worker ensure a **transfer of knowledge** is captured and passes and equipment returned.

**Additional information for all 7 steps is available from the above links**

**The Following matrix is intended as a guide and may differ depending on the work activity and the temporary staffing resource used**

	Check Employment status for tax	Statement of Works	On WCC Payroll	Comply with CSO's	Prepare contract	Hourly Rate	Day Rate	Lump Sum
Via contracted agency – PAYE	No	Poss	No	Yes	No	Yes	Poss	No
Via contracted agency – Ltd Company	No (only check by exception)	Yes	No	Yes	No	No	Yes	Poss
Direct with a Ltd Company	Yes	Yes	Poss	Yes	Yes	No	Poss	Poss
Casual Workers	No	No	Yes	No	No	Poss	Poss	Poss
Seconded		No	Yes	No	Secondment agreement	Yes	No	No
Self-Employed	Yes	Yes	Subject to tax check	Yes	No	Poss	Poss	Poss
Office Holders	Yes	Poss	Poss	Yes	Yes	No	Poss	Poss